



HASTINGS COUNTY 2026 BUDGET

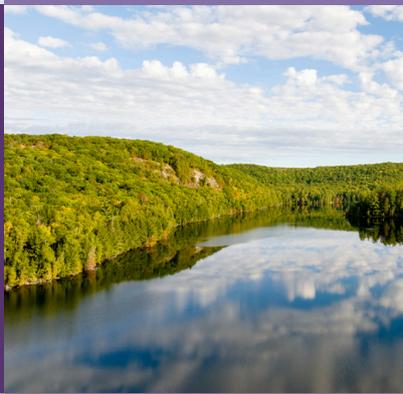
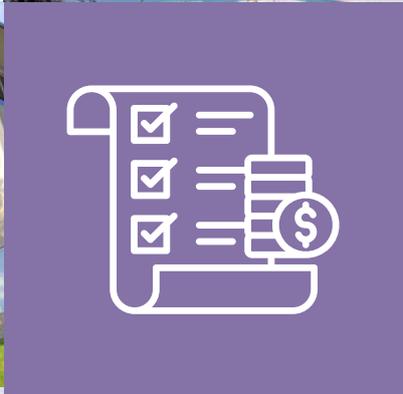
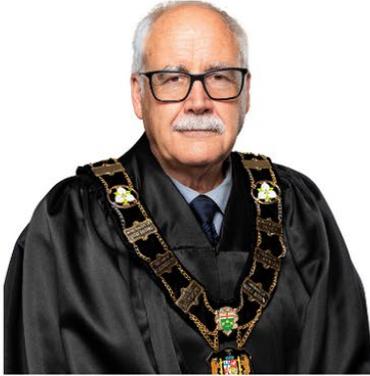


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MESSAGE FROM OUR LEADERS



WARDEN
BOB MULLIN

I am honoured to present the 2026 Budget on behalf of Hastings County Council. With close collaboration between Council and our dedicated staff, considerable effort has been invested to ensure that this budget upholds the highest standards of fiscal responsibility while sustaining the essential services upon which our residents and communities depend. While last year marked the successful completion of several significant initiatives, there is still much important work ahead. I look forward to continuing our collaborative efforts to ensure our shared priorities are achieved in the most responsible and effective way possible.



CHIEF ADMINISTRATIVE OFFICER
CONNOR DOREY

Hastings County's 2026 budget has been developed to maintain stability for the vital services we deliver. Our commitment remains focused on investing in the areas that support the ongoing provision of these services, while navigating the challenges of today's financial landscape with diligence and care. Maintaining the County's strong financial position is paramount, ensuring that vital services remain accessible whenever our community requires them. I would also like to formally acknowledge the dedication and professionalism of our staff, whose ongoing commitment ensures the effective delivery of these essential services each day.



DIRECTOR OF FINANCE & TREASURER
TONY BIRD

The 2026 budget, encompassing both operating and capital components approved by County Council, reflects a disciplined and forward-looking financial approach. It underscores a strong focus on responsible stewardship, proactive debt management, operational efficiencies, and planning for future priorities. By continuing to balance resources with community needs, the municipality is positioning itself for long-term financial resilience. Transparency and accountability remain central to the budgeting process, ensuring responsiveness as the needs of our community continue to evolve.

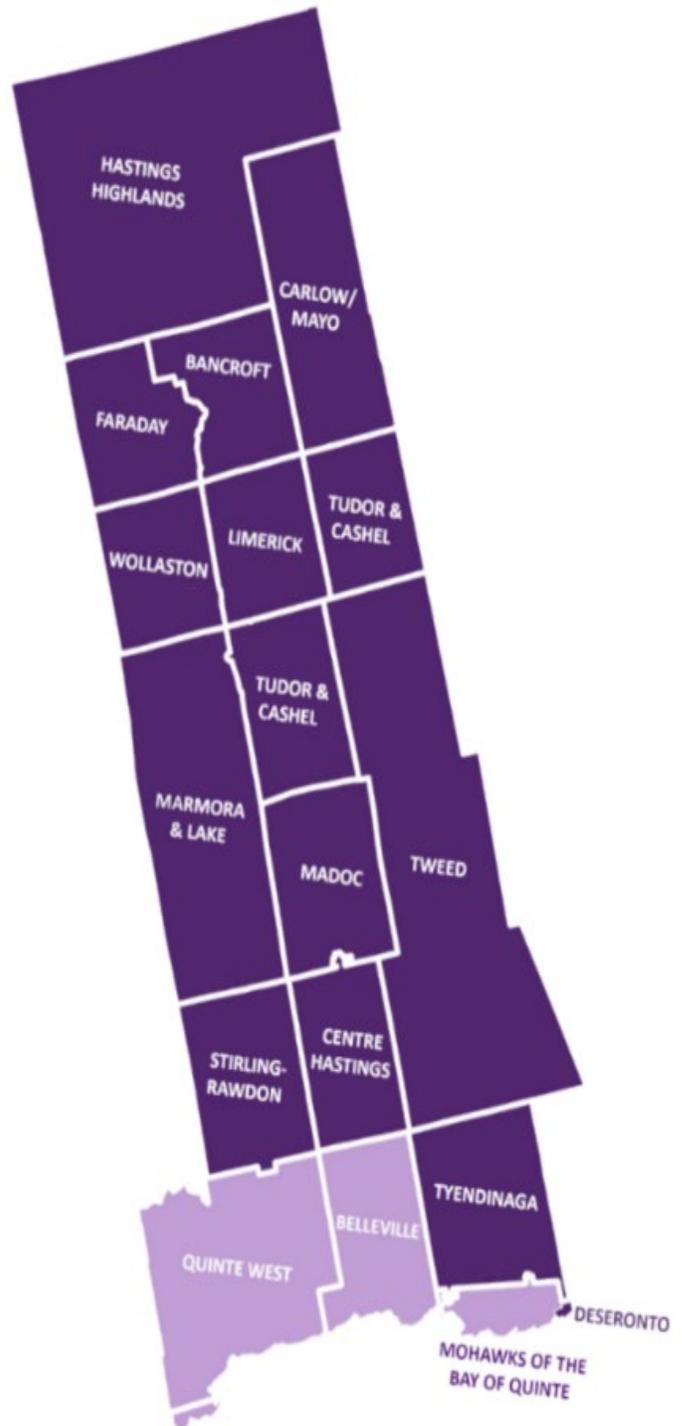
ABOUT HASTINGS COUNTY

Hastings County, strategically located between Toronto and Ottawa, is Ontario's second-largest County, stretching approximately 160 km from the scenic shores of the Bay of Quinte to the vast forests of Algonquin Park. As an Upper Tier municipality and Consolidated Municipal Services Manager, the County is responsible for a broad range of essential services, including Paramedic and Emergency Response, Ontario Works, Housing, Homelessness Supports, Child Care and Early Years, and Long-Term Care. These services support all 14 member municipalities, along with the separated Cities of Belleville and Quinte West.

In addition to these critical responsibilities, Hastings County provides key Planning and Development services and leads tourism marketing initiatives to promote economic growth within its communities across our 14 member municipalities. Through service agreements, the County also extends Paramedic Services to the County of Prince Edward and the Mohawks of the Bay of Quinte.

With a workforce of over 1,000 dedicated professionals, Hastings County remains committed to enhancing the well-being and prosperity of the region through the effective delivery of vital services.

Hastings County remains committed to our strategic directives which prioritize fostering healthy, vibrant, connected, and sustainable communities. The 2026 budget further supports the key services with a view to sustainable long-term growth and improved service delivery.



EXECUTIVE SUMMARY

The 2026 Hastings County Budget outlines a strategic financial plan designed to allocate resources effectively, advance key initiatives, and meet the growing demand for essential community services, all while maintaining a strong commitment to fiscal responsibility.

This budget demonstrates our dedication to sound financial stewardship through prudent spending, cost-effective decision-making, and responsible resource management. Preserving a balanced budget and safeguarding long-term fiscal health remain central priorities, ensuring the County's continued sustainability, stability, and resilience.

2026 BUDGET OVERVIEW

	2025	2026	% Change
Total Expenditures	\$222,897,924	\$229,801,765	3.10%
Total Revenue	\$172,913,130	\$173,978,761	0.62%
Net Cost before Cost Share	\$49,984,794	\$55,823,004	11.68%
Contribution from Partners	\$29,858,669	\$34,351,611	15.05%
County Levy	\$20,126,125	\$21,471,392	6.68%

Hastings County's assessment growth: 1.32% equal to \$264,762.

	2026	%
Budget Increase	\$1,345,267	
Covered by Growth	\$264,762	
Increase after growth	\$1,080,505	5.30%

The 2025 Consumer Price Index (CPI) for Ontario was 2.1%.

Hastings County provides a wide range of essential services through our various departments including, Community and Human Services, Emergency Services, Long-Term Care, Provincial Offences, Planning and Development, and General Government. Many of the programs delivered through our role as the Consolidated Municipal Service Manager are supported by Provincial and Federal funding. Our core mission is to enhance the well-being of residents by fostering healthy, vibrant, connected, and sustainable communities.

As demand for critical services continues to grow, our departments remain focused on meeting these needs with innovation and adaptability. We are committed to exploring new and effective service delivery approaches that allow us to fulfill our obligations and support our communities and residents.

Community and Human Services continues to support the expansion of multiple child care sites across the region to help address the growing waitlist for child care spaces. Alongside this work, the department continues to administer the fee subsidy program and provide support to 28 child care providers operating 65 licensed centres and 92 licensed home child care locations. The waitlist for child care spaces remains an area of concern and priority focus is also be given on the recruitment and retention of Registered Early Childhood Educators to fill gaps in staffing that are currently occurring and affecting the ability for child care expansion.

Our homeless by-name list continues to grow, reflecting the increasing complexity of needs within our community. Adjustments in staff focus and the introduction of new programming are beginning to show positive results in helping individuals secure and maintain stable housing. However, Homelessness Prevention Program funding has not increased since its introduction in 2022, and without adjustments to reflect inflationary pressures, the sustainability of service delivery is at risk.

Paramedic Services is experiencing stabilization in call volumes, yet recruitment and retention remain essential to ensuring adequate staffing levels. As the complement of front-line staff grows, there is a corresponding need to strengthen administrative support, which is critical to enabling effective operations for our first responders.

Protecting the significant investments made in resident care and comfort at our two Long-Term Care homes remains a key priority. This commitment is increasingly challenged as provincial funding increases fail to keep pace with inflation, placing pressure on the County's ability to maintain high-quality care and services.

The Province's cancellation of the City of Belleville's Automated Speed Enforcement (ASE) program has led to a significant reduction in Provincial Offences gross ticket revenue. As a result, the net proceeds, shared among Hastings County, Belleville, and Quinte West are expected to decline sharply in 2026. In 2025, Belleville retained most of these proceeds, which explains why the City of Belleville appears to be contributing a proportionately larger share to the shared services budgets in comparison to 2025.

The Planning and Development department's focus this year was the implementation and of the SPARC program. The onboarding process, in particular the execution of the Memorandum of Understanding with 13 of our 14 member municipalities proved to be more intensive and time consuming than anticipated, extending into December 2025 and resulting in lower than budgeted application revenue. Given this reality, it is being proposed that a North Hastings planning office be staffed three days per week, using the existing planning staff complement. This will allow staff to monitor revenue levels and ensure that any future staffing increases are financially sustainable and aligned with the goals of the SPARC program.

Hastings County continues to be guided by the 2024-2026 Strategic Plan, a comprehensive three-year framework aimed at improving service delivery and addressing the needs and priorities of residents and businesses across all communities. Rooted in collaboration and engagement, the plan is structured around four pillars:

1. **Healthy Communities:** Champion initiatives that enhance residents' quality of life.
2. **Vibrant Communities:** Foster economically resilient and dynamic communities.
3. **Connected Communities:** Support engagement with the needs of residents, visitors, and partners.
4. **Sustainable Communities:** Promote responsible growth, governance, and financial stability to ensure long-term sustainability.

With the municipal election taking place later this year and the current strategic plan concluding at the end of 2026, the County intends to undertake further strategic planning that builds on the progress achieved over the past three years under the current Council. Foundational work to support strategic planning for the next Council term will begin in 2027, ensuring the organization is well positioned to respond to evolving priorities and continue delivering effective, responsive services.

SUMMARY OF EXPENDITURES/REVENUE 2026 BUDGET

EXHIBIT A1

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
SUMMARY OF EXPENDITURES				
GENERAL GOVERNMENT	13,845,880	11,972,378	14,820,542	7.04%
PROVINCIAL OFFENCES	1,691,334	1,486,573	1,562,761	-7.60%
PLANNING	2,667,138	1,965,092	2,714,690	1.78%
COMMUNITY AND HUMAN SERVICES	117,472,244	97,095,602	120,008,526	2.16%
EMERGENCY SERVICES	35,415,510	29,095,256	37,063,981	4.65%
LONG TERM CARE	51,805,818	46,148,290	53,631,266	3.52%
	\$222,897,924	\$187,763,191	\$229,801,765	3.10%
SUMMARY OF REVENUE				
GENERAL GOVERNMENT	8,488,797	7,535,157	9,247,030	8.93%
PROVINCIAL OFFENCES	4,744,676	5,746,786	2,225,920	-53.09%
PLANNING	433,750	111,775	370,000	-14.70%
COMMUNITY AND HUMAN SERVICES	94,017,910	77,305,818	95,327,034	1.39%
EMERGENCY SERVICES	22,311,230	17,699,844	22,953,345	2.88%
LONG TERM CARE	42,916,766	39,870,575	43,855,432	2.19%
	\$172,913,129	\$148,269,955	\$173,978,761	0.62%
NET COST BEFORE MUNICIPAL APPORTIONMENT				
GENERAL GOVERNMENT	5,357,084	4,437,221	5,573,512	4.04%
PROVINCIAL OFFENCES	-3,053,342	-4,260,213	-663,159	-78.28%
PLANNING	2,233,388	1,853,317	2,344,690	4.98%
COMMUNITY AND HUMAN SERVICES	23,454,334	19,789,784	24,681,492	5.23%
EMERGENCY SERVICES	13,104,280	11,395,412	14,110,636	7.68%
LONG TERM CARE	8,889,052	6,277,715	9,775,834	9.98%
	\$49,984,795	\$39,493,236	\$55,823,004	11.68%
MUNICIPAL APPORTIONMENT				

HASTINGS COUNTY / LEVY	20,126,125	16,624,409	21,471,392	6.68%
BELLEVILLE	16,855,924	12,204,982	20,323,490	20.57%
QUINTE WEST	13,000,467	10,662,026	14,025,741	7.89%
8 WING	2,279	1,818	2,380	4.41%
	29,858,670	22,868,826	34,351,611	15.05%
	\$49,984,795	\$39,493,235	\$55,823,003	11.68%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

MUNICIPAL APPORTIONMENT 2026 BUDGET

EXHIBIT A2

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
HASTINGS COUNTY				
GENERAL GOVERNMENT	5,357,084	4,437,221	5,573,512	4.04%
PROVINCIAL OFFENCES	-246,710	-309,182	-131,280	-46.79%
PLANNING, 911, ECONOMIC DEVELOPMENT	2,063,661	1,717,954	2,167,496	5.03%
COMMUNITY AND HUMAN SERVICES	6,829,902	5,762,785	7,199,591	5.41%
EMERGENCY SERVICES	3,815,966	3,352,530	4,116,072	7.86%
LONG-TERM CARE	2,306,222	1,663,101	2,546,001	10.40%
	\$20,126,125	\$16,624,409	\$21,471,392	6.68%
BELLEVILLE				
PROVINCIAL OFFENCES	-2,543,129	-3,581,751	-411,211	-83.83%
911 MANAGEMENT GROUP	90,726	72,357	94,718	4.40%
COMMUNITY AND HUMAN SERVICES	9,670,222	8,159,328	10,176,179	5.23%
EMERGENCY SERVICES	5,402,895	4,633,375	5,817,815	7.68%
LONG-TERM CARE	4,235,210	2,921,673	4,645,990	9.70%
	\$16,855,924	\$12,204,982	\$20,323,490	20.57%
QUINTE WEST				
PROVINCIAL OFFENCES	-263,503	-369,280	-120,668	-54.21%
911 MANAGEMENT GROUP	76,721	61,188	80,097	4.40%
COMMUNITY AND HUMAN SERVICES	6,954,210	5,867,671	7,305,722	5.05%
EMERGENCY SERVICES	3,885,419	3,409,507	4,176,748	7.50%

LONG-TERM CARE	2,347,621	1,692,940	2,583,842	10.06%
	\$13,000,467	\$10,662,026	\$14,025,741	7.89%
8 WING TRENTON				
911 MANAGEMENT GROUP	2,279	1,818	2,380	4.41%
	\$2,279	\$1,818	\$2,380	4.41%
	\$49,984,795	\$39,493,235	\$55,823,003	11.68%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

2026 DEPARTMENT BUDGETS

GENERAL GOVERNMENT

	2025	2026	% Change
Expenditures *	\$9,575,590	\$9,984,205	4.27%
Financial Expenses	\$3,267,433	\$3,774,195	15.51%
Roads	\$255,300	\$281,600	10.30%
North Hastings Professional Building	\$747,557	\$780,542	4.41%
Total Expenditures	\$13,845,880	\$14,820,542	7.04%
Revenue	\$8,488,797	\$9,247,030	8.93%
Net Cost	\$5,357,084	\$5,573,512	4.04%

*includes expenses for Legislative, Administration, Information Technology and Facilities

COUNTY COUNCIL/LEGISLATIVE

The County Council/Legislative budget plays a crucial role in facilitating the duties of the Warden and Councillors, encompassing provisions for professional development and advocacy endeavors.

Hastings County maintains active memberships with several key organizations that champion municipal interests. These include the Association of Municipalities of Ontario (AMO), Eastern Ontario Wardens' Caucus (EOWC), Federation of Canadian Municipalities (FCM), Ontario Good Roads Association (OGRA), and the Rural Ontario Municipal Association (ROMA). Through these affiliations, the County actively engages in collaborative efforts to advance its municipal objectives and advocate for the well-being of its residents.

A review of the compensation model for future members of County Council will be undertaken this year through the formation of a dedicated sub-committee reporting to Council. This review will explore various remuneration options; including per diem, salary, or a blended model, along with the policy requirements associated with each approach. At present, County Council members are among the

lowest compensated across our Eastern Ontario comparator group, underscoring the importance of this review.

ADMINISTRATION

The Administration budget supports the Chief Administrative Officer's (CAO) office, Finance (Treasury, Purchasing and Payroll) and Human Resources (HR).

The implementation of the County's SharePoint system is now complete, and our digital environment has proven to be highly adaptable and robust, providing a strong foundation for ongoing enhancements. Staff will continue to advance process development that leverages the dynamic capabilities of SharePoint, with a focus on increasing organizational capacity and transitioning from manual to digital workflows.

Hastings County went live in 2025 with the phase one modules of the new Human Resource Information System (HRIS) with the vendor Ultimate Kronos Group (UKG). This streamlined management of employee data, time and attendance, and payroll processing. The build and implementation of the phase two modules are underway with the target completion date of late 2026.

This year will mark the beginning of Hastings County's multi year journey to replace the aging Great Plains financial system, which will lose support after 2029. A needs assessment conducted with Perry Group Consultants identified current gaps and requirements for a modern solution. County Council has approved moving forward with procurement, with a Request for Information (RFI) planned for Spring 2026. System design with the selected vendor is expected to begin in early 2027. The goal is to implement a modern financial system that streamlines processes, reduces manual work, improves data quality, and enhances decision-making. The project will require significant staff involvement, workflow redesign, dedicated support, and training.

SALARIES \$3,695,494

The Human Resources Advisor secondment position, originally introduced in 2024 to support the intensive implementation of the Human Resource Information System (HRIS), has been extended into the fall of 2026 to complete the phase two modules and to establish position control within the UKG software.

The Perry Group's needs assessment identified staffing challenges within the Finance Department that are anticipated to limit progress on the modern financial system project. To address this, the salary from the prior HRIS secondment will be repurposed to create a permanent full-time Financial Analyst (FA) position, providing stability and additional capacity as the department prepares for the Request for Proposal stage. An additional Financial Analyst position will be required when the project enters the vendor selection phase in late 2026. The remaining secondment resource needed to conclude the HRIS project will be funded through reserve contributions, estimated at \$82,000 for salary and benefits. A cost-of-living adjustment of 3% has been applied to the Non-Union salaries, with OPSEU employees receiving a 4% adjustment accounts for the balance of the 2026 salary adjustments.

BENEFITS \$1,071,693

The benefit rate decreases to 29% from the 2025 rate of 30% as a result of a favourable rate renewal in late 2025. The fringe benefit budget reflects the costs for Canada Pension Plan (CPP),

Employment Insurance (EI), Employer Health Tax (EHT), Worker Safety Insurance Board (WSIB), excess indemnity and occupational accident insurance, OMERS pension, Long-term Disability (LTD), extended health, dental, life insurance, accidental death and dismemberment.

LEGAL \$50,000

Anticipated expenses are associated with agreement reviews, labour relations and litigation. Unforeseen circumstances are challenging to anticipate, and efforts to mitigate costs are consistently considered against risk management.

CONSULTANTS \$50,000

Expert outside assistance is required at times surrounding policy, recruitment, and studies. A Non-Union Compensation review is scheduled for 2026 as per the Compensation Policy.

INFORMATION TECHNOLOGY (IT)

Hastings County IT is committed to providing efficient, reliable, and secure IT services to support the needs of our community, employees, and stakeholders. Our mandate is to leverage technology to enhance the delivery of essential services, improve operational effectiveness, and foster innovation while ensuring the privacy and security of sensitive data. Additionally, Hastings County Geographic Information System (GIS) continues to provide advanced geospatial solutions in support of decision-making processes that affect its communities, employees, and stakeholders. By leveraging existing and new technology, Hastings County GIS aims to expand its presence to all departments, offering support for existing solutions, as well as innovative and creative approaches to assist County operations and services.

The IT department focused on key initiatives in 2025 that continued to enhance our service delivery potential across our departments. In particular, they also supported and directed the continued implementation of the Electronic Document and Records Management System (EDRMS) County-wide to include operational workflows, completed the implementation of the Human Resource Information System (HRIS), completed a full upgrade to the property management application and continued with the IT support provided to 6 of our 14 member municipalities through contract, as well as supporting EORN Inc. Additionally, the department launched the GIS Demographics Viewer, graphically displaying demographic data for Hastings County collected as part of the statistics Canada census of population released in 2021. The department also launched new and improved map applications with the latest version of mapping software. Work continued towards Next Generation 9-1-1 implementation, reviewing, updating and expanding our 9-1-1 data to be ready for the upcoming change to NG9-1-1.

In 2026, the department will continue to support the development and use of secondary modules of HRIS. The expansion of use beyond core payroll and HR modules will continue to expand on efficiencies already gained. The team will also leverage the newly updated property management application and coordinate a best practice review to ensure the system is utilized most efficiently.

The department will also focus on expanding the IT shared service model to the remaining member municipalities.

SALARIES AND BENEFITS \$1,235,900 & \$358,400

Increases to these budget lines are a result of a proposal to provide IT support services to all 14 member municipalities which will require the expertise of an IT Coordinator and an IT specialist equating to approximately \$166,000, with anticipated onboarding of staff in May 2026. The balance of the update is associated with cost-of-living adjustments for both Non-Union and OPSEU staff.

COMPUTER HARDWARE / SOFTWARE / COMMUNICATIONS / IT SECURITY \$886,513

Hardware and software costs include licenses for financial, GIS and Information technology management systems; including backup and systems security. Hastings County continues to invest in IT security.

CONSULTANTS \$59,500

Consultants will perform security audits and supports our SharePoint initiatives.

CORPORATE FACILITIES

The Facilities and Capital Infrastructure (FCI) department provides oversight of maintenance and capital construction projects for the County of Hastings' infrastructure assets including 10km of roads, 2 bridges, 200+km of trails, 1471 Social Housing Units, 2 Long-Term Care Facilities, 2 Ambulance Bases, and Administration building spaces in 4 municipalities. The goal of the FCI is to provide transparent, forward-looking, budget conscious oversight of the maintenance and capital construction to meet the needs of the community while promoting health and safety, innovation, environmental consciousness, constancy, and prioritization. This is further enhanced by the FCI's commitment to conducting business and completing work in an ethical, code and by-law compliant manner that serves the needs of the communities in which we live and work.

FACILITY SERVICES – ADMINISTRATION BUILDING

The costs for the operation of the County Administration building, including maintenance staff, repairs, maintenance, and utilities are included in this budget.

MAINTENANCE REPAIRS \$92,700 AGREEMENTS \$56,650

Adjustments reflect the inflationary costs of supplies and contractors.

SECURITY SERVICES \$100,000

Security Services are used at the entrances of the administration building. A reduction to one security guard has been proposed through the 2026 budget.

DEBT FINANCING OF RENOVATIONS \$236,200

In 2016 renovations were made to the administration building. These capital costs were financed by a 25-year \$1.4 m bank loan. The 2026 budget costs are the principal and interest payments.

CONTRIBUTION TO BUILDING CAPITAL RESERVE \$87,975

The contribution to the capital reserve is to support the capital requirement of the building (roof replacement, elevators, mechanical systems, air handling units).

FINANCIAL EXPENSES

PROPERTY ASSESSMENT CORPORATION \$968,439

Represents the fee charged by MPAC for maintaining the assessment database. The charge is based on the number of properties and the value of the assessments.

HEALTH UNIT \$1,179,556

Represents Hastings County's share to the newly created South East Health Unit levy. Changes are associated with the amalgamated Health Unit and an adjustment from a 25% municipal share to 30% of the levy which has created an increase of approximately 19.5% over the 2025 budget amount. Hastings County share of voluntary merger municipal levy harmonization funding amounts to \$375,231 and \$100,000 is being utilized in 2026 to assist in easing the financial burden of the transition.

JOINT ARCHIVES \$100,000

The County is a partner with the City of Belleville for a Joint Archives facility located in the Belleville Library. Under the agreement, the County shares 50% of the operating costs. The archives accept materials from the County and the 14 member municipalities.

COMMUNITY AND HEALTH PARTNERSHIPS \$299,000

The County created a Community and Health Partnerships budget line to fund the various Healthcare and Community Agencies from year to year. The intent of this budget line is to support the health, education and well-being of County residents, and a dedicated amount of \$200,000 was established.

In April 2022, Council approved funding in the amount of \$645,000 to the University Hospitals Kingston Foundation. A payment of \$305,000 was made in 2022 and \$85,000 will be paid annually from 2023 to 2026. At the same time, Council approved \$500,000 in funding to the Belleville General Hospital Foundation. A payment of \$244,000 was made in 2022 and \$64,000 will be paid annually from 2023 to 2026. In 2025, Hastings County received three funding requests that are aligned to the intent and past allocation of the Community and Health Partnerships funding line.

- YMCA of Central Eastern Ontario (\$100,000 payable over 5 years)
- Quinte Health Care North Hastings Fund Development Committee (\$150,000 total)
- Trenton Memorial Hospital Foundation (\$500,000 payable over 5 years)

At the January 2026 session of County Council, staff were directed to include \$150,000 in the 2026 budget to fund the Quinte Health Care North Hastings Fund Development Committee request.

DOCTOR RECRUITMENT \$347,000

The County has successfully recruited 31 candidates under the Doctor Recruitment Program. The 2026 budget represents payments to the current candidates plus recruiting costs. \$167,500 is the ongoing budget commitment, the additional \$179,500 will be funded by the Doctor Recruitment Reserve.

CONSULTANTS \$5,000

These are budgeted annually to cover the costs of the closed meeting investigator (LAS) and a weed inspector, which is appointed at the upper tier level should there be a complaint.

WELLNESS INITIATIVES \$40,000

The County-wide Wellness Committee was established to make wellness initiatives a priority with the goal of improving the health of our staff.

CAPITAL LEVY \$175,950

The capital levy contributes to the replacement of capital assets owned solely by the County (roads, trails, administration building, North Hastings Professional building). A 3.5% increase has been budgeted to the ongoing commitment.

CONTRIBUTION TO RESERVES \$809,481

The contributions to the general contingency and computer replacement reserves are the charges received from the operating departments being placed into reserve funds for corporate expenses that benefit the operating departments. In 2026 a new reserve will be established for the \$375,231 in health unit voluntary merger municipal levy harmonization funding.

ROADS

The County is responsible for 9.6 km of roads within the boundaries of the Tyendinaga Mohawk Territory. The Mohawks of the Bay of Quinte are responsible for the maintenance of these roads under a service contract.

CONSULTING \$30,000

Every four years, Ontario Structure Inspections Manual (OSIM) inspections are a requirement for County owned trails and bridges. Ontario Community Infrastructure Funds (OCIF) will be used to fully fund this initiative.

CONTRIBUTION TO RESERVES \$186,300

The contribution to the reserve is to support the capital requirements of the roads and bridges. A 3.5% increase has been budgeted to the ongoing commitment.

REVENUE

ADMINISTRATION REVENUE

ONTARIO COMMUNITY INFRASTRUCTURE FUND (OCIF) \$73,053

The County's annual allocation from the OCIF is \$125,000. Eligible expenditures include funding toward hours worked by municipal staff whose responsibilities include asset management planning and infrastructure related projects. A total of \$40,000 will be dedicated to staffing, \$30,000 for the OSIM trail and bridge inspections, and \$3,053 for General Governments Building Condition Assessments. The balance of the funding will be allocated to a specific obligatory OCIF reserve.

ONTARIO MUNICIPAL PARTNERSHIP FUND (OMPF) \$27,120

The County receives transitional funding under OMPF. The transitional funding is provided at 85% of the previous year's allocation. It is intended to support areas with limited property assessment and assist municipalities that are adjusting to year-over-year funding changes.

ADDITIONS TO ASSESSMENTS \$300,000

These are the supplementary assessments and additional tax revenues collected because of new assessments that occur throughout the year (new construction building permits). This amount fluctuates annually and 2026 has been based on an average of the last four years.

MISCELLANEOUS REVENUE/INTEREST EARNED \$280,000

This revenue line reflects interest earned. A conservative approach is taken to avoid relying on a fluctuating revenue stream that could create levy pressures in future years. 2025 saw reductions in interest rates.

EORN PURCHASE OF SERVICE \$192,500

The County provides support to the EORN projects under a contract for service. The finance, human resources and information technology departments support the regional initiative.

INTERDEPARTMENTAL CHARGES

ACCOMMODATION \$768,815

The interdepartmental rent reflects the rental charges to the various departments for the space they occupy within the Administration building. The rent is set at current market rents plus a charge of \$3.92 per square foot to recover the leasehold improvement costs over a 25-year period.

PAYBACK – DESKTOP P.C./ SOFTWARE \$295,700

Interdepartmental contributions to computer replacements and Microsoft 365 licencing charges.

9-1-1 MAPPING \$12,000

Costing recovery associated with GIS mapping support for the 9-1-1 department.

ALLOCATION OF COMMON COSTS \$6,111,100

The County provides a wide range of services to its 14 member municipalities, the cities of Belleville, Quinte West and in the case of paramedic services to Prince Edward County and the Mohawks of the Bay of Quinte. These services (POA, Community and Human Services, Emergency Services, and Long-term Care) are delivered under several different agreements and cost sharing arrangements. The departments that deliver these services are supported by the following central administrative and legislative groups:

- Administration (CAO's office)
- Corporate Facilities
- Council
- Finance/Treasury/Purchasing
- Human Resources & Payroll
- Information Technology

Costs associated with this support are shared among the operating departments based on standard templates that have been in place since 1998, with modifications from time to time, when the County was appointed Consolidated Municipal Services Manager (CMSM) by the province. Using a standard template provides for a transparent and equitable method to ensure that each of the departments and partners pay their fair share.

GENERAL GOVERNMENT 2026 BUDGET

EXHIBIT B1

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
LEGISLATIVE				
WARDEN'S HONORARIUM	60,471	54,961	62,285	3.00%
COUNCIL / COMMITTEE FEES	238,381	187,539	270,000	13.26%
FRINGE BENEFITS	15,547	10,303	17,550	12.88%
MILEAGE	45,000	49,543	45,000	0.00%
CONVENTIONS, DELEGATIONS, ETC.	40,000	41,982	40,000	0.00%
COMMUNICATIONS (PHONE, COMPUTER)	5,500	3,574	5,500	0.00%
LEGISLATIVE MISC.	17,000	11,269	17,000	0.00%
WARDEN'S EXPENSE	20,000	4,435	20,000	0.00%
MEMBERSHIPS	47,000	42,724	47,000	0.00%
INTEGRITY COMMISSIONER	20,000		20,000	0.00%
	\$508,899	\$406,330	\$544,335	6.96%
ADMINISTRATION				
SALARIES	3,514,242	3,094,347	3,695,494	5.16%
FRINGE BENEFITS	1,054,300	932,139	1,071,693	1.65%

MILEAGE & TRAVEL	60,892	41,768	60,892	0.00%
TELEPHONE	24,000	22,288	24,000	0.00%
POSTAGE	5,000	2,791	5,000	0.00%
OFFICE SUPPLIES	26,000	16,889	26,000	0.00%
OFFICE EQUIPMENT	15,000	4,734	15,000	0.00%
PHOTOCOPY	15,000	10,810	15,000	0.00%
RECRUITMENT ADVERTISING	30,000	3,524	25,000	-16.67%
SUBSCRIPTIONS	5,400	5,168	5,400	0.00%
INSURANCE	7,200	7,199	7,200	0.00%
INSURANCE CLAIMS EXPENSE		463		
EDUCATION	40,000	32,808	40,000	0.00%
MEMBERSHIPS	20,000	17,273	20,000	0.00%
LEGAL COST	50,000	18,956	50,000	0.00%
AUDIT COST	4,600	2,710	3,440	-25.22%
CONSULTANTS	50,000	12,953	50,000	0.00%
PAYROLL COSTS	29,000	28,877	20,000	-31.03%
MISCELLANEOUS	20,000	7,843	20,000	0.00%
EMPLOYEE ASSISTANCE PLAN	50,000	37,140	55,000	10.00%
OCCUPATIONAL HEALTH & SAFETY	5,000	6,324	5,000	0.00%
	\$5,025,634	\$4,307,004	\$5,214,119	3.75%
INFORMATION TECHNOLOGY				
SALARIES	1,107,900	1,016,008	1,235,900	11.55%
FRINGE BENEFITS	321,300	322,240	358,400	11.55%
TRAVEL / MILEAGE	23,400	16,478	25,000	6.84%
EDUCATION / STAFF TRAINING	35,000	29,550	35,000	0.00%
MEMBERSHIPS / SUBSCRIPTIONS	1,500	1,090	1,500	0.00%
OFFICE SUPPLIES	4,000	1,948	3,000	-25.00%
COMPUTER - HARDWARE	60,000	51,024	60,000	0.00%
- SOFTWARE	584,400	466,393	613,400	4.96%
- COMMUNICATIONS / CABLING	83,700	73,415	83,700	0.00%
- INFORMATION TECHNOLOGY	129,413	129,414	129,413	0.00%
ELECTRONIC DATA MANAGEMENT	46,767	17,873	16,683	-64.33%
INSURANCE	65,000	61,290	65,000	0.00%
TELEPHONE	10,000	5,613	8,500	-15.00%
OFFICE EQUIPMENT	2,500	849	2,500	0.00%
PURCHASED SERVICES	10,000	5,327	10,000	0.00%
CONSULTANTS	59,500	38,160	59,500	0.00%
MISCELLANEOUS	1,000	629	1,000	0.00%
EXPENDITURE RECOVERIES	-34,170	-31,330	-	100.00%

	\$2,511,210	\$2,205,971	\$2,708,496	7.86%
FACILITY SERVICES - ADMINISTRATION BUILDING				
SALARIES	191,200	166,129	198,400	3.77%
BENEFITS	55,400	42,245	57,500	3.79%
TRAINING	1,500	512	1,500	0.00%
UTILITY COSTS WATER & SEWER	10,500	7,823	10,500	0.00%
ELECTRICITY	95,600	82,488	104,677	9.49%
GAS	28,800	20,370	28,800	0.00%
MAINTENANCE & REPAIRS	90,000	100,297	92,700	3.00%
MAINTENANCE AGREEMENTS	55,000	45,906	56,650	3.00%
SECURITY SERVICES	123,000	135,151	100,000	-18.70%
SNOWPLOWING & REMOVAL	60,000	65,257	68,000	13.33%
SUPPLIES	35,000	23,834	36,050	3.00%
INSURANCE	26,747	26,746	26,550	-0.74%
EQUIPMENT	5,000	1,674	5,000	0.00%
GROUND IMPROVEMENTS	5,000	59	5,000	0.00%
DEBT FINANCING OF RENOVATIONS	236,200	216,517	236,200	0.00%
CONTRIBUTION TO BLDG. CAPITAL RESERVE	85,000	77,917	87,975	3.50%
	\$1,103,947	\$1,012,925	\$1,115,502	1.05%
CORPORATE FACILITIES				
SALARIES	283,900	253,330	292,400	2.99%
BENEFITS	82,300	75,690	84,800	3.04%
TRAVEL	8,000	7,558	9,000	12.50%
EDUCATION	3,200	269	4,000	25.00%
MEMBERSHIP	1,000	319	1,000	0.00%
OFFICE SUPPLIES	1,500	415	1,500	0.00%
PHONE	1,800	918	1,800	0.00%
EQUIPMENT	3,000	420	3,000	0.00%
COMPUTER	1,200	1,237	1,200	0.00%
CONSULTANTS	40,000	40,068	3,053	-92.37%
	\$425,900	\$380,224	\$401,753	-5.67%
FINANCIAL EXPENSES				
PROPERTY ASSESSMENT CORP.	936,887	936,887	968,439	3.37%
HEALTH UNIT	987,246	962,454	804,325	-18.53%
JOINT ARCHIVES	105,000	42,186	100,000	-4.76%
COMMUNITY AND HEALTH PARTNERSHIPS	200,000		299,000	49.50%

DOCTOR ATTRACTION	167,500	256,226	347,000	107.16%
CORPORATE COMMUNICATIONS / ADVERTISEMENT	30,000	14,555	30,000	0.00%
CONTINGENCY	40,000		40,000	0.00%
EMPLOYEE VACATION EARNED (NET)	60,000		60,000	0.00%
CONSULTANTS	5,000	2,352	5,000	0.00%
WELLNESS INITIATIVES	40,000	30,417	40,000	0.00%
TAX WRITE-OFFS	95,000		95,000	0.00%
CAPITAL LEVY	170,000	155,833	175,950	3.50%
CONTRIBUTION TO RESERVES GENERAL CONTINGENCY	70,000	64,167	72,450	3.50%
COMPUTER REPLACEMENT	360,800	330,733	361,800	0.28%
HEALTH UNIT			375,231	
	\$3,267,433	\$2,795,810	\$3,774,195	15.51%
ROADS				
ROAD MAINTENANCE (AGREEMENT MOHAWK TERRITORY)	60,000	30,890	60,000	0.00%
LEGAL / AUDIT	1,500		1,500	0.00%
HYDRO FOR TRAFFIC LIGHTS	2,000	1,787	2,000	0.00%
WATER TESTING & SUPPLYING	1,200	930	1,200	0.00%
CONSULTANT	10,000		30,000	200.00%
CONTRIBUTIONS TO RESERVES	180,000	165,000	186,300	3.50%
MISCELLANEOUS	600		600	0.00%
	\$255,300	\$198,607	\$281,600	10.30%
NORTH HASTINGS PROFESSIONAL BUILDING				
OPERATING	657,557	583,006	690,542	5.02%
CAPITAL	90,000	82,501	90,000	0.00%
	\$747,557	\$665,507	\$780,542	4.41%
TOTAL GENERAL GOVERNMENT EXPENDITURES	\$13,845,880	\$11,972,378	\$14,820,542	7.04%
REVENUE				
OCIF FUNDING	80,000	82,500	73,053	-8.68%
ONTARIO MUNICIPAL PARTNERSHIP FUND	33,900	33,900	27,120	-20.00%
ADDITIONS TO ASSESSMENT	300,000		300,000	0.00%

MISCELLANEOUS REVENUE / INTEREST EARNED	300,000	367,107	280,000	-6.67%
PAYMENTS IN LIEU	100,000	6,007	103,000	3.00%
PURCHASE OF SERVICE -EORN	192,500	176,458	192,500	0.00%
MUNICIPAL MODERNIZATION FUND INTAKE 3	46,767	17,873	16,683	-64.33%
	\$1,053,167	\$683,845	\$992,356	-5.77%
NORTH HASTINGS PROFESSIONAL BUILDING				
	\$582,788	\$569,540	\$606,559	4.08%
INTERDEPARTMENT CHARGES				
ACCOMMODATION	753,742	690,930	768,815	2.00%
PAYBACK-DESKTOP P.C./SOFTWARE	294,500	269,958	295,700	0.41%
911 MAPPING	12,000	11,000	12,000	0.00%
	\$1,060,242	\$971,888	\$1,076,515	1.53%
ALLOCATION OF COMMON COSTS				
PROVINCIAL OFFENCES	199,300	182,692	208,400	4.57%
LONG TERM CARE FACILITIES	1,788,400	1,639,367	1,838,200	2.78%
COMMUNITY AND HUMAN SERVICES	1,661,900	1,523,408	1,770,000	6.50%
CHILD CARE	174,600	160,050	184,400	5.61%
PLANNING	255,600	234,300	272,500	6.61%
EMERGENCY MEDICAL SERVICES	778,800	713,900	841,200	8.01%
SOCIAL HOUSING	934,000	856,167	996,400	6.68%
	\$5,792,600	\$5,309,884	\$6,111,100	5.50%
CONTRIBUTION FROM RESERVES				
GENERAL CONTINGENCY	0		82,000	
COMMUNITY AND HEALTH PARTNERSHIPS	0		99,000	
DOCTOR ATTRACTION	0		179,500	
HEALTH UNIT - MERGER SUPPORT	0		100,000	
	\$0	\$0	\$460,500	

TOTAL GENERAL GOVERNMENT REVENUE	\$8,488,797	\$7,535,157	\$9,247,030	8.93%
NET COST	\$5,357,084	\$4,437,221	\$5,573,512	4.04%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

NORTH HASTINGS PROFESSIONAL BUILDING

The North Hastings Professional Building was renovated in 2004 after the new Hastings-Centennial Manor Long-term Care facility opened in Bancroft. The new manor was built adjacent to the original building to provide access to laundry, kitchen and maintenance facilities that remained in the original building. To maximize community services in a co-located area, leased office space was developed to serve other community medical and social service requirements.

The tenants of the North Hastings Professional Building include:

- Centennial Manor (Laundry, Kitchen, Maintenance)
- Community and Human Services
- Dialysis Clinic – Kingston Health Sciences Centre
- South East Health Unit
- CARE North Hastings
- Ontario Health At Home
- Children’s Treatment Centre – Quinte Health
- Canadian Mental Health Association Hastings Prince Edward Addictions and Mental Health Services
- North Hastings District Hospital Auxiliary

	2025	2026	% Change
Operating Expenditures	\$657,557	\$690,542	5.02%
Capital Expenditures	\$90,000	\$90,000	0.00%
Revenue	-\$582,788	-\$606,559	4.08%
Net Cost	\$164,770	\$173,983	5.59%

The 2026 budget has been adjusted for inflationary adjustments in staffing, taxes, maintenance, and other operating cost requirements. Inter-Departmental Services from Centennial Manor are the charges associated with the housekeeping and maintenance services provided by Centennial Manor. The facility’s revenue line experiences updates as tenant lease renewals take place. The Capital costs have a zero increase in 2026; however debt is maturing in 2026 and the payments are being redirected to reserve contributions to support the ongoing capital upkeep of the facility.

NORTH HASTINGS PROFESSIONAL BUILDING 2026 BUDGET

EXHIBIT B2

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	23,774	21,817	25,495	7.24%
BENEFITS	6,538	6,000	6,820	4.32%
PROPANE	115,000	79,449	106,000	-7.83%
ELECTRICITY	164,000	187,290	191,000	16.46%
WATER & SEWER	88,000	65,827	84,000	-4.55%
BUILDING MAINTENANCE	60,000	37,357	60,000	0.00%
PROPERTY TAXES	33,420	32,027	34,423	3.00%
INTERDEPT SERVICES FROM CENTENNIAL MANOR	129,446	118,659	145,424	12.34%
INSURANCE	27,380	27,380	27,380	0.00%
FACILITY PROJECTS	7,500	5,980	7,500	0.00%
LEGAL/AUDIT	2,500	1,220	2,500	0.00%
	\$657,557	\$583,006	\$690,542	5.02%
REVENUE				
TENANT REVENUE	240,000	255,318	247,528	3.14%
INTERDEPARTMENTAL RENT CENTENNIAL MANOR	313,252	287,148	328,905	5.00%
CHS	29,535	27,074	30,126	2.00%
	\$582,788	\$569,540	\$606,559	4.08%
TOTAL OPERATING	\$74,770	\$13,466	\$83,983	12.32%
CAPITAL				
CAPITAL LEVY	35,220	32,285	71,638	103.40%
LONG TERM DEBT COST - PRINCIPAL AND INTEREST	54,780	50,216	18,362	-66.48%
TOTAL CAPITAL	\$90,000	\$82,501	\$90,000	0.00%
NET COST	\$164,770	\$95,967	\$173,983	5.59%

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PROVINCIAL OFFENCES

The Provincial Offences Act (POA) is a procedural law for administering and prosecuting provincial offences, including offences created under municipal by-law and minor federal offences designated as contraventions. The POA provisions govern all aspects, from serving notices to a defendant to conducting trials. Provincial offences are non-criminal charges, primarily issued by the police, and include, but are not limited to offences found in the following Acts:

- Highway Traffic Act: offences such as speeding, careless driving, failure to wear a seatbelt assembly.
- Compulsory Automobile Insurance Act: offences such as failing to surrender an insurance card or possessing an invalid insurance card.
- Liquor Licence Act: offences such as being intoxicated in a public space, selling alcohol to a minor.
- Trespass to Property Act: offences such as entering premises when entry is prohibited, failing to leave premises as directed to do so.

Justices of the Peace are responsible for the proceedings of provincial offence matters and the conduct of these proceedings before the Ontario Court of Justice.

The County's Provincial Offences office is responsible for providing administrative services, court support, prosecution of offences found in Part I and Part III of the Provincial Offences Act, enforcement, and collections.

2026 BUDGET OVERVIEW

	2025	2026	% Change
EXPENSES	\$1,691,334	\$1,562,761	-7.60%
REVENUE	\$4,744,676	\$2,225,920	-53.09%
NET REVENUE	\$3,053,342	\$663,159	-78.28%

SERVICE DELIVERY

The Ontario Courts of Justice issued scheduling guidelines, which included principles and considerations such as jurisdiction, delegated from the Chief Justice to the Regional Senior Justice of the Peace. Priority has been given to POA matters, with more serious Part 3 cases addressed before Part 1 and Part 2 parking matters. Looking ahead to 2026, there will be an additional eleven days of court time scheduled and a decrease in ticket volume as result of the Province cancelling the City of Belleville's Automated Speed Enforcement (ASE) program.

SALARIES AND BENEFITS \$573,200 & \$166,200

The 2026 salaries reflect cost of living adjustments for Non-Union staff at 3% and 4% for OPSEU employees as well as some team members progression through the positions wage grid. Benefit rates are estimated at 29%, down from 30% in 2025 as a result of premium saving through the latest renewal.

COMPUTER OPERATIONS \$30,700

This line supports the ongoing replacement of the department's computers over their lifecycle as well as software licensing. The 2026 budget includes \$20,000 to be placed in a reserve for the development of a new system to replace the current Court Administration Management System (CAMS) which supports the Provincial Offences Courts administration, prosecution, and collections functions. Also included are costs of the Integrated Court Offences Network (ICON) server, which is essential for managing the Ministry of the Attorney General (MAG) reports.

PURCHASE OF SERVICES

Ministry of the Attorney General (MAG) \$204,156

The County receives monthly invoices from the MAG for the recovery of costs related to ICON charges, adjudication expenses, monitoring and enforcement. Reductions in costs are a result of a decrease of offences post ASE and associated ICON ticket input fee.

Prosecutor \$82,500

The Prosecutor is retained under contract with the County. The terms of the contract allow for a maximum of 4 days per week.

Other \$52,820

Includes the purchase of POA tickets used by local enforcement agencies, support costs related to maintaining the CAMS system, issues of court notices, and ticket input support fees. The 2026 budget decrease is the result of fewer offences post ASE program.

BANK CHARGES / POINT OF SALES (POS) CHARGES \$65,836

Point of sale and online payment fees will decline in 2026 as they are connected to the reduction in gross ticket revenue.

REVENUE AND TICKETS ISSUED

YEAR	REVENUE \$	TICKETS ISSUED	% CHANGE IN TICKETS
2025 preliminary	\$5,971,702	67,007	76.82%
2024	\$2,956,717	37,896	151.32%
2023	\$1,457,254	15,079	11.47%
2022	\$1,519,204	13,527	-5.56%
2021	\$1,518,273	14,323	15.76%

The enforcement agencies are responsible for determining the number of tickets issued and this is separate and distinct from the administration of ticket processing and court proceedings. Ticket revenue forecasts for the budget were calculated using 2023 gross ticket revenue (pre-ASE program \$1,400,000) and an estimation of potential ASE program revenue outstanding at the end of 2025. Revenue is anticipated to decrease in 2026 due to Province's cancellation of the ASE program, lower bank balances, and declining interest rates. The 2026 budget includes a proposal for a temporary

change to how net proceeds are shared. The implementation of the ASE program resulted in a significant temporary increase in the volume of offences issued, along with a shift in the issuing agencies. These factors together created a temporary change in the distribution of net proceeds.

As the balance of the City of Belleville ASE offences work their way through the process, the County of Hastings would assume a fixed amount of the 2026 net proceeds of \$131,280 and Quinte West \$120,668. These values are based on the three year (2021-2023) average of net proceeds pre-ASE program. The balance of the 2026 net proceeds would go to the City of Belleville and are forecasted to be \$411,211. Allocations of the POA net proceeds would return to normal in 2027 as outlined in the POA Intermunicipal Service Agreement, as a percentage of offences issued within Belleville, Quinte West and Hastings County.

PROVINCIAL OFFENCES 2026 OPERATING BUDGET

EXHIBIT C

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	539,600	442,066	573,200	6.23%
FRINGE BENEFITS	161,900	135,251	166,200	2.66%
COMMITTEE FEES	1,705		1,700	-0.27%
OFFICE EQUIPMENT	3,000	960	3,000	0.00%
COMMON COSTS	199,300	182,692	208,400	4.57%
ACCOMMODATION COSTS (OFFICE/COURT RENTAL)	129,213	119,173	131,797	2.00%
ADVERTISING	500		500	0.00%
AUDIT COSTS	500	293	440	-12.00%
INSURANCE	760	755	812	6.84%
LEGAL COSTS	5,000		5,000	0.00%
POSTAGE	7,500	7,144	7,500	0.00%
PHOTOCOPIER	5,000	3,827	5,000	0.00%
TELEPHONE	1,000	427	900	-10.00%
OFFICE SUPPLIES	11,000	7,369	10,000	-9.09%
PAYROLL PROCESSING CHARGES	1,700	1,362	2,300	35.29%
COMPUTER OPERATIONS	29,800	26,783	30,700	3.02%
PURCHASE SERVICES MINISTRY OF ATTORNEY GENERAL	292,476	255,339	204,156	-30.20%
PROSECUTOR	82,500	69,848	82,500	0.00%
COLLECTION FEES	500	220	500	0.00%
OTHER	64,880	69,814	52,820	-18.59%
EDUCATION	3,600	72	3,600	0.00%
MILEAGE & TRAVEL / WITNESS FEES	1,000	673	1,000	0.00%
SUBSCRIPTIONS	4,900	4,472	4,900	0.00%

BANK CHARGES / POS CHARGES	144,000	158,033	65,836	-54.28%
TOTAL EXPENDITURES	\$1,691,334	\$1,486,573	\$1,562,761	-7.60%
REVENUE				
GROSS TICKET REVENUE	4,685,676	5,685,136	2,194,520	-53.17%
MISC REVENUE / BANK INTEREST, ETC.	45,000	61,650	17,400	-61.33%
REVENUE - PURCHASE OF SERVICE AGREEMENTS	14,000		14,000	0.00%
TOTAL REVENUE	\$4,744,676	\$5,746,786	\$2,225,920	-53.09%
NET (REVENUE) / COST	\$-3,053,342	\$-4,260,213	\$-663,159	-78.28%

MUNICIPALITIES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	Apportionment %
HASTINGS COUNTY	-246,710	-309,182	-131,280	19.80%
BELLEVILLE	-2,543,129	-3,581,751	-411,211	62.01%
QUINTE WEST	-263,503	-369,280	-120,668	18.20%
TOTAL (REVENUE) / COST APPORTIONMENT	\$-3,053,342	\$-4,260,213	\$-663,159	100.00%

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PLANNING, ECONOMIC DEVELOPMENT AND 9-1-1

	2025	2026	% Change
PLANNING	\$1,209,584	\$1,276,070	5.49%
9-1-1	\$65,254	\$68,125	4.40%
ECONOMIC DEVELOPMENT	\$788,824	\$823,301	4.37%
LEVY	\$2,063,662	\$2,167,496	5.03%

PLANNING

The Planning Department is responsible for preparing, updating, and maintaining the Hastings County Official Plan and ensuring all planning decisions are consistent with its policies. The department's major project focus in 2025 was the implementation of the Streamlined Planning Approach & Resource Centralization (SPARC) project. County Council approved the implementation plan in January, and the department has been successful in signing agreements with 13 of our 14 member municipalities. We are continuing to work with the Municipality of Hastings Highlands on an agreement. The onboarding of municipalities through the signing of the Memorandum of Understanding was more intensive and time-consuming than anticipated. As a result, this process extended into December 2025, resulting in lower-than-budgeted application revenue. The department has since opened a satellite office in the County's Community and Human Services building in the Municipality of Centre Hastings. One new Planner has been hired to staff this office, along with a Planning Clerk to support the increased workload.

Recruitment for a Planner position in North Hastings has been challenging, with offers extended but not accepted. Given the reduced revenue realized through 2025, the department is proposing to staff a North Hastings planning office three days per week using the current planning complement. This approach will allow staff to monitor revenue levels and ensure that any future increase in staffing is financially supported as envisioned through the SPARC program.

With the implementation of SPARC, the Planning Department will maintain its previous legislative responsibilities with regard to the processing, reviewing, and making recommendations to County Council for applications received for plans of subdivision, condominium, and consents (severances) and remains a commenting agency on all planning applications managed by member municipalities. The department continues to manage inquiries and pre-consultation meetings with landowners/applicants on a variety of planning-related issues. Staff have also spent significant time preparing and modifying the Cloudpermit software, which is currently being used internally and trialling with members of the development community and will be public in early spring of 2026.

In 2025, the Planning and Economic Development Department worked with a number of municipalities to update their zoning bylaws, including amending the residential zone classifications for the Municipality of Tweed.

2026 BUDGET OVERVIEW

	2025	2026	% Change
OPERATING EXPENDITURES	\$1,544,584	\$1,626,070	5.28%
REVENUE	\$335,000	\$350,000	4.48%
LEVY	\$1,209,584	\$1,276,070	5.49%

EXPENSES

SALARIES \$901,100 and BENEFITS \$270,330

The salaries and benefits expenses reflect a full year's salary for the Planner position in Madoc and the Planning Clerk hired in 2025. Given the reduction in applications in 2025, staff are being conservative with applications/workload for 2026.

The benefit rate decreased to 30% from 31% in 2025 due to savings realized from the benefit premium renewal. A cost-of-living adjustment of 3% has been applied to the Non-Union salaries, as well as 4% for OPSEU employees.

REVENUE

PLANNING APPLICATIONS \$350,000

In 2025, the department has seen a significant decrease in the volume of planning applications across the board. Further, as SPARC implementation took longer than anticipated in 2025, applications received were lower than anticipated, resulting in lower revenues than budgeted. Recognizing the above, the projected revenues for 2026 have been conservatively based on 2025 levels.

PLANNING, LAND DIVISION 2026 OPERATING BUDGET

EXHIBIT D-1

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	848,500	695,046	901,100	6.20%
FRINGE BENEFITS	263,035	218,051	270,330	2.77%
ACCOMMODATION RENTAL	9,525	8,070	9,716	2.00%
OFFICE SUPPLIES	10,000	6,630	10,000	0.00%
EQUIPMENT	1,500	734	1,500	0.00%
PHOTO COPYING	6,000	3,452	5,000	-16.67%
POSTAGE	3,000	3,597	3,500	16.67%
TELEPHONE	1,500	786	1,500	0.00%
MILEAGE & TRAVEL	14,000	5,739	18,000	28.57%
CONVENTIONS	4,000	2,442	4,000	0.00%
EDUCATION	7,000	455	7,000	0.00%
MEMBERSHIPS	6,000	1,049	8,000	33.33%
COMPUTER	2,250	1,098	2,250	0.00%
APPLICATION/PERMITTING SOFTWARE	62,074	61,763	62,074	0.00%
ADVERTISING	3,000	493	3,000	0.00%
AUDIT	700	498	700	0.00%
LEGAL	15,000	15,401	15,000	0.00%
CONSULTANTS (OP & SERVICE DELIVERY REVIEW)	15,000	15,000	15,000	0.00%
COMMON COSTS	255,600	234,300	272,500	6.61%

INTERCOMPANY DESKTOP P.C. / SOFTWARE CHARGES	12,900	11,825	12,900	0.00%
CONTRIBUTION TO RESERVES				
MISCELLANEOUS	4,000	662	3,000	-25.00%
	\$1,544,584	\$1,287,091	\$1,626,070	5.28%
911 AREA MANAGEMENT GROUP - (SEE EXHIBIT D2 FOR DETAILS)	234,980	187,406	245,319	4.40%
ECONOMIC DEVELOPMENT - (SEE EXHIBIT D3 FOR DETAILS)	887,574	490,595	843,301	-4.99%
TOTAL EXPENDITURES	\$2,667,138	\$1,965,092	\$2,714,690	\$1.78%
REVENUE				
PLANNING & LAND DIVISION	335,000	105,025	350,000	4.48%
CONTRIBUTION FROM RESERVES				
ECONOMIC DEVELOPMENT	98,750	6,750	20,000	-79.75%
TOTAL REVENUE	\$433,750	\$111,775	\$370,000	-14.70%
NET COST	\$2,233,388	\$1,853,317	\$2,344,690	4.98%

MUNICIPAL PARTNERS COST SHARE RECOVERY FOR 911 SERVICES				
BELLEVILLE	90,726	72,357	94,718	4.40%
QUINTE WEST	76,721	61,188	80,097	4.40%
8 WING TRENTON	2,279	1,818	2,380	4.40%
	\$169,726	\$135,363	\$177,194	4.40%
TOTAL REVENUE	\$603,476	\$247,138	\$547,194	-9.33%
HASTINGS COUNTY NET COST	\$2,063,661	\$1,717,954	\$2,167,496	5.03%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

HASTINGS/QUINTE 9-1-1 BUDGET

The County of Hastings operates under the authority of the 9-1-1 Service Agreement, which designates the County as the primary entity responsible for overseeing 9-1-1 services. This role encompasses several key functions, including managing the 9-1-1 addressing and signage system, overseeing the upgrade to Next Generation 9-1-1 (NG9-1-1), coordinating emergency dispatch services, and facilitating collaboration among various stakeholders. The cost to provide 9-1-1 services

is allocated based on the population between Hastings County, the City of Belleville, the City of Quinte West, and 8 Wing CFB Trenton.

Notably, in 2025, the County met with each member municipality to provide local staff with updated training sessions around NG 9-1-1. 9-1-1 staff completed the project to improve addressing along the trail systems within the County, where trails intersect with the road network, which was started in the fall of 2024.

As the transition to NG9-1-1 approaches, the County is well situated, as our Primary Public Safety Answering Point (Northern 9-1-1) has already transitioned to the NG9-1-1 system. This past year, 9-1-1 staff facilitated 4 Public Safety Answering Points to advance the onboarding process for NG9-1-1. In addition, County staff continue to collaborate with partner agencies and first responders to ensure preparedness for the transition. This involves extensive coordination and planning to adapt to the changing landscape of emergency communication technology, ensuring that the community receives the best possible assistance in times of need. This included the NG9-1-1 training program for new local 9-1-1 call takers and dispatchers and was also completed in 2025.

2026 BUDGET OVERVIEW

	2025	2026	% Change
OPERATING EXPENDITURES	\$234,980	\$245,319	4.40%

PURCHASED SERVICES \$87,024

The County contracts with Northern 9-1-1 to act as the County’s Primary Public Safety Answering Point (PPSAP). The costs for Northern 9-1-1 services are reflected within this budget line.

HASTINGS/QUINTE 9-1-1 2026 OPERATING BUDGET

EXHIBIT D-2

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	99,000	89,151	102,000	3.03%
FRINGE BENEFITS	26,730	25,264	26,520	-0.79%
OFFICE SUPPLIES	150	173	150	0.00%
OFFICE EQUIPMENT	150	76	150	0.00%
MILEAGE & TRAVEL	3,500	562	3,500	0.00%
CONVENTIONS / MEETINGS	6,000	351	6,000	0.00%
EDUCATION	1,000		1,000	0.00%
TELEPHONE	1,800	593	1,800	0.00%
PUBLIC EDUCATION	2,000		2,000	0.00%
COMMITTEE FEES	425		425	-0.09%
MEMBERSHIPS	500	226	500	0.00%
COMPUTER	250		250	0.00%
ADVERTISING	1,000		1,000	0.00%

LEGAL	1,000		1,000	0.00%
PURCHASED SERVICES	79,475	60,010	87,024	9.50%
INTERDEPARTMENTAL-911 MAPPING / DATABASE SERVICES	12,000	11,000	12,000	0.00%
TOTAL EXPENDITURES	\$234,980	\$187,406	\$245,319	4.40%

MUNICIPAL APPORTIONMENT OF BUDGET TOTAL EXPENDITURES: BASED ON PER CAPITA BASIS					
BASED ON POPULATION FROM MUNICIPAL DIRECTORY					
MUNICIPALITIES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%	POPULATION
HASTINGS COUNTY	65,254	52,043	68,125	27.77%	39,598
CITY OF BELLEVILLE	90,726	72,357	94,718	38.61%	55,071
CITY OF QUINTE WEST	76,721	61,188	80,097	32.65%	46,560
8 WING CFB TRENTON	2,279	1,818	2,380	0.97%	1,386
TOTAL APPORTIONMENT	\$234,980	\$187,406	\$245,319	100.00%	142,615

*November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

ECONOMIC DEVELOPMENT

Hastings County Economic and Tourism Development plays a central role in advancing economic resilience in Hastings County by supporting local businesses, attracting investment and growing sustainable tourism. Additionally, a focus on product and sector development within both the economic and tourism realms aims to enhance the overall appeal and competitiveness of Hastings County. Serving as a central hub, it facilitates County-wide marketing initiatives and serves as a valuable resource for information, research, analysis, and communication, fostering collaboration and driving economic prosperity throughout the community.

In 2025, staff continued implementation of Council-approved strategic actions as outlined in the Economic Development SMART Goals Strategy. In terms of Business Attraction and Retention, the County has been recognized by the Economic Developers Council of Ontario (EDCO) for “marketing and excellence in economic development.” Our business attraction and expansion program, “*Be The One*,” which promotes available properties and encourages investment in our communities, was selected as a finalist at this year's EDCO conference.

Also in 2025, members of Council who participated in an Economic Development Working Group, who, along with staff, researched, developed and wrote in-house the new Investment Attraction Plan. The Plan identifies priority sectors to focus on to boost economic development across our County. With the closure of the Cascades Mill in Trenton, which was taking a large volume of pulp material from our local sawmills and logging companies, staff continue to work closely with the local forestry sector on the development of a Biomass Investment Attraction Plan. Staff also collaborated with

Harvest Hastings and our City partners to lead the first-ever Farms Open event. It took place over the weekend of September 12-14 and was a showcase of our region’s vibrant agricultural sector. The event had 19 participating farms, agri-businesses and farmers' markets that attracted more than 1,600 people.

2026 BUDGET OVERVIEW

	2025	2026	% Change
OPERATING EXPENDITURES	\$887,574	\$843,301	-4.99%
REVENUE	\$98,750	\$20,000	-79.75%
LEVY	\$788,824	\$823,301	4.37%

INVESTMENT & ATTRACTION BRANDING \$100,000

The budget allocation provides for continued implementation of the new Investment Attraction Plan and recommended actions for business attraction and retention as outlined in the Economic Development SMART Goals Strategy.

Attracting new business and promoting new investment across all 14 member municipalities is a key priority. The provincially recognized *Be The One* campaign helps Hastings County show investors, entrepreneurs and families why our 14 member municipalities are a great place to start a business, expand or relocate. It supports Council's SMART Goals by giving the County one clear message and one easy way to highlight available properties and local success stories, all under one strong and recognizable brand. Keeping this program in the 2026 budget will help bring more business, new development, and make better use of empty or underused buildings, benefiting the entire County.

Promoting investment in new accommodation development and tourism infrastructure is also a strategic priority. Staff plan to actively promote this opportunity at industry events, including the Canadian Hotel Investment Conference, to engage directly with investors and developers.

Another Investment Attraction Plan priority that the budget is advancing is biomass development opportunities. Utilizing recent analysis conducted in partnership with the local forestry sector, staff will prepare a professional investor prospectus that clearly outlines local biomass investment potential for prospective investors.

To increase redevelopment of underdeveloped or underutilized sites, the budget further supports research into a County-wide incentive program. A recommendation in the SMART Goals Strategy, this program can help convert vacant or underutilized properties into viable business locations, stimulating new development and strengthening the commercial property assessment base. Also, to focus staff time and marketing efforts where they will have the greatest impact, the budget supports conducting a gap analysis to identify high-potential commercial opportunities and priority business types across all 14 member municipalities. The budget includes \$20,000 for both the incentive program and gap analysis, with matching funds anticipated through the Rural Ontario Development Program (RODP).

EASTERN ONTARIO TRAILS ALLIANCE (EOTA)/TRAILS \$40,000

The County continues to maintain ownership of the Trails and recognizes that the Trails are integral to supporting the Tourism sector. As a result, the budget continues with a commitment of

\$25,000/year towards the Eastern Ontario Trails Alliance and \$15,000 to purchase portions of the CP Trail that have title issues.

NATURAL RESOURCES AND AGRICULTURE \$24,500

Exhibiting and promoting County services and attractions at the Hastings County Plowing Match (\$4,000) and Bancroft Area Forest Industry Association (BAFIA) (\$5,000) are supported through this budget line. In addition, Harvest Hastings receives funding (\$15,500) to support their website and publications in exchange for connecting consumers with locally grown/produced products. Natural Resources and Agriculture are key elements in the Hastings County economy. Funding these organizations recognizes the impact they have throughout the County.

TOURISM DEVELOPMENT \$82,629

The budget supports continued work with the local tourism industry and businesses in developing and expanding key local assets that help attract visitor spending into our local economy. This includes preparing/updating our Tourism/Destination Development plan. It also includes working with the Culinary Tourism Alliance to create a culinary and agritourism strategy for Hastings County. In 2026, we will continue to build out water routes and work with local attractions on purchasable experiences.

The budget also supports membership in the Bay of Quinte Film Board Group, which has developed a local film and television policy. The financial spinoffs from being a host for movie and television filming help retain and expand the local commercial services and tax base.

ECONOMIC DEVELOPMENT 2026 OPERATING BUDGET

EXHIBIT D-3

	2025 BUDGET	NOV. 2025 ACTUAL	2026 BUDGET	%
EXPENDITURES				
SALARIES	332,200	245,763	342,200	3.01%
FRINGE BENEFITS	89,694	59,406	88,972	-0.80%
TELEPHONE	1,500	681	1,500	0.00%
MARKETING PLAN	128,000	95,798	120,000	-6.25%
MEMBERSHIPS / CONFERENCES / TRAINING	15,000	9,770	15,000	0.00%
MILEAGE & TRAVEL	12,000	10,806	12,000	0.00%
INVESTMENT & ATTRACTION BRANDING	150,000	9,010	100,000	-33.33%
SMALL BUSINESS COORDINATOR	14,000	867	14,000	0.00%
TRAILS (EOTA)	25,000	22,500	25,000	0.00%
TRAILS (MAINTENANCE)	15,000	254	15,000	0.00%
NATURAL RESOURCES & AGRICULTURE INITIATIVES	24,500	21,818	24,500	0.00%
TOURISM DEVELOPMENT	77,680	20,316	82,629	6.37%
MISCELLANEOUS	3,000	356	2,500	-16.67%
CONTRIBUTION TO RESERVES				
TOTAL EXPENDITURES	\$887,574	\$497,345	\$843,301	-4.99%

REVENUE				
GRANTS	98,750		20,000	
CONTRIBUTION FROM RESERVES				
MISCELLANEOUS		6,750		
TOTAL REVENUE	\$98,750	\$6,750	\$20,000	-79.75%
NET COUNTY COST	\$788,824	\$490,595	\$823,301	4.37%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

FUNDING REQUESTS

The County has received 2 requests for funding:

EOTA \$10,000

The County has received a request from the EOTA for \$10,000 to support the Rock the Trail fundraiser event.

HASTINGS NORTH TOURISM SERVICES \$30,000

Hastings North Tourism Services has requested \$30,000 to support the hiring of a full-time manager (\$25,000) and for marketing purposes (\$5,000). Visitor services vary widely throughout the County, from visitor centres operated by the municipality (Marmora and Lake) or by outside agencies (Bancroft) to information racks maintained by the Municipality.

COMMUNITY AND HUMAN SERVICES

Hastings County Community and Human Services administers and delivers Children's Services, Homelessness Initiatives and Prevention, Housing Services, and Ontario Works. The department strives to support people and our community by fostering healthy, vibrant, connected and sustainable communities. In 2025, Community and Human Services focused on the delivery of services which has resulted in many strategic accomplishments and direct benefits within the communities we serve.

By December 31, 2025, Children's Services created access to 250 new child care spaces, with 154 additional spaces approved to open in 2026. The County is confident that the Directed Growth target set by the Ministry will be met by December 31st, 2026. Children's Services provides on-going support for 28 organizations, 65 licensed child care sites, 4 Licensed Home Child Care agencies supporting 92 homes, and 4 EarlyON Providers across 37 locations.

Initiatives through the Ontario Works program have provided assistance to an average of 3,707 individuals monthly, including 376 children supported through Ontario Works and Temporary Care Assistance. Over the past year, staff completed 194 employability assessments and facilitated 256 Ontario Disability Support Program grants, strengthening pathways to income stability for participants.

Our homeless response efforts have also expanded significantly. In 2025, we supported 177 move-ins representing 175 individuals and families securing housing, an increase from 111 households housed in 2024. This improvement reflects the continued expansion of the Coordinated Access System across partner agencies, as well as enhancements to our Community Response Program. To better serve vulnerable residents, we broadened and redistributed complex case management across our Person-Centered Support Ontario Works case workers, ensuring equitable access to support for those experiencing homelessness. By increasing the number of dedicated case managers, we can more consistently monitor, engage, and assist individuals and families as they work toward housing stability.

We also expanded outreach services, enabling 43 of our Ontario Works case workers to maintain a regular presence within homelessness-serving drop-in programs, strengthening connections, engaging in stabilization planning, and providing access to services.

In addition to housing placements, 127 households were successfully diverted from homelessness and remained housed through the provision of rent arrears support.

As of December 31, 2025, a total of 256 individuals and families remained active on the By-Name Data through our Homelessness Initiatives and Prevention Programs. Of the 177 move-ins supported in 2025, 160 remained housed at year-end, demonstrating meaningful progress in sustaining long-term outcomes and stability.

Additionally in 2025, 169 households; 97 seniors (50+), 56 families, and 11 non-senior (under 50), and 5 supportive households were successfully housed from Hastings County's affordable housing waitlist.

The commitment to affordable housing extends further through Hastings County's ownership and management of 1,471 homes, oversight of over 375 rent supplements and housing allowances, and

collaboration with affordable housing developers, including the administration of funding to 8 Non-Profit housing providers, benefiting 644 affordable and rent-geared to income units.

There is an increased need for emergency and transitional housing while individuals and families are waiting for community housing, many of whom have or are experiencing homelessness. Funding is required to address gaps in service delivery with respect to an increase in complex needs and behaviours within the tenant population. Additionally, lack of community funding amongst partners to provide programs and support to the unhoused population, especially in rural areas, needs to be addressed to provide appropriate interventions to support successful tenancies where required.

2026 BUDGET OVERVIEW

	2025	2026	% Change
EXPENSES	\$117,472,245	\$120,008,526	2.16%
REVENUE	\$94,017,912	\$95,327,034	1.39%
NET COST	\$23,454,333	\$24,681,492	5.23%

As stated, the department's ability to meet the need for critical services is challenged due to the increasing complexity of the people we support. Complex challenges related to behaviour and an inability for individuals to self-support create challenges for staff when more intensive case management is required. Without a more significant increase in staff complement, management has considered other staff support in an effort to create capacity and to ensure staff are free to focus on providing support to clients and tenants. We expect that staffing challenges and significant budget pressures will remain through 2026 and will increase both in terms of the number of people in need of the services provided by the department as well as the need for funding to external organizations who also provide critical services to people within Hastings County.

COMMUNITY AND HUMAN SERVICES 2026 OPERATING BUDGET EXHIBIT E-1

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	33,060,932	29,432,223	35,493,979	7.36%
ONTARIO WORKS ADMINISTRATION	9,619,982	8,393,732	10,091,527	4.90%
CHILDREN SERVICES PROGRAMS	43,120,747	31,467,925	41,797,441	-3.07%
CHILDREN SERVICES ADMINISTRATION	895,667	735,231	896,665	0.11%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	835,006	682,542	929,708	11.34%
COMMUNITY HOUSING - OPERATING	26,163,446	22,922,190	27,134,351	3.71%
COMMUNITY HOUSING - CAPITAL	3,776,464	3,461,759	3,664,854	-2.96%

TOTAL EXPENDITURES	\$117,472,244	\$97,095,602	\$120,008,526	2.16%
REVENUE				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	32,610,932	29,062,104	35,043,979	7.46%
ONTARIO WORKS ADMINISTRATION	5,708,000	5,218,952	5,708,000	0.00%
CHILDREN SERVICES PROGRAMS	42,236,359	30,767,413	40,913,053	-3.13%
CHILDREN SERVICES ADMINISTRATION	652,413	558,110	653,211	0.12%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	835,006	764,533	929,708	11.34%
COMMUNITY HOUSING - OPERATING	11,975,200	10,934,706	12,079,083	0.87%
TOTAL REVENUE	\$94,017,910	\$77,305,818	\$95,327,034	1.39%
NET COST				
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS	450,000	370,119	450,000	0.00%
ONTARIO WORKS ADMINISTRATION	3,911,982	3,174,780	4,383,527	12.05%
CHILDREN SERVICES PROGRAMS	884,388	700,512	884,388	0.00%
CHILDREN SERVICES ADMINISTRATION	243,254	177,121	243,454	0.08%
COUNTY OPERATED BEFORE & AFTER SCHOOL PROGRAMS	0	-81,991	0	
COMMUNITY HOUSING - OPERATING	17,964,709	15,449,243	18,720,122	4.20%
NET COST	23,454,334	19,789,784	24,681,492	5.23%
MUNICIPAL APPORTIONMENT OF 2026 BUDGET NET COST: BASED ON WEIGHTED ASSESSMENT				
MUNICIPALITIES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
HASTINGS COUNTY	6,829,902	5,762,785	7,199,591	29.17%

BELLEVILLE	9,670,222	8,159,328	10,176,179	41.23%
QUINTE WEST	6,954,210	5,867,671	7,305,722	29.60%
TOTAL APPORTIONMENT	23,454,334	19,789,784	24,681,492	100.00%

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EMPLOYMENT AND FINANCIAL ASSISTANCE

	2025	2026
EMPLOYMENT AND FINANCIAL ASSISTANCE	\$450,000	\$450,000

ONTARIO WORKS BENEFITS \$25,498,313

Ontario Works supports people towards financial independence and the pursuit of sustainable employment through the provision of temporary financial assistance and life stabilization supports. Person Centered Supports includes connections to community, personal safety, health and life skills services, resources and programs. Referrals to Employment Ontario are made to support client's employment goals with employment related benefits. Ontario Works benefits are 100% provincially funded and provide financial support for food, shelter, and other costs to people in financial need who meet eligibility criteria.

DISCRETIONARY BENEFITS \$1,500,120

Discretionary benefits provide health and non-health related financial support to clients. The 2026 budget reflects the anticipated costs at the maximum shareable rate of \$10 per case to support the projected combined monthly caseload count for the Ontario Works and Ontario Disability Support Program.

MUNICIPAL EMERGENCY ASSISTANCE \$150,000

The budget for emergency assistance supports the costs of indigent burials and unexpected expenses incurred by individuals and families facing an urgent situation that are not in receipt of financial assistance, either through Ontario Works or the Ontario Disability Support Program. Municipal Emergency Assistance is a 100% municipally funded program.

COMMUNITY PROGRAM GRANTS \$300,000

Recognizing the need for funding solutions that address homelessness, Community Program Grants are a 100% municipally funded program aiming to support vulnerable populations in our communities. These funds are allocated to programs that prevent, address, and reduce homelessness.

HOMELESSNESS INITIATIVES AND PREVENTION

Homelessness Initiatives and Prevention aim to prevent and reduce homelessness through the provision of innovative, evidence informed quality homelessness programming. With the Coordinated Access System, the By-Name Data, the Community Response Program, and community partner support, the focus is to reduce chronic homelessness in our communities. Homelessness Initiatives

and Prevention also include Reaching Home, the Homelessness Prevention Program, the Veteran Homelessness Program, Warming Centre operations, the Homelessness Reduction Innovation Fund, the After-Hours Emergency Homelessness program, the Situation Table, the Quinte West Transitional Units and Enumeration.

REACHING HOME \$1,091,012

Reaching Home is a federally funded program designed to support individuals and families in 61 Designated Communities across Canada in maintaining safe, stable and affordable housing while also reducing chronic homelessness. The City of Belleville is a Designated Community, and the County of Hastings is the Community Entity to support initiatives. Funds through Reaching Home are provided to Community Agencies on a multi-year basis and are recommended through the Community Advisory Board. Funding supports the delivery of eligible programs and activities within Housing Services, Prevention, Shelter Diversion and Client Support Services.

HOMELESSNESS PREVENTION PROGRAM \$6,142,600

The Homelessness Prevention Program (HPP) is a provincially funded program to provide affordable housing and support services for people experiencing or who are at risk of homelessness. The HPP is administered by the County of Hastings and provides financial support to programs and community partners in accordance with HPP guidelines. Recognizing the priorities that HPP is designed to address, programs that focus on preventing, addressing, and reducing homelessness, as well as those that provide the fundamental need of shelter and support, are prioritized, aligning with the goal to end homelessness through a community effort, funding fidelity, and an outcome-based approach.

HOMELESSNESS REDUCTION INNOVATION FUND \$232,826

The Canadian Alliance to End Homelessness (CAEH) and the Government of Canada have partnered with communities to meaningfully reduce homelessness through the Homelessness Reduction Innovation Fund (HRIF). Hastings County was one of the first communities selected to undertake a project as part of the HRIF - *HomeForward*. *HomeForward* aims to reduce chronic homelessness. This funding being provided to the Enrichment Centre for Mental Health will result in a program where chronic homeless individuals receive direct intensive case management supports, find housing and are supported to ensure they remain successfully housed. This will help improve our response to homelessness and put Hastings County on the leading edge of an exciting national innovation that will provide insight into the type of ongoing support individuals experiencing homelessness require.

VETERANS HOMELESSNESS PROGRAM \$579,109

The Veterans Homelessness Program (VHP) is a federally funded program designed to ensure Veterans and their families secure housing and remain housed while receiving support and services that meet individual needs, leading to long-term housing and self-sufficiency. The County of Hastings entered into a sub agreement with the Trenton Military Family Resource Centre to deliver the program. Financial assistance is provided to Veterans and their families in the form of rent supplements, first and last month's rent payments, utility deposit assistance, rental arrears payments and basic move-in supplies and groceries. Veterans also receive wrap around services including but not limited to counselling for mental health, addictions, and budgeting.

EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS 2026 BUDGET

EXHIBIT E-2

EXPENDITURES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EMPLOYMENT & FINANCIAL ASSISTANCE PROGRAMS				
ONTARIO WORKS BENEFITS	23,391,208	20,410,777	25,498,313	9.01%
DISCRETIONARY BENEFITS	1,440,600	1,269,678	1,500,120	4.13%
MUNICIPAL EMERGENCY ASSISTANCE FUND	150,000	70,119	150,000	0.00%
COMMUNITY PROGRAM GRANTS	300,000	300,000	300,000	0.00%
REACHING HOME	1,060,615	1,483,588	1,091,012	2.87%
HOMELESSNESS PREVENTION PROGRAM	6,142,600	5,393,144	6,142,600	0.00%
HOMELESSNESS REDUCTION INNOVATION FUND		1,098	232,826	
VETERANS HOMELESSNESS PROGRAM	575,909	34,269	579,109	0.56%
ENCAMPMENT RESPONSE INITIATIVE		469,550		
TOTAL EXPENDITURES	\$33,060,932	\$29,432,223	\$35,493,979	7.36%
REVENUE				
ONTARIO WORKS	23,391,208	20,410,777	25,498,313	9.01%
DISCRETIONARY BENEFITS	1,440,600	1,269,678	1,500,120	4.13%
REACHING HOME	1,060,615	1,483,588	1,091,012	2.87%
HOMELESSNESS PREVENTION PROGRAM	6,142,600	5,393,144	6,142,600	0.00%
HOMELESSNESS REDUCTION INNOVATION FUND		1,098	232,826	
VETERANS HOMELESSNESS PROGRAM	575,909	34,269	579,109	0.56%
ENCAMPMENT RESPONSE INITIATIVE		469,550		
TOTAL REVENUE	\$32,610,932	\$29,062,104	\$35,043,979	7.46%
NET COST	\$450,000	\$370,119	\$450,000	0.00%

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ONTARIO WORKS ADMINISTRATION

	2025	2026
ONTARIO WORKS ADMINISTRATION	\$3,911,982	\$4,383,527

Ontario Works administration costs are cost-shared, with 50% funded by the province under a formal service contract. The province continues to enhance its Centralized Intake process to reduce administrative burden and enable municipalities to focus on delivering impactful, person-centred supports.

ONTARIO WORKS TRAINING SUPERVISOR (\$128,710 SALARY AND BENEFITS 50/50 COST SHARED)

As the province has mandated the shift to person centered supports in the Ontario Works program, creating consistent approaches to service delivery is paramount. The individualized needs of clients must be identified and managed across our four offices to ensure a cohesive and responsive individualized case management approach. Adding to this is the complicated and personalized support that the vulnerable homeless population requires. As a result, the 2026 budget includes a supervisory role to address the above challenges. This position is crucial to our ability to be responsive to individuals' needs while supporting our staff through challenging support requirements. Formal training ensures that all staff consistently follow established policies, procedures, and expectations, while also streamlining the onboarding process for new employees to ensure a supported transition to direct client support. A dedicated training supervisor, who will be 50% cost shared by Hastings County and the Ministry of Children, Community and Social Services to provide hands-on support, identify gaps in knowledge, and deliver targeted training that will result in a reduction in service delays and strengthen staff confidence.

COMMERCIAL RENT \$247,755

Hastings County Community and Human Services operates three sub-offices located in the City of Quinte West, the Municipality of Centre Hastings and the Town of Bancroft. As long-term leases come forward for renewal, we experience an adjustment to commercial rent rates relative to the respective locations and local markets.

LEGAL \$45,000

Anticipated expenses are associated with agreement reviews, labour relations, and litigation. Unforeseen circumstances are challenging to anticipate, and efforts to mitigate costs are consistently considered against risk management.

PARTICIPATION BENEFITS \$200,000

Participation Benefits are used to support clients in ensuring readiness for meaningful employment, referrals to education, housing, and other supports that help provide self-reliance.

ONTARIO WORKS ADMINISTRATION 2026 BUDGET

EXHIBIT E-3

ADMINISTRATION	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	4,838,600	4,118,678	5,118,500	5.78%
FRINGE BENEFITS	1,475,800	1,372,852	1,525,543	3.37%
MILEAGE / TRAVEL / CONVENTIONS	20,000	11,700	20,000	0.00%
POSTAGE	80,000	41,320	70,000	-12.50%
TELEPHONE	100,000	78,353	100,000	0.00%
MAINTENANCE / UTILITIES & MISCELLANEOUS	105,000	95,347	114,750	9.29%
OFFICE SUPPLIES	45,000	27,889	45,000	0.00%
ADVERTISING	2,000	224	2,000	0.00%
COMMERCIAL RENT	224,148	212,961	247,755	10.53%
INTERCOMPANY RENT	468,823	426,949	478,198	2.00%
INSURANCE	31,362	31,362	28,432	-9.34%
STAFF TRAINING	50,000	43,306	50,000	0.00%
PAYROLL CHARGES	46,000	37,762	46,000	0.00%
AUDIT FEES	15,000	8,519	11,200	-25.33%
LEGAL FEES	30,000	38,945	45,000	50.00%
MEMBERSHIP FEES	15,000	15,155	15,000	0.00%
COMPUTER COSTS	26,800	15,708	26,800	0.00%
ELECTRONIC DOCUMENT MANAGEMENT	45,000	29,642	40,000	-11.11%
INTERDEPT DESKTOP P.C. / SOFTWARE REPLACEMENT	69,900	64,075	67,700	-3.15%
COMMON COSTS	1,661,900	1,523,408	1,770,000	6.50%
EQUIPMENT	28,650	17,296	28,650	0.00%
PARTICIPATION BENEFITS	200,000	163,528	200,000	0.00%
EMERGENCY MEASURES PLAN	10,500	7,918	10,500	0.00%
COMMITTEE MEMBER FEES	18,000		18,000	0.00%
BANK FEES	12,500	10,835	12,500	0.00%
CONTRIBUTION TO RESERVE	0	0	0	
TOTAL EXPENDITURES	\$9,619,982	\$8,393,732	\$10,091,527	4.90%
REVENUE				
PROV. SUBSIDY - MCSS	5,158,000	4,500,515	5,158,000	0.00%
MISC / INTEREST REVENUE	550,000	718,437	550,000	0.00%
TOTAL REVENUE	\$5,708,000	\$5,218,952	\$5,708,000	0.00%

NET COST	3,911,982	3,174,780	4,383,527	12.05%
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* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

CHILDREN'S SERVICES

	2025	2026
CHILDREN'S SERVICES PROGRAMS	\$ 884,388	\$884,388
CHILDREN'S SERVICES ADMINISTRATION	\$ 243,254	\$243,454
	\$1,127,642	\$1,127,842

Children's Services increase access to high quality child care and early years learning through supporting the growth of new child care services throughout the County, strategic investments in early years programming and through the provision of direct services such as before and after school programs. Early years and child care programs play a vital role in a child's development while supporting families and caregivers. Hastings County believes in the importance of investing in safe, inclusive, affordable, high-quality licensed child care and strives to offer services that meet the diverse needs of the community while supporting a sense of belonging and well-being for children, families and educators.

Children's Services is responsible for leading, planning, and managing all aspects of Early Years and Child Care programs which are supported through 28 organizations with 65 licensed sites and 4 EarlyON organizations offering programming in 37 locations. Program costs are a combination of federal, provincial, and municipal funds with Children's Services administration costs funded at 50% by the province and 50% by Hastings County. Funding includes fee subsidies to parents, benchmark and legacy CWELCC allocations, General Operating Grant funding for 6–12-year-olds, funding to support children with special needs, infrastructure funding, EarlyON Child and Family Centres, and Indigenous-Led Child and Family Centres as well as professional learning funding to support continued growth and development for Early Childhood Educators.

Overall, in 2026 Children's Services has a 2.8% decrease in their budget revenue due to the loss of \$3,682,671 in infrastructure funding provided in 2025 offset by increased Canada Wide Early Learning & Child Care Cost-Based Funding of \$2,173,761. The municipal cost-share contribution of \$1,127,842 remains unchanged from 2025. This amount is included in the 2026 Operating Budget and is allocated to Cost-Based Funding, Local Priorities, and Program Administration.

While the Ministry of Education is not providing designated Start-Up Grant funds (funding for the creation, retrofitting, renovation or expansion of licensed child care facilities) in 2026, there is a 2026 application-based Infrastructure funding stream that has been applied for by Hastings County.

Additionally in 2026, the overall Child Care funding allocation does include two new one-time funding streams:

- Innovation Funds \$136,774 - intended to develop collaborative regional workforce strategies with local partners such as post secondary institutions, high schools and employers, that support workforce recruitment and retention

- Early Childhood Educator Promotional Fund \$19,177- intended to create promotional materials to increase recruitment awareness in the sector by highlighting the need, value, and impact of Early Childhood Educators

Children’s Services increases access to high quality child care and early years learning through, strategic investments in early years programming, and the provision of direct services such as before and after school programs. In addition, Children’s Services supports ongoing professional learning and capacity-building opportunities across the early years community to strengthen program quality and enhance outcomes for children and families.

CHILDREN’S SERVICES SUPERVISOR

Hastings County is responsible for delivering the Fee Subsidy program across all licensed child care programs within our region. The Children’s Services Supervisor oversees the full delivery of this program, including the leadership and supervision of four unionized case workers who manage its day-to-day operations. In 2025, the program supported 665 unique families, representing a modest increase from 654 families in 2024, just under a two-percent rise in demand.

The position is currently classified as temporary but considering the program’s scope, operational complexity, and sustained service requirements, it is essential to maintaining program stability and effectiveness. Funding for this role as a permanent position is fully supported through the Children’s Services administration budget in 2026.

CHILDREN’S SERVICES PROGRAMS 2026 BUDGET

EXHIBIT E-4

CHILDREN SERVICES PROGRAMS	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
CWELCC COST-BASED FUNDING ALLOCATION	31,301,920	24,782,408	33,475,681	6.94%
LOCAL PRIORITIES FLEXIBLE FUNDING	5,457,479	4,179,387	5,303,803	-2.82%
PROFESSIONAL LEARNING	148,855	148,290	148,855	0.00%
WAGE ENHANCEMENT	265,260	245,707	265,260	0.00%
WORKFORCE COMPENSATION	262,337	125,095	473,772	80.60%
SMALL WATER WORKS	5,805	5,325	5,805	0.00%
INFRASTRUCTURE PROGRAMS	3,682,671	151,801	0	-100.00%
INNOVATION FUND			136,774	
ECE PROMOTIONAL FUND			19,177	
EARLYON LEARNING CENTRES	1,665,356	1,529,977	1,637,250	-1.69%
INDIGENOUS-LED CHILD CARE	331,064	299,935	331,064	0.00%
TOTAL EXPENDITURES	\$43,120,747	\$31,467,925	\$41,797,441	-3.07%
REVENUE				

CWELCC COST-BASED FUNDING ALLOCATION	30,601,843	24,228,142	32,775,604	7.10%
LOCAL PRIORITIES FLEXIBLE FUNDING	5,303,803	4,061,701	5,150,127	-2.90%
PROFESSIONAL LEARNING	148,855	148,290	148,855	0.00%
WAGE ENHANCEMENT	234,625	217,148	234,625	0.00%
WORKFORCE COMPENSATION	262,337	125,095	473,772	80.60%
SMALL WATER WORKS	5,805	5,325	5,805	0.00%
INFRASTRUCTURE PROGRAMS	3,682,671	151,801	0	-100.00%
INNOVATION FUND			136,774	
ECE PROMOTIONAL FUND			19,177	
EARLYON LEARNING CENTERS	1,665,356	1,529,976	1,637,250	-1.69%
INDIGENOUS-LED CHILD CARE	331,064	299,935	331,064	0.00%
TOTAL REVENUE	\$42,236,359	\$30,767,413	\$40,913,053	-3.13%
NET COST	\$884,388	\$700,512	\$884,388	0.00%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

CHILDREN'S SERVICES ADMINISTRATION 2026 BUDGET

EXHIBIT E-5

CHILDREN SERVICES ADMINISTRATION	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	458,300	374,858	441,700	-3.62%
FRINGE BENEFITS	142,100	107,917	132,500	-6.76%
TRAVEL / MILEAGE / ACCOMMODATIONS	5,537	3,564	6,000	8.36%
TELEPHONE	1,500	1,028	2,000	33.33%
OFFICE SUPPLIES	1,500	188	1,500	0.00%
ADVERTISING	2,000	239	1,000	-50.00%
INTERCOMPANY RENT	58,219	53,367	59,383	2.00%
INSURANCE	26,884	26,884	30,836	14.70%
STAFF TRAINING	4,000	1,158	11,200	180.00%
MEMBERSHIPS	700		700	0.00%
AUDIT FEES	12,000	7,313	11,770	-1.92%
LEGAL FEES	10,000	3,356	5,000	-50.00%
EQUIPMENT	1,500	606	700	-53.33%
COMPUTER	9,627	6,539	22,200	130.60%
INTERDEPT DESKTOP P.C. REPLACEMENT	15,300	14,025	14,700	-3.92%
COMMON COSTS	146,300	134,108	154,600	5.67%

MISCELLANEOUS	200	81	876	338.00%
TOTAL EXPENDITURES	\$895,667	\$735,231	\$896,665	0.11%
REVENUE				
PROVINCIAL SUBSIDY	243,454	177,124	243,454	0.00%
FEDERAL CONTRIBUTIONS	408,959	380,986	409,757	0.00%
TOTAL REVENUE	\$652,413	\$558,110	\$653,211	0.12%
NET COST	\$243,254	\$177,121	\$243,454	0.08%

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BEFORE & AFTER SCHOOL PROGRAMS

	2025	2026
BEFORE & AFTER SCHOOL PROGRAMS	\$0	\$0

The County continues to operate eight municipally delivered Before and After School Programs, providing safe, reliable, and developmentally focused care for 183 children across four school locations:

- St. Michael School, Belleville
- Sir John A. MacDonald School, Belleville
- Frankford Public School
- Trent River Public School, Trenton

These programs play an essential role in supporting families by offering accessible child care during critical hours outside of the regular school day. Each site is fully licensed by the Ministry of Education, ensuring compliance with provincial standards for quality, safety, and early learning environments. The County's continued operation of these programs reflects our commitment to supporting working families and fostering positive outcomes for children in our communities.

BEFORE AND AFTER SCHOOL CHILD CARE 2026 BUDGET

EXHIBIT E-6

BEFORE AND AFTER SCHOOL CHILD CARE	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	587,123	503,419	669,943	14.11%
FRINGE BENEFITS	145,322	103,904	167,324	15.14%
FOOD	20,246	14,768	23,500	16.07%

SUPPLIES	8,606	4,053	5,493	-36.17%
LEGAL FEES	1,000	413	614	-38.60%
COMMON COSTS	28,300	25,942	29,800	5.30%
INSURANCE			2,199	
BAD DEBTS EXPENSE	500		0	-100.00%
TELEPHONE	3,125	2,973	3,275	4.80%
COMPUTER COSTS	14,500	7,927	12,725	-12.24%
STAFF TRAINING	17,544	14,721	6,200	-64.66%
TRAVEL			3,175	
MEMBERSHIP FEES	1,340	665	1,160	-13.43%
ADVERTISING		55	200	
BANKING FEES	5,000	3,171	3,200	-36.00%
MISCELLANEOUS	2,400	531	900	-62.50%
TOTAL EXPENDITURES	\$835,006	\$682,542	\$929,708	11.34%
REVENUE				
CWELCC COST-BASED FUNDING ALLOCATION	187,909	255,746	194,397	3.45%
ALLOCATION IN LIEU OF PROFIT/SURPLUS - 2026	46,725		50,975	9.10%
LEGACY TOP UP	34,546		24,405	-29.36%
ALLOCATION IN LIEU OF PROFIT/SURPLUS - 2025			45,830	
FEE SUBSIDY	91,500	96,866	99,000	8.20%
GENERAL OPERATING GRANT	28,712	36,633	28,712	0.00%
PARENT FEES	436,579	370,395	486,389	11.41%
OTHER MINISTRY FUNDING	0	4,393	0	
MISCELLANEOUS REVENUE	0	500	0	
CONTRIBUTION FROM RESERVES	9,035		0	-100.00%
TOTAL REVENUE	\$835,006	\$764,533	\$929,708	11.34%
NET COST	\$0	\$-81,991	\$0	\$0

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

HOUSING SERVICES

	2025	2026
COMMUNITY HOUSING	\$17,964,709	\$18,720,122

Housing Services is dedicated to ensuring equitable access to safe, affordable, and high-quality housing by leading the provision, development, and long-term growth of affordable housing options across Hastings County. This work supports the County's broader commitment to fostering stable, sustainable, and inclusive communities.

Hastings County owns and operates 1,471 housing units, administers over 375 rent supplement and housing allowance programs, and partners with affordable housing developers. Housing Services also administers funding to 8 non-profit housing providers representing over 644 units. Additionally, Housing Services runs a fulsome Community Relations Program including the Family Food Pick Up program, Fun in the Sun days and subsidies for children to attend summer camp. Furthermore, the Community Relations program connects with partnering community organizations who provide supports to our senior population.

Fiscal pressures exist with the upkeep of aging housing units as the needs increase and the costs of materials and labour continue to experience inflationary increases. The demand for affordable housing in Hastings County has reached a critical point, with the existing supply unable to meet the needs of the community. Since 2020, there has been a significant surge in applications for affordable housing, showing an annual increase of 10-15% from families and non-senior households, and a steady 8% rise from seniors.

Currently, the waitlist for affordable housing is approximately 3,800 households, more than doubling over the past ten years. The current wait time for affordable housing is approximately seven years, though priority populations face a shorter wait of around 2.5 years. Concurrently, there has been a concerning increase in homelessness within Hastings County. To address these pressing challenges, Hastings County must prioritize the growth of new housing stock and the maintenance of existing units to alleviate the strain on its affordable housing system.

PROPERTY SUPERVISOR AND CUSTODIAN \$54,407 (SALARY AND BENEFITS)

Property Supervisors play a critical role in the effective management of community housing by overseeing day-to-day operations, ensuring accurate rental administration, and responding to tenant needs. Custodians are equally essential, providing ongoing maintenance and ensuring the cleanliness, safety, and overall upkeep of our housing properties. With the upcoming opening of the new South Street development in Quinte West during the final quarter of 2026, this budget includes the required salary and benefit provisions for one Property Supervisor and one Custodian to support the successful operation of the new building and are reflected within the respective Client Services and Building/Facilities salary and benefit budget lines.

FRINGE BENEFITS \$662,400

Fringe benefits reflect the costs for Canada Pension Plan (CPP), Employment Insurance (EI), Employer Health Tax (EHT), Workers Safety Insurance Board (WSIB), excess indemnity, and occupational accident insurance, OMERS pension, Long-term Disability (LTD), Short-term Disability (STD), extended health, dental, life insurance, accidental death and dismemberment. A material increase is reported within the 2026 budget primarily due to a WSIB matter.

RENT SUPPLEMENT PROGRAMS \$1,963,170

There are various housing programs that help provide affordable housing to clients within Hastings County. Rent Supplements, Housing Allowances and Portable Housing Benefits are the forms of

support available to vulnerable populations within the service area. About 400 households in our community are assisted with their monthly rent, enhancing affordability through the programs funded through Provincial, Federal, and Municipal sources.

HOUSING RESOURCE WORKER PROGRAM \$409,600

The Housing Resource Worker Program is a provincially funded program that provides precariously housed individuals and families in our Hastings County owned units with direct support in managing issues related to their housing including health and safety and social program navigation. Based on the specific needs of the individual, a Housing Resource Worker will be assigned to help strengthen the community-based support network. These supports are in place for households that are experiencing difficulty with their tenancy with the intention of assisting the individual to maintain permanent housing. The net cost of this program is \$90,083 with additional funding being received through the Province.

At present, the program operates with seven part-time positions; however, ongoing staffing instability has made it increasingly difficult to recruit and retain employees in part-time roles. To ensure continuity of service and support to tenants and improve workforce stability, the County is proposing to restructure the staffing model by converting three part-time positions to full-time and retaining two part-time roles. This adjustment will reduce the complement from seven part-time staff to a more sustainable structure of three full-time and two part-time positions, improving service consistency and strengthening support for vulnerable tenants. This has no impact on the budget as cost remains neutral.

COMMUNITY RELATIONS/RECREATIONAL PROGRAMS \$110,000

This funding supports recreational programming for children and families living in social housing along with providing nutritious meals and snacks to families in social housing. Several Fun in the Sun days will be planned for 2026 in Belleville, Quinte West, Deseronto and Bancroft. Continued programming and partnerships will be developed with community partners to support seniors and families in our neighborhoods.

MORTGAGE PAYMENTS \$985,064

The five mortgages represent the financing on the former Non-Profits that were assumed by the County. The last mortgage will be paid off in April 2031.

HOME FOR GOOD FINANCING \$136,000

The Home for Good debt financing is \$7,255,000 with the Ministry providing subsidy on \$5,170,000. The net cost of the debt is \$136,000. The debt will be fully paid in February 2040.

NON-PROFIT HOUSING EXPENDITURES \$2,770,700

The County provides subsidies to 8 Non-Profit Housing providers who offer 644 units across our communities. The funding is provided based on a template and benchmarks established by the Province annually through the *Housing Services Act*. As Non-Profit Housing providers reach end of mortgage milestones, new agreements are negotiated, and the subsidy declines which coincides with decreasing Federal Block funding.

CONTRACTED SERVICES AND PLANNED MAINTENANCE \$5,195,000

Contracted services include building interior and exterior costs, electrical, elevators, grounds, heating, mechanical, plumbing, waste removal, and winter maintenance. Material and contracted service costs are experiencing double-digit price increases consistent with the current market conditions and labour shortages. The age of housing properties requires additional investments to avoid further deterioration of affordable housing stock and unit turnovers are requiring more labour and materials. A staffing reassignment has been budgeted for the property in Deseronto, changing a part time staff position to a full-time Custodian/Maintenance position to address the needs of the 3 properties that are maintained within this municipality. This change will result in a net zero budgetary impact.

MINOR CAPITAL \$207,500

Minor capital are one-time projects under the \$50,000 capitalization threshold. These projects are prioritized using the same criteria as capital projects and only high priority projects can be supported through this funding.

UTILITIES \$2,868,418

Utilities include hydro, water, sewer, and fuel charges. Budgets have been established based on 2025 budgets plus inflationary increases; however fluctuating weather conditions act as an uncontrollable factor. There continues to be a focus and investment in energy efficient building systems and retrofits to reduce consumption. Natural gas is under contract with the Housing Services Corporation, which provides reduced rates.

INSURANCE AND INSURANCE CLAIMS EXPENSE \$972,520 & \$50,000

Municipal Insurance continues to see increasing claims costs, which result in increased premium and pressure on coverage. Contributing factors driving the market are extreme weather, inflation on all goods and increased litigation to defend claims. The insurance claims expense represents the expenses and deductible on liability and property claims. The housing portfolio can be challenging to secure coverage for the 1,471 units that Hastings County owns and manages. Each year there are incidents that are reported regarding slips and falls and other incidents that may result in a potential claim. Hastings County works closely with our insurance provider to report and manage these situations. The budget for the insurance claims expense is based on one claim reaching the deductible limit.

MUNICIPAL TAXES \$2,879,903

The Municipal taxes are 6% over 2025 budget to account for anticipated increases.

CONSULTING \$37,651

Building Condition Assessments (BCAs) are required every five years, and this recurring commitment will be funded through reserve contributions. These BCAs are critical in the planning of capital works and act as a tool for the development of capital plans to determine if reserves are adequate for the needs of the portfolios. This initiative serves as a key component of the County's Asset Management and provides critical information to determine the long-term functionality of the County owned properties.

QUINTE WEST, SOUTH ST. CONSTRUCTION INTEREST \$193,194

As the South Street project reserve is fully spent, the funding of the initiative will transition to Infrastructure Ontario Construction financing. Current rates are approximately 3% and do not create an increase in the 2026 budget as costs are funded through the project's capital reserve contribution amount established in the 2024 budget.

100% PROVINCIALY FUNDED PROGRAMS \$1,292,297

The County receives provincial funding that supports Not for Profit housing providers in meeting various housing needs including capital repairs and new builds throughout Hastings County. The focus of these investments is to help stabilize and enhance the existing community housing system as well as assist with future growth and expansion of affordable housing options within communities. The 2026 budget recognizes the previous commitments that have been made by Committee and Council that will be funded in 2026.

REVENUE

TENANT REVENUE \$8,084,217

The County's housing portfolio is 100% Rent-Geared to Income, with tenants paying rent based on 30% of their income. Tenant revenue fluctuates based on general economic circumstances. With the market stabilizing, 2026 estimates have been established by the 2025 budget plus an anticipated 0.75% increase, as CPP and ODSP adjustments are expected to be immaterial.

FEDERAL BLOCK FUNDING \$1,033,089

The County receives no ongoing federal or provincial transfers other than block funding to help offset the operating costs of our 35 apartment building complexes, and 33 single detached homes representing 1,471 units. This funding partially offsets the cost of debentures, regular rent supplements, mortgages, and subsidies to Non-Profit Housing Providers. The block funding decreases when contracts for these programs expire. The end of mortgage timeframes started in 2023 with new agreements negotiated and with the final end of mortgage scheduled for 2029.

AFFORDABLE HOUSING ADMINISTRATION \$156,253

The funding received under the Canada-Ontario Community Housing Initiative (COCHI) and the Ontario Priorities Housing Initiative (OPHI) through the Ministry of Municipal Affairs and Housing (MMAH) includes a 5% administration fee. The administration fees offset the costs to implement the programs.

CONTRIBUTION TO CAPITAL \$3,664,854

Hastings County owns and operates 1,471 social housing units that have an estimated replacement value of \$320,575,000. The average age of the housing stock is 45 years with many units constructed in the 1960 – 1980s, resulting in high maintenance and capital needs. The estimated funding required to maintain the housing assets over 10 years is currently \$29.4 million with a forecasted contribution to capital of \$30.7 million over the same term. An update to the Asset Management Plan will be presented to committee in Spring 2026, and this paired with the Building Condition Assessments in 2026 will provide even more accurate estimates for 2027.

The contribution to capital is the annual amount allocated to support the capital budget. In addition to the County levy, the capital projects are supported through allocations of OPHI and COCHI

funding. Additionally, in 2023, the County received funding through the CMHC National Housing Co-investment Renewal and Repair Program. This program supports 30% of project costs and continues through an extension into 2028.

The annual amortization for the housing stock was \$2,710,086 in 2024. This is the minimum level of funding required to maintain existing assets. The County continues to prioritize immediate building facility needs with the operational budget. Hastings County will continue to advocate for government funding and further develop the asset management plan and financing requirements to maintain the housing stock's condition.

The 2025 capital levy of \$1,057,000 specific to the South Street 32-unit new build in Quinte West remains within the 2026 budget, however, split with \$193,194 directed toward construction financing interest and \$863,806 to the project's dedicated reserve. This will transition to cover the annual debenture costs once the project is completed in 2027.

COMMUNITY HOUSING – OPERATING 2026 BUDGET

EXHIBIT E-7

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
CLIENT SERVICES				
SALARIES	1,707,300	1,463,877	1,790,400	4.87%
FRINGE BENEFITS	597,600	547,193	662,400	10.84%
OFFICE FURNITURE / EQUIPMENT	5,000	1,427	5,000	0.00%
PHOTOCOPYING	1,400	526	1,400	0.00%
COMMON COSTS	934,000	856,167	996,400	6.68%
POSTAGE / COURIER	16,000	14,296	16,000	0.00%
TELEPHONE	75,000	66,842	75,000	0.00%
OFFICE SUPPLIES	5,000	3,995	5,000	0.00%
SECURITY	153,000	145,256	166,672	8.94%
LEGAL	70,000	22,298	60,000	-14.29%
ADVERTISING	2,000	1,820	2,000	0.00%
AUDIT	8,700	6,366	7,860	-9.66%
RENT	130,662	120,141	134,413	2.87%
MILEAGE / TRAVEL	37,000	17,863	37,000	0.00%
COMPUTER HARDWARE / SOFTWARE	86,500	82,550	92,000	6.36%
INTERDEPARTMENT DESKTOP P.C. REPLACEMENT	44,700	40,975	44,500	-0.45%
STAFF TRAINING / EDUCATION	20,000	5,434	20,000	0.00%
BANK SERVICE CHARGES / INTEREST	10,000	8,082	10,000	0.00%
MISCELLANEOUS EXPENSES	2,000	1,289	2,000	0.00%
	\$3,905,862	\$3,406,397	\$4,128,045	5.69%

HOUSING PROGRAMS				
RENT SUPPLEMENT	950,000	684,827	950,000	0.00%
HOUSING ALLOWANCE NORTH	522,504	443,188	527,346	0.93%
HOUSING ALLOWANCE DIRECT DELIVERY (OPHI)	40,000		40,000	0.00%
CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	312,676	317,068	377,124	20.61%
HASTINGS PORTABLE HOUSING BENEFIT	68,700	61,978	68,700	0.00%
HOUSING RESOURCE WORKER PROGRAM	409,600	219,095	409,600	0.00%
COMMUNITY RELATIONS / RECREATIONAL PROGRAMS	110,000	32,504	110,000	0.00%
MORTGAGE PAYMENTS	989,730	908,894	985,064	-0.47%
DEBENTURES	23,946	21,951	0	-100.00%
HOME FOR GOOD FINANCING (NET OF PROV SUBSIDIES)	136,000	124,667	136,000	0.00%
BAD DEBT EXPENSE	115,000	105,417	125,000	8.70%
NON-PROFIT HOUSING EXPENDITURES	3,019,200	2,608,209	2,770,700	-8.23%
	\$6,697,356	\$5,527,798	\$6,499,534	-2.95%
BUILDINGS / FACILITIES MANAGEMENT				
SALARIES	1,984,900	1,744,609	2,082,100	4.90%
FRINGE BENEFITS	615,300	522,737	624,600	1.51%
TRAVEL	41,200	33,544	42,000	1.94%
TRAINING	21,000	1,983	20,000	-4.76%
OFFICE SUPPLIES	4,000	5,084	4,000	0.00%
TELEPHONE	15,000	9,774	16,000	6.67%
ASSET MANAGEMENT	20,165	20,960	21,589	7.06%
CONTRACTED SERVICES				
BUILDING EXTERIOR	125,000	126,340	125,000	0.00%
BUILDING INTERIOR	2,000,000	2,034,652	2,050,000	2.50%
ELECTRICAL	140,000	104,838	140,000	0.00%
ELEVATORS AND LIFE SAFETY SYSTEMS	60,000	83,715	60,000	0.00%
GROUNDS	220,000	257,729	225,000	2.27%
HEATING SYSTEMS	90,000	41,528	90,000	0.00%
MECHANICAL SYSTEMS	110,000	111,246	110,000	0.00%
PLUMBING	325,000	272,113	325,000	0.00%
STAFF MATERIAL PURCHASES	500,000	461,865	500,000	0.00%

WASTE REMOVAL	320,000	287,514	320,000	0.00%
WINTER MAINTENANCE	700,000	617,738	725,000	3.57%
PLANNED / PREVENTATIVE MAINTENANCE	509,000	373,224	525,000	3.14%
MINOR CAPITAL	200,000	152,706	207,500	3.75%
UTILITIES				
HYDRO	1,110,687	848,281	1,155,114	4.00%
WATER AND SEWER	1,004,328	803,851	1,064,587	6.00%
FUEL	635,996	536,797	648,716	2.00%
INSURANCE PREMIUMS	988,450	988,448	972,520	-1.61%
INSURANCE CLAIM EXPENSE	50,000	27,252	50,000	0.00%
MUNICIPAL TAXES	2,716,889	2,699,677	2,879,903	6.00%
CONSULTING			37,651	
QUINTE WEST SOUTH ST. CONSTRUCTION INTEREST			193,194	
TOTAL BUILDING / FACILITIES MANAGEMENT	\$14,506,915	\$13,168,205	\$15,214,475	4.88%
100% PROVINCIALY FUNDED PROGRAMS				
NEW RENTAL UNITS EXTERNALLY OWNED	1,053,313	466,450	586,863	-44.28%
LAST MILE (COCHI)		187,500		
CANADA ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) NON-PROFIT CAPITAL		150,915	705,434	
RURAL & REMOTE SENIORS E-CONNECT		1,230		
SENIORS COMMUNITY GRANT		5,921		
SENIORS ACTIVITY GRANT		7,774		
	\$1,053,313	\$819,790	\$1,292,297	22.69%
TOTAL EXPENDITURES	\$26,163,446	\$22,922,190	\$27,134,351	3.71%
REVENUE				
TENANT REVENUE	8,024,037	7,593,022	8,084,217	0.75%
FEDERAL BLOCK FUNDING	1,377,981	1,263,149	1,033,089	-25.03%
HOUSING ADMINISTRATIVE	95,008	87,091	156,253	64.46%
HOUSING ALLOWANCE DIRECT DELIVERY (OPHI)	522,504	443,188	527,346	0.93%

CANADA-ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) - RENT SUPPLEMENTS	312,676	317,068	377,124	20.61%
HOUSING RESOURCE WORKER PROGRAM	319,517	171,526	319,517	0.00%
OTHER REVENUE - MISC / SOLAR PANELS/INTEREST	250,000	219,707	230,000	-8.00%
ONTARIO COMMUNITY INFRASTRUCTURE FUND (OCIF)	20,165	20,165	21,589	7.06%
CONTRIBUTION FROM RESERVES			37,651	
	\$10,921,887	\$10,114,916	\$10,786,786	-1.24%
100% PROVINCIALY FUNDED PROGRAMS				
NEW RENTAL UNITS EXTERNALLY OWNED	1,053,313	466,450	586,863	-44.28%
LAST MILE (COCHI)		187,500		
CANADA ONTARIO COMMUNITY HOUSING INITIATIVE (COCHI) NON-PROFIT CAPITAL		150,915	705,434	
RURAL & REMOTE SENIORS E-CONNECT		1,230		
SENIORS COMMUNITY GRANT		5,921		
SENIORS ACTIVITY GRANT		7,774		
	\$1,053,313	\$819,790	\$1,292,297	22.69%
TOTAL REVENUE	\$11,975,200	\$10,934,706	\$12,079,083	0.87%
NET COST OF OPERATING	\$14,188,245	\$11,987,484	\$15,055,268	6.11%
CAPITAL LEVY	\$3,776,464	\$3,461,759	\$3,664,854	-2.96%
NET COST	\$17,964,709	\$15,449,243	\$18,720,122	4.20%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

HASTINGS/QUINTE EMERGENCY SERVICES

Hastings/Quinte Emergency Services delivers Paramedic Services and Emergency Management support across 14 member municipalities in Hastings County and Prince Edward County, as well as the separated cities of Belleville and Quinte West, and the Mohawks of the Bay of Quinte on Tyendinaga Mohawk Territory.

Hastings-Quinte Paramedic Services (HQPS) provides timely, high quality, evidence-based medical care tailored to the needs of each individual. Our organization continues to grow, now comprising of more than 200 dedicated professionals, including Advanced Care, Primary Care, and Community Paramedics, all supported by strong logistical, administrative, and leadership teams. We take pride in being an innovative leader and a collaborative partner within the broader healthcare system.

The Hastings County Emergency Management Program is part of the Emergency Services department whose critical functions are to prepare for, coordinate and/or respond to emergencies within our communities. The department provides leadership, support, and guidance to member municipalities in an emergency. As part of last year's requirements, a mock incident focused on the management of a cyberattack. We worked with an industry-wide expert through a facilitated tabletop exercise with all members of the program committee involved. Our department also welcomed a new Emergency Management Coordinator in a re-structured role that will also support community paramedic program development.

In 2025, call volumes that had been increasing over several years began to plateau, and staffing enhancements implemented in the latter half of the year helped alleviate pressures on paramedic workloads. Additionally, the introduction of the new provincial Medical Priority Dispatch System (MPDS) in February resulted in historical decreases in the number of lights and sirens responses, also reducing shift overrun and missed meal breaks. Staffing levels remain an area of concern, despite onboarding more than 25 additional paramedics last year. Approximately 40% of all frontline paramedics have been hired in the past 3 years, representing a significantly younger workforce. An additional 5 full-time paramedics have already been onboarded this year with the hopes of attracting 25 more staff in the Spring in an effort to stabilize our staffing levels.

Outside these accomplishments, 2025 saw the renewal of the collective agreement through an interest arbitration award that extends our contract until the end of the year. We also continue to work on the renewal of our contract for ambulance services with Prince Edward County who have already committed to the purchase of a spare ambulance as part of their 2026 budget. Our service also received 10 new ambulances which included a spare unit and replaced all power stretchers and loading systems across the fleet. This brings our fleet to a total of 40 vehicles, of which 23 are ambulances.

Mental health improvements were also a focus in 2025 beyond the scope of collective bargaining. Hastings-Quinte solidified our own peer support training through the Breakwater Institute that adopts a truly grassroots approach and provides team members with the necessary skills and expertise to support their colleagues. Pre-screening peer support team applicants, annual training and mental

health check-ins for team members, and referrals to short-term psychological supports are all embedded into the program. Additionally, a successful grant application through Warrior Health in the amount of \$25,000 will support the delivery of resiliency training for all paramedics and further development of our peer support team.

Finally, Community Paramedic Programs received some needed support as we introduced a new Community Paramedic Superintendent along with some program development supports. New training programs were also introduced as part of the onboarding process, with additional skill development provided specific to each program. Long anticipated funding for Homelessness, Addictions, Recovery and Treatment (HART) was received in the Fall, allowing for the development of a second outreach team in support of our rural communities across Hastings and Prince Edward. This funding will also allow some existing funding to be re-purposed to support initiatives such as Community Paramedic clinics across social housing complexes and retirement homes, support remote patient monitoring, and vaccination efforts for homebound patients.

2026 BUDGET OVERVIEW

	2025	2026	% Change
OPERATING EXPENDITURES	\$33,915,510	\$35,463,981	4.57%
REVENUE	\$22,311,230	\$22,953,345	2.88%
OPERATING COST	\$11,604,280	\$12,510,636	7.81%
CAPITAL	\$ 1,500,000	\$1,600,000	6.67%
LEVY	\$13,104,280	\$14,110,636	7.68%

The 2026 budget is focused on renewal rather than recovery as we look to turn the page on a period of unprecedented growth and build our service to meet the future healthcare needs of our communities. This begins with the development of a 10-year Master Plan related to staffing, facilities, and the creation of an operating model aligned with the County’s strategic plan that will serve as a roadmap for years to come. With leases expiring across all our key facilities in Belleville and Quinte West at the end of 2032, there has never been a more appropriate time to start these discussions. We have grown as a service at a rate that exceeds our infrastructure, and investments in additional facilities will most likely be needed in the near future.

While ambulance staffing enhancements are not proposed in this year’s budget, the cost of late year staffing improvements in 2025 will have a notable effect on the 2026 budget as the full-year costs of those decisions are absorbed. Wage increases for paramedics of 1.5% in January and 1.5% in July followed by a 1.25% market rate adjustment, OPSEU staff members for 4% and a Non-Union cost of living adjustment of 3% are contributing factors to increases in salary costs. Our service is seeking some incremental increases in Administrative and Superintendent staffing that align with frontline growth and ensure staff are supported.

Over the past several years, our department has been looking for long-term scheduling solutions that will meet the complex needs of our service. Our current system, which is not subject to the terms of a contractual agreement, was recently acquired by a well-known vendor specializing in

Paramedic Services, creating both opportunity and uncertainty. Equally, the corporate adoption of a new Human Resource Information System (HRIS) and Payroll systems in 2025 has created the possibility to explore a fully integrated scheduling solution that will serve our needs well into the future. Either way, these developments would likely trigger the need for a Request for Proposals and these potential costs are represented within.

In 2025, miscellaneous revenues increased significantly associated with the sale of numerous old ambulances and the replacement of power stretchers and loading systems across the fleet. However, with fewer ambulances and assets scheduled for disposal in 2026 we project these revenues to decrease by approximately \$250,000 this year.

Overall, the majority of operating costs increases presented in this report are related to salaries and benefits lines as the full-year costs of ambulance enhancement expenses are realized. Savings have been found in such areas as travel and mileage expenses, fuel costs, legal fees and expenses for ambulance pickups by other municipalities. Meanwhile, incremental increases have been made to budget line items including uniform costs, telecommunications, rental accommodations, and base equipment. The net effect being an increase of \$65,030 outside of salaries and benefits. One-time budgetary items such as the development of a Master Plan and the implementation of Telestaff would be funded through reserves.

EXPENSES

SALARIES \$18,260,284

Salaries remain the most impactful portion of the budget with an expected increase of \$1.16M in 2026. The full-year operating costs associated with the enhancement in Belleville in 2025 represent the most significant impact accounting for over half (\$634,444) of the increase. Arbitrated salary increases within the paramedic group along with the Non-Union cost of living adjustment equate to an additional \$428,000.

Increases to non-union administrative support and the addition of a new Superintendent position, effective mid-year is also proposed. These positions account for a \$97,327 increase in the 2026 budget.

BENEFITS \$8,308,429

The budgeted benefit rate of 45.5% remains unchanged from 2025 after seeing year after year increases. This rate reflects the costs for Canada Pension Plan (CPP), Employment Insurance (EI), Employer Health Tax (EHT), Worker Safety Insurance Board (WSIB), excess indemnity and occupational accident insurance, OMERS pension, long-term disability (LTD), short-term disability (STD), extended health, dental, life insurance, accidental death and dismemberment. The preliminary 2025 closing of WSIB costs presents stabilization along with benefit carrier premium savings within the annual renewal. The County continues to offer mental health services through several programs to support paramedics (peer support team, increased employee assistance program with Quinte Counselling, Corporate Health and Wellness Programs) with additional services available through partnerships with Warrior Health, the Canadian Institute for Public Safety Research and Treatment, the Breakwater Institute, and Insyte Solutions.

UNIFORM REPLACEMENT \$145,000

Uniform replacement expenses represent a \$10,000 increase in an effort to keep pace with expected growth. The anticipated introduction of another 25 to 35 staff and annual cost increases are the primary drivers.

MILEAGE AND TRAVEL \$140,000

Mileage and travel are the costs for missed meal breaks, mileage for travel to Bancroft Base and general travel allowances for training, conferences, meetings, etc. Mileage represents approximately 60% of this budget line, mostly attributable to staffing in Bancroft. As staffing has improved, we've seen a 15% reduction in travel claims. Additionally, the new Medical Priority Dispatch System (MPDS) has reduced the number of missed meal breaks by 55% as 9-1-1 calls are triaging more effectively. As a result, this expense line is being reduced by \$20,000 in 2026.

MASTER PLAN DEVELOPMENT \$110,000

In 2025, Hastings County Council approved the release of a Request for Proposals for the development of a 10-year Master Plan. The anticipated one-time costs of this initiative are reflected in this budget line and funded from existing reserves.

RENTAL ACCOMODATIONS \$365,400

An increase of \$30,000 within this budget reflects the annual base rental costs associated with the Mohawks of the Bay of Quinte. This expense is fully recovered through provincial funding.

TELEPHONE / COMMUNICATIONS \$144,600

Mobility costs associated with cell phones, iPads and voice over internet protocol (VOIP) phone lines at all our stations are the primary drivers of this budget line. Currently, our service operates over 70 cellular devices that provide vital communications across a number of different networks. The full-year cost of adding a second cell phone to our ambulances accounts for most of this increase.

LEGAL \$30,000

Expenses are associated with contract reviews, labour relations, and negotiations and are often difficult to foresee. Following the interest arbitration award, the budget line has been reduced by \$15,000 to reflect more normative operating costs.

SCHEDULING SYSTEM \$100,000

Scheduling systems that meet the specialized needs of paramedic services are a bit of a rarity with two companies in Ontario dominating this market. The recent acquisition of our current scheduling system by another vendor likely signals the need to consider an RFP as events unfold. As such, the 2026 budget reflects this possibility with the recommendation that these costs be funded through reserves.

BUILDING MAINTENANCE \$225,000

Building maintenance costs have been adjusted by \$25,000 to reflect actual costs. This budget line includes ongoing refurbishments to aging bases as we look to improve working conditions. Building maintenance is anticipated to be over budget in 2025 with significant snowfall in February, March and December creating unexpected costs. Full year operating costs for the Stirling Base, new costs associated with recycling and increasing overhead door maintenance and repair are other contributing factors.

VEHICLE OPERATIONS – FUEL \$545,000

Fleet fueling costs in 2025 are projected to be just over \$500,000 representing a \$60,000 decrease from the previous year with comparatively similar fleet mileage and call volumes. A decrease in the average price of fuel by \$0.15 per litre from 2024 to 2025 is the main influence on these costs. Based on market predictions for 2026, this budget line has been reduced while allowing for some volatility in the market.

EXPENSES INCURRED FOR PICK-UPS BY ANOTHER UPPER TIER MUNICIPALITY \$25,000

Paramedic Services are seamless, and an ambulance from another service may be directed to respond to a call in the HQPS service area and conversely, HQPS may be directed to respond to a call outside of the HQPS service area. This expense line represents the net cost of other paramedic services responding to calls in Hastings County. These expenses have been reduced by an additional \$50,000 as service level enhancements, the implementation of the new provincial dispatch system and operations on behalf of the Mohawks of the Bay of Quinte have drastically reduced our reliance on external services for support.

COMMON COSTS \$841,200

Common costs reflect the cost of other departments supporting our service and are closely related to the number of staff we employ. As such, when we grow, the departments that support our service need to grow to meet our increased demand.

DEBT CHARGES \$519,348

Debt charges associated with Stirling Base debenture and financing for power stretcher and loading systems.

FULLY FUNDED INITIATIVES

MINISTRY OF HEALTH (MOH) FUNDED PROGRAMS

OFF LOAD DELAY \$353,352

Our service receives funding from the Ministry of Health (MOH) to staff a nursing position at both Belleville General Hospital and Trenton Memorial Hospital to assist with receiving ambulance patients. This funding was reduced by approximately \$50,000 last year, but Quinte Health was able

to cover the deficit in order to maintain current offload service levels. Our intent is to re-apply for funding at the previous year's level.

HIGH INTENSITY SUPPORT - ONTARIO HEALTH EAST COMMUNITY PARAMEDICINE PROGRAM \$259,975

This funding was previously used to support outreach initiatives and has been reallocated to deliver community paramedic clinics, remote patient monitoring and homebound vaccination efforts.

HART HUB PROGRAM \$778,320

Homelessness and Addictions Recovery Treatment (HART) Hub funding flows from the Canadian Mental Health Association (CMHA) and began September 1, 2025, supporting the urban outreach team and allowing for the development of a rural team. The program has grown to include Indigenous Addictions and Mental Health counsellors who can provide culturally appropriate care. The funding has been invaluable in reducing frontline pressures and is expected to continue until March 31, 2028, under the current agreement.

MINISTRY OF LONG-TERM CARE (MLTC) FUNDED PROGRAMS

COMMUNITY PARAMEDICINE – LONG-TERM CARE \$1,829,200

Commonly referred to as the CPLTC program, this funding is used to support seniors staying in their home longer while awaiting long-term care beds. Home visits and remote patient monitoring are the primary focus; however, community paramedics also support palliative care, discharge from hospital, and point of care testing. Last year, there were over 5,000 in-person or virtual interactions with patients. The service continues to work with Ontario Health, Home and Community Care, Quinte Health, the Regional Paramedic Program for Eastern Ontario (RPPEO) and other healthcare partners on new models of care that support our residents and decrease pressures on frontline paramedics and emergency departments.

CPLTC+ - PILOT PROJECT (\$500,000)

A pilot program in which community paramedics supported long-term care facilities through the provision of diagnostic services is expected to end March 31, 2026. While the program has demonstrated success in other areas, the demand for these services across our region was low. This was due in part to other pre-existing services and the inability to acquire specialized training in ultrasound. As such, our participation in this trial is expected to end.

REVENUES

PROVINCIAL FUNDING \$12,222,051

Based on our budget projections, the cost sharing formula between the Ministry and the Municipality will be Municipal 53% and Provincial 47%. This represents an additional cost to the County of approximately \$1,042,991. The 2026 Provincial Subsidy of \$12.2 M has been calculated utilizing the template funding formula without applying an inflationary increase, consistent with the 2025 formula.

The 2026 calculation also removes \$300,000 in base funding as a result of the new funding for MBQ in an effort to avoid the shortfall experience last year. The funding announcement related to this calculation is expected this Fall.

PRINCE EDWARD COUNTY (PEC) CONTRACT \$4,380,647

The County of Hastings is contracted to provide paramedic services to Prince Edward County. The contract includes a template for calculating the annual revenue/cost for providing the service. Not all budget lines are included in the cost to PEC (base rents, utilities, taxes, capital). The provincial subsidy for the paramedic services in PEC is paid directly to PEC.

MOHAWKS OF THE BAY OF QUINTE CONTRACT \$2,669,800

We are entering our second full year of operations in partnership with the Mohawks of the Bay of Quinte. This fully funded initiative plays not only an instrumental role in decreasing ambulance response times in the region but decreasing our reliance on neighbouring services for support while helping to keep resources within the highest call volume area of Belleville. Our current agreement is in place through 2032.

MISCELLANEOUS REVENUE \$150,000

Miscellaneous revenue includes revenue generated through special event coverage and the sale of decommissioned ambulances and end-of-life equipment. A sharp decrease in these revenues is anticipated with fewer ambulances and assets expected to be decommissioned in 2026.

CAPITAL CONTRIBUTIONS

CAPITAL \$1,600,000

The capital levy supports both the long-term and short-term replacement of vehicles, equipment, and County owned bases (Bancroft and Stirling). The provincial funding template does not fund capital, but it does fund annual amortization. There is a \$100,000 increase to help meet the rising cost of capital. Increases are being phased in to reach the current funding requirement of \$1,741,000.

HASTINGS/QUINTE EMERGENCY SERVICES

EXHIBIT F

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
SALARIES	17,099,749	14,834,212	18,260,284	6.79%
FRINGE BENEFITS	7,780,386	6,488,072	8,308,429	6.79%
LINEN / LAUNDRY	53,583	41,981	53,583	0.00%
UNIFORM REPLACEMENT	135,000	127,518	145,000	7.41%
OFFICE SUPPLIES	24,000	18,150	24,000	0.00%

BASE EQUIPMENT / FURNITURE	20,000	28,904	30,000	50.00%
MILEAGE & TRAVEL	160,000	69,287	140,000	-12.50%
COMMITTEE FEES	15,450	14,163	15,450	0.00%
STAFF TRAINING / EDUCATION	100,000	62,957	100,000	0.00%
MASTER PLAN DEVELOPMENT			110,000	
MEMBERSHIP / SUBSCRIPTIONS / ASSOCIATION FEES	5,300	8,163	6,000	13.21%
RENTAL ACCOMMODATIONS	335,500	329,725	365,400	8.91%
TELEPHONE / COMMUNICATIONS	134,600	130,872	144,600	7.43%
UTILITIES	75,000	67,529	80,250	7.00%
PROPERTY TAXES	75,200	75,168	79,712	6.00%
LEGAL	45,000	42,292	30,000	-33.33%
AUDIT	11,710	6,600	11,710	0.00%
ADVERTISING/PUBLIC EDUCATION	10,000	12,947	15,000	50.00%
COMPUTER	355,100	265,238	369,237	3.98%
SCHEDULING SYSTEM			100,000	
MEDICAL SUPPLIES	690,000	635,146	690,000	0.00%
BUILDING MAINTENANCE	200,000	227,470	225,000	12.50%
MEDICAL EQUIPMENT REPLACEMENT	130,000	96,931	130,000	0.00%
EQUIPMENT PREVENTATIVE MAINTENANCE	40,000		40,000	0.00%
INSURANCE - VEHICLE / LIABILITY / PROPERTY	220,800	219,335	218,931	-0.85%
INSURANCE - CLAIMS DEDUCTIBLE	10,000	451	10,000	0.00%
VEHICLE OPERATIONS - FUEL	570,000	417,168	545,000	-4.39%
- MAINTENANCE / REPAIR	600,000	612,892	600,000	0.00%
EXPENSES INCURRED FOR PICK- UPS BY ANOTHER UTM	75,000	68,750	25,000	-66.67%
EMERGENCY PREPAREDNESS INITIATIVES	10,000	8,002	10,000	0.00%
COMMON COSTS	778,800	713,900	841,200	8.01%
DEBT CHARGES	519,348	468,913	519,348	0.00%
EXPENDITURE RECOVERIES		-76,979		
OFF LOAD DELIVERY - QUINTE HEALTH	389,388	94,976	353,352	-9.25%
ONTARIO HEALTH EAST COMMUNITY PARAMEDICINE PROGRAM	259,975	252,645	259,975	0.00%
HART HUB PROGRAM	778,320	214,230	778,320	0.00%
LONG TERM CARE SUPPORT PROGRAM	1,829,200	1,043,948	1,829,200	0.00%
CPLTC+ PROGRAM	379,101	98,700		-100.00%

TOTAL EXPENDITURES	\$33,915,510	\$27,720,256	\$35,463,981	4.57%
REVENUE				
PROVINCIAL TEMPLATE SUBSIDY	11,484,793	9,772,493	12,222,051	6.42%
PRINCE EDWARD COUNTY CONTRIBUTION-OPERATIONS	4,355,250	3,992,313	4,380,647	0.58%
MOHAWKS OF THE BAY OF QUINTE OPERATIONS	2,335,203	1,915,153	2,669,800	14.33%
MISC REVENUE / SALE VEHICLE / EVENT COVERAGE / ETC...	400,000	315,382	150,000	-62.50%
CONTRIBUTION FROM RESERVE	100,000		310,000	210.00%
OFF LOAD DELIVERY FUNDING	389,388	94,976	353,352	-9.25%
ONTARIO HEALTH EAST COMMUNITY PARAMEDICINE FUNDING	259,975	252,649	259,975	0.00%
HART HUB PROGRAM	778,320	214,230	778,320	0.00%
LONG-TERM CARE SUPPORT PROGRAM	1,829,200	1,043,948	1,829,200	0.00%
CPLTC+ PROGRAM	379,101	98,700	0	-100.00%
TOTAL REVENUE	\$22,311,230	\$17,699,844	\$22,953,345	2.88%
TOTAL OPERATING	\$11,604,280	\$10,020,412	\$12,510,636	7.81%
CAPITAL				
CAPITAL LEVY	1,500,000	1,375,000	1,600,000	6.67%
NET COST	\$13,104,280	\$11,395,412	\$14,110,636	7.68%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

MUNICIPAL APPORTIONMENT OF BUDGET NET COST: BASED ON WEIGHTED ASSESSMENT				
BASED ON APPORTIONMENT RATES				
MUNICIPALITIES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
HASTINGS COUNTY	3,815,966	3,352,530	4,116,072	29.17%
BELLEVILLE	5,402,895	4,633,375	5,817,815	41.23%
QUINTE WEST	3,885,419	3,409,507	4,176,748	29.60%

TOTAL APPORTIONMENT	\$13,104,280	\$11,395,412	\$14,110,636	100.00%
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* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

HASTINGS/QUINTE LONG-TERM CARE

Hastings/Quinte Long-Term Care delivers high quality, person-centred support across two homes: Hastings Manor in Belleville, which has 253 beds, and Hastings Centennial Manor in Bancroft, which has 110 beds. Together, these homes provide care for 363 residents, aged 34 to 104, each with unique needs and supported in a warm, homelike environment.

This service is provided by Hastings County in collaboration with our 14 member municipalities, as well as the cities of Belleville and Quinte West. Our Long-Term Care team includes more than 600 dedicated professionals made up of Registered Nurses (RNs), Registered Practical Nurses (RPNs), Personal Support Workers (PSWs), Recreation Aides, Dietary Aides, Environmental Services staff, and Maintenance personnel who are supported by a strong administrative and leadership team. Together, our team provides around-the-clock care and assistance, to the residents who call Hastings Manor and Hastings-Centennial Manor home, to optimize quality of life in a diverse environment of compassion, safety and comfort.

In preparing the 2026 budgets, ensuring the continuation of prior years' direct hours of care enhancements is a priority. Additionally, the 2026 budget emphasizes maintenance and building enhancements in our facilities to ensure the ongoing comfort and safety of both residents and staff.

Hastings/Quinte Long-Term Care maintains accreditation through the Commission on Accreditation of Rehabilitation Facilities (CARF), underscoring its commitment to exceptional standards of care. Efforts have been made to maintain direct care hours, with the goal of meeting the provincial benchmark of 4 hours per resident per day, prioritizing individual well-being. Significant improvements continue to be made to resident spaces, both indoors and outdoors, including updates to furniture and equipment, to ensure greater comfort and functionality for our residents.

Quality improvement and staff training continue to be a priority, with in-person education for team members, promoting a collaborative learning environment. The homes' involvement in the Registered Nurses Association of Ontario Best Practice Guideline Spotlight Organization Program supports the implementation of best practices in nursing care to optimize resident care. Furthermore, successful applications for Local Priorities Funding have enabled the purchase of crucial resident care equipment, further improving residents' quality of life.

2026 BUDGET OVERVIEW

HASTINGS/QUINTE LONG-TERM CARE 2026 BUDGET

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
OPERATING EXPENSES	49,273,524	43,809,755	51,098,972	3.70%
REVENUE	-42,916,766	-39,870,575	-43,855,432	2.19%
NET OPERATING COST	6,356,758	3,939,180	7,243,540	13.95%
CAPITAL	2,532,294	2,338,535	2,532,294	0.00%

NET COST	\$8,889,052	\$6,277,715	\$9,775,834	9.98%
BREAKDOWN BY HOME				
HASTINGS MANOR	5,241,080	3,545,411	5,719,891	9.14%
CENTENNIAL MANOR	3,647,972	2,732,304	4,055,943	11.18%
	\$8,889,052	\$6,277,715	\$9,775,834	9.98%
MUNICIPAL PARTNERS COST SHARE RECOVERY				
BELLEVILLE	4,235,210	2,921,673	4,645,990	9.70%
QUINTE WEST	2,347,621	1,692,940	2,583,842	10.06%
HASTINGS COUNTY	2,306,222	1,663,101	2,546,001	10.40%
	\$8,889,053	\$6,277,714	\$9,775,833	9.98%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

The 2026 budget reflects the maintenance of the direct hours of care and front-line support roles within current funding allocations, while prioritizing facility infrastructure maintenance, and replacement of critical end of life equipment. The benefit rate was reduced to 26.5% for Hastings Manor (2025 – 27.5%) and to 26.75% for Centennial Manor (2024 – 27.5%) due to favourable benefit plan renewals, and reflects the costs for Canada Pension Plan (CPP), Employment Insurance (EI), Employer Health Tax (EHT), Workers Safety Insurance Board (WSIB), excess indemnity and occupational accident insurance, OMERS pension, Long-term Disability (LTD), extended health, dental, life insurance, accidental death and dismemberment. A cost-of-living adjustment of 3% has been applied to the Non-Union salaries, 3.5% for CUPE 1133 and bargaining scheduled with ONA (expired March 31, 2023). Inflationary pressures have continued to create increases in all operating departments, most notably nursing, medical and dietary supplies.

PROVINCIAL REVENUE/PER DIEMS

Funding for Long-Term Care homes in Ontario is intricate, involving several designated envelopes allocated for specific costs.

PROVINCIAL SUBSIDY

Comprised of the Level of Care (LOC) per diem with 2025-26 values represented in the table below.

PER DIEM	25/26 PER DIEM (\$)	SUPPLEMENTARY PER DIEM (\$)	25/26 PER DIEM (\$)
NURSING AND PERSONAL CARE (NPC)	110.33	2.30	112.63
PROGRAM AND SUPPORT SERVICES (PSS)	13.16	-	13.16
NUTRITIONAL SUPPORT (NS)	13.44	-	13.44

OTHER ACCOMMODATIONS (OA)	65.36	-	65.36
GLOBAL PER DIEM	7.94	-	7.94
TOTAL LOC PER DIEM	\$210.23	\$2.30	\$212.53

In 2025, the Ministry of Long-Term Care announced a 2.1% per bed increase in Level of Care funding which was not sufficient to keep up with inflationary pressures. The table below outlines the Level of Care (LOC) increases since 2020.

FISCAL YEAR	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
% INCREASE IN LOC PER DIEM	1.5%	1.5%	1.75%	2.4%	6.6%	2.1%

The Nursing and Personal Care envelope Per Diem remains negatively impacted by the Case Mix Index (CMI) reindexing formula. Residents admitted to Long-Term Care continue to be frailer and more complex at the time of admission, leading to increased care needs. The table below shows the CMI impact on Hastings Manor and Centennial Manor for the 2025/26 fiscal year.

NURSING AND PERSONAL CARE (NPC)	MINISTRY BASE PER DIEM	ADJUSTED AFTER CMI	\$ IMPACT
HASTINGS MANOR (98.38 CMI)	112.63	110.84	(\$165,297)
CENTENNIAL MANOR (95.93 CMI)	112.63	108.14	(\$180,274)

The Ministry of Long-Term Care has introduced the new interRAI (Long-term Care Facility Assessment) LTCF program which will be used to determine Nursing and Personal Care funding amounts through CMI. Hastings/Quinte Long-Term Care transitioned to the interRAI assessment October 1, 2025, and at this time it is not known what the impact of this change will be for the homes. In the absence of a funding announcement for 2026/27, the 2026 budgeted values assume a conservative 2% increase.

CONSIDERATIONS WHEN PREPARING THE 2026 BUDGET

In preparing the 2026 budget, considerations have been made in accordance with the *Fixing Long-Term Care Act 2021* (FLTCA) and maintaining the prior enhancements made based on the Long-Term Care Staffing Strategy. This ensures that homes not only meet or surpass the standards outlined in the FLTCA, but continue to focus on enhancing recruitment and retention, expanding capabilities in essential positions, and providing meaningful and compelling opportunities for learning and professional growth.

RECREATION AND THERAPY SERVICES

The Recreation and Therapy Services budget accounts for the full utilization of Allied Health Professional Staffing Supplemental funding provided by the Ministry of Long-Term Care (MLTC) to support resident well-being. The 2026 budget reflects a full-year salary for the full-time dietitian position added in 2025 that supports both homes. Both homes continue to maintain the MLTC’s provincial target of 36 minutes of service per resident per day from Allied Health Professionals.

DIETARY SERVICES

Funding for Dietary Services comes from the Other Accommodation budget subsidy, excluding Raw Food which is 100% funded. The Dietary Services department constantly explores new and innovative approaches to enhance meal and nourishment services for residents. Staffing remains status quo for dietary services for 2026.

NURSING AND PERSONAL CARE

The Nursing and Personal Care budget reflects wage and benefit adjustments as well as inflationary costs of nursing supplies and equipment estimating a conservative 2% increase to revenue. The 2026 budget captures dedicated supplemental funding revenue, and in the absence of a new funding announcement, the rates reflect an estimated .75% increase, as the current funding announcement reflects rates up to March 31, 2026.

HOUSEKEEPING AND LAUNDRY

Staffing for Housekeeping and Laundry remains status quo at both homes for 2026, and the budget reflects wage and benefit adjustments as well as inflationary costs for supplies and equipment.

GENERAL AND ADMINISTRATION

The General and Administration budget accounts for inflationary increases for supplies and equipment, as well as wage and benefit adjustments.

LEGAL

Legal expenses are associated with labour negotiations, arbitration and litigation. Unforeseen circumstances are challenging to anticipate, and efforts to mitigate costs are consistently considered against risk management. Amounts included in the 2026 budget reflect the evolving complexities and inflationary increases to purchased services.

BUILDING/FACILITY SERVICES

Costs for supplies, equipment, utilities and service contracts have been updated based on last year actuals with inflationary rate increases.

SECURITY SERVICES \$149,732

The 2026 budget includes the addition of security services at Hastings Manor to provide coverage outside of regular business hours. Security personnel will be on-site monitoring the main floor from 4:00 p.m. to 8:00 a.m. Monday through Friday, and 24-hour coverage on weekends. Currently, there is no staff presence on the main level after business hours, creating a significant risk as unauthorized individuals may enter the building. This measure addresses concerns and enhances overall safety for both residents and team members.

DEBT AND CAPITAL

HASTINGS MANOR

Debt payments of \$207,190 are associated with capital equipment projects undertaken in 2019 and 2020. As part of the Asset Management plan, Council approved a plan to reinvest historical debt repayments into the capital levy totalling \$1,637,039, unchanged from 2025.

CENTENNIAL MANOR

As part of the Asset Management plan, Council approved the reinvestment of the historical debt payments into the capital levy totalling \$688,065, unchanged from 2025.

LEVY CONTRIBUTING FACTORS

HASTINGS MANOR

The levy to support Hastings Manor is \$5,719,891 and is attributable to the following envelopes:

HASTINGS MANOR	2026 LEVY \$	CHANGE \$
RECREATION AND THERAPY SERVICES	280,719	139,498
RAW FOOD	0	0
NURSING AND PERSONAL CARE	1,411,603	193,590
OTHER ACCOMMODATIONS	3,594,217	337,035
CAPITAL	1,844,229	0
PREFERRED ACCOMMODATIONS	-1,127,503	-37,862
OTHER	-283,374	-153,450
TOTAL	\$5,719,891	\$478,811

CENTENNIAL MANOR

The levy to support Centennial Manor is \$4,055,942 and is attributable to the following envelopes:

CENTENNIAL MANOR	2026 LEVY \$	CHANGE \$
RECREATION AND THERAPY SERVICES	210,177	39,315
RAW FOOD	0	0
NURSING AND PERSONAL CARE	1,064,001	244,977
OTHER ACCOMMODATIONS	2,556,133	130,357
CAPITAL	688,065	0
PREFERRED ACCOMMODATIONS	-372,765	2,882
OTHER	-89,669	-9,561
TOTAL	\$4,055,942	\$407,970

HASTINGS/QUINTE LONG-TERM CARE – HASTINGS MANOR 2026 OPERATING BUDGET

EXHIBIT G

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
WAGES	21,023,362	19,213,488	21,913,271	4.23%
FRINGE BENEFITS	5,781,425	5,125,026	5,807,016	0.44%
HEATING, HYDRO & WATER	1,095,942	821,129	1,080,000	-1.45%
SUB TOTAL	\$27,900,729	\$25,159,643	\$28,800,286	3.22%
ALL OTHER EXPENSES	5,150,897	4,326,091	5,595,348	8.63%
CONTRIBUTION TO RESERVES	0		0	
TOTAL EXPENDITURES	\$33,051,626	\$29,485,734	\$34,395,634	4.07%
REVENUE				
PROVINCIAL SUBSIDY	13,993,494	12,819,775	14,239,143	1.76%
RESIDENT-BASIC ACCOMMODATION	5,493,957	5,172,091	5,599,797	1.93%
RESIDENT-PREF. ACCOMMODATION	1,089,641	1,038,231	1,127,503	3.47%
PROVINCIAL SUBSIDY-PHYSICIAN ON-CALL	27,456	29,191	29,376	6.99%
RAI MDS INITIATIVE-SUSTAINABILITY	145,615	133,051	147,993	1.63%
HIGH NEEDS-NURSING PER DIEM	65,514	60,489	67,184	2.55%
INTEGRATED TECHNOLOGY SOLUTIONS	104,340	101,629	104,352	0.01%
- DIRECT CARE STAFFING	106,008	97,174	106,008	0.00%
- BSO FUNDING	100,008	91,674	100,008	0.00%
- QUALITY ATTAINMENT PREMIUM	38,661	35,321	39,480	2.12%
- COMPREHENSIVE MINOR CAPITAL	214,092	367,582	429,093	100.42%
- RN, RPN & PSW SUPPLEMENT STAFFING	5,661,588	5,217,482	5,745,905	1.49%
- ALLIED HEALTH PROFESSIONAL STAFFING SUPPLEMENT	526,200	481,792	529,488	0.62%
- SUPPORTING PROFESSIONAL GROWTH FUNDING	50,880	1,221	44,268	-13.00%
- PSW PERMANENT WAGE ENHANCEMENT	1,236,504	1,059,541	1,255,392	1.53%
- IPAC PERSONNEL/TRAINING/EDUCATE	257,388	289,347	259,644	0.88%
HEALTH AND WELL BEING FUNDING	22,440	1,870	0	-100.00%
ONE-TIME OTHER ACCOMMODATIONS	379,003	378,924	378,924	-0.02%
LOCAL PRIORITIES AND TRAINING EQUIPMENT FUNDING	12,062	5,422	33,040	173.92%
CLRI - LTC			70,000	
MISC. REVENUE (INTEREST / DONATIONS / OTHER)	129,924	252,574	136,790	5.28%
RESERVE CONTRIBUTIONS			76,583	
DONATIONS		13,751		
TOTAL REVENUE	\$29,654,775	\$27,648,132	\$30,519,972	2.92%
TOTAL OPERATING	\$3,396,851	\$1,837,602	\$3,875,662	14.10%
CAPITAL				
CAPITAL LEVY	1,637,039	1,500,619	1,637,039	0.00%
LONG TERM DEBT COST	207,190	207,190	207,190	0.00%
TOTAL CAPITAL	\$1,844,229	\$1,707,809	\$1,844,229	0.00%
NET COST	\$5,241,080	\$3,545,411	\$5,719,891	9.14%
BASED ON 2025 APPORTIONMENT RATES				
DISTRIBUTION OF NET COSTS	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
BASED ON PROPORTIONATE SHARE OF BEDS (RESIDENT DAYS)				
BELLEVILLE	3,600,098	2,445,979	3,949,585	69.05%
BASED ON PROPORTIONATE SHARE OF WEIGHTED ASSESSMENT				
QUINTE WEST	827,876	554,663	891,703	15.59%
HASTINGS	813,107	544,769	878,603	15.36%
	\$5,241,080	\$3,545,411	\$5,719,891	100.00%

EXPENDITURES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
RECREATION & THERAPY SERVICES				
SALARIES	843,862	747,236	961,037	13.89%
FRINGE BENEFITS	232,066	196,967	254,675	9.74%
SALARIES - STAFFING SUPPLEMENT	412,709	377,876	417,524	1.17%
FRINGE BENEFITS - STAFFING SUPPLEMENT	113,491	103,916	110,644	-2.51%
PURCHASED SERVICE - PHYSIOTHERAPY	245,242	194,498	245,242	0.00%
- OTHER	33,490	28,119	32,299	-3.56%
SUPPLIES-(HOBBY/CRAFTS/RECRTN)	9,016	6,248	9,667	7.22%
EQUIPMENT - REPLACEMENTS / ADDITIONS	9,189	7,643	8,847	-3.73%
EQUIPMENT - MAINTENANCE	1,704	1,114	1,704	0.00%
EDUCATION/TRAINING-SUPPLIES/SER	3,434	1,329	3,638	5.93%
ATTENDANCE COSTS-TRAVEL/CONVN	4,884		4,884	-0.01%
TUCK SHOP EXPENSES	0	8,204	0	
EXPENDITURE RECOVERIES		-390		
DEPARTMENT TOTAL	\$1,909,088	\$1,672,760	\$2,050,161	7.39%
DIETARY SERVICES				
SALARIES	1,729,994	1,553,825	1,798,301	3.95%
FRINGE BENEFITS	475,748	409,579	476,550	0.17%
RAW FOOD	1,228,345	1,087,675	1,259,902	2.57%
PURCHASED SERVICES	12,513	10,471	43,660	248.91%
SUPPLIES	41,286	36,447	25,443	-38.37%
EQUIPMENT - REPLACEMENTS	102,377	89,007	153,838	50.27%
EDUCATION/TRAINING-SUPPLIES/SER	2,544	1,884	2,544	0.00%
EXPENDITURE RECOVERIES		-4,177		
DEPARTMENT TOTAL	\$3,592,809	\$3,184,711	\$3,760,238	4.66%
NURSING & PERSONAL CARE				
SALARIES	10,815,240	10,018,745	11,305,404	4.53%
FRINGE BENEFITS	2,974,237	2,650,362	2,995,931	0.73%
SALARIES - STAFFING SUPPLEMENT	4,440,497	4,092,144	4,542,217	2.29%
FRINGE BENEFITS - STAFFING SUPPLEMENT	1,221,091	1,125,338	1,203,688	-1.43%
EDUCATION/TRAINING - STAFFING SUPPLEMENT		1,221		
MEDICAL DIRECTOR FEES	28,191	23,074	28,191	0.00%
PHYSICIAN ON CALL FEES	27,472	22,953	27,472	0.00%
PURCHASED SERVICES	134,659	134,170	150,385	11.68%
MEDICAL & NURSING SUPPLIES	111,293	127,145	119,933	7.76%
HIGH NEEDS SUPPLIES	65,779	105,834	67,659	2.86%
INCONTINENT SUPPLIES	147,752	190,570	166,221	12.50%
EQUIPMENT - NEW	41,511	31,745	75,483	81.84%
EQUIPMENT - REPLACEMENTS	48,176	11,032	92,360	91.71%
EDUCATION/TRAINING-SUPPLIES/SER	8,684	9,980	9,549	9.96%
ATTENDANCE COSTS-TRAVEL/CONVN	2,544	630	2,544	0.00%
EXPENDITURE RECOVERIES	-125,000	-181,185	-120,000	-4.00%
DEPARTMENT TOTAL	\$19,942,126	\$18,363,758	\$20,667,036	3.64%
HOUSEKEEPING SERVICES				
SALARIES	1,251,255	1,111,889	1,297,744	3.72%
FRINGE BENEFITS	344,095	293,088	343,902	-0.06%
PURCHASED SERVICES	8,485	6,110	8,485	0.00%
SUPPLIES	94,021	87,504	104,481	11.12%
EQUIPMENT - REPLACEMENTS	10,889	6,128	11,545	6.02%
EXPENDITURE RECOVERIES		-712		
DEPARTMENT TOTAL	\$1,708,746	\$1,504,007	\$1,766,158	3.36%
LAUNDRY & LINEN SERVICES				
SALARIES	380,940	338,511	396,452	4.07%
FRINGE BENEFITS	104,758	89,229	105,060	0.29%
PURCHASED SERVICES	204		204	0.00%
LAUNDRY SUPPLIES	20,030	18,710	21,522	7.45%
EQUIPMENT - REPLACEMENTS	13,190	9,061	14,103	6.92%
LINEN REPLACEMENT	49,254	38,454	51,400	4.36%
DEPARTMENT TOTAL	\$568,376	\$493,965	\$588,741	3.58%
GENERAL & ADMINISTRATIVE				

SALARIES	790,083	660,253	821,039	3.92%
FRINGE BENEFITS	217,273	174,039	217,575	0.14%
ADVERTISING	4,274	4,925	4,274	0.00%
PURCHASED SERVICES	202,679	158,652	188,163	-7.16%
COMMITTEE FEES	5,064		5,064	0.00%
COMMON COSTS	1,121,700	1,028,225	1,147,000	2.26%
HARDWARE/SOFTWARE INTERDEPT CHARGES	53,474	49,654	52,053	-2.66%
AUDIT FEES	13,000	6,835	12,125	-6.73%
LEGAL FEES	76,829	53,006	85,987	11.92%
POSTAGE	4,783	3,285	4,783	0.00%
PRINTING & STATIONERY	20,352	23,009	22,387	10.00%
EQUIPMENT - NEW	359,399	94,334	418,655	16.49%
EQUIPMENT - REPLACEMENTS	16,485	12,295	11,397	-30.86%
ASSOCIATION MEMBERSHIPS	16,041	16,124	16,298	1.60%
EDUCATION/TRAINING-SUPPLIES/SER	23,756	21,672	11,362	-52.17%
ATTENDANCE COSTS-TRAVEL/CONVN	16,261	6,253	16,261	0.00%
PURCHASES FROM DONATIONS		3,556		
OTHER EXPENSES	15,408	16,824	52,560	241.12%
EXPENDITURE RECOVERIES		-431		
INSURANCE CLAIM EXPENSE		1,491		
DEPARTMENT TOTAL	\$2,956,862	\$2,334,001	\$3,086,984	4.40%

EXPENDITURES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
BUILDING/FACILITY SERVICES				
SALARIES	358,782	313,009	373,552	4.12%
FRINGE BENEFITS	98,665	82,508	98,991	0.33%
SERVICE CONTRACTS	363,093	296,086	516,734	42.31%
EQUIPMENT - NEW	30,579	19,117	16,153	-47.18%
EQUIPMENT - REPLACEMENTS	87,365	81,520	20,690	-76.32%
EQUIPMENT - MAINTENANCE	88,689	93,293	129,651	46.19%
BUILDING REPAIRS & MAINTENANCE	118,776	92,946	109,344	-7.94%
EDUCATION/TRAINING-SUPPLIES/SER		102		
ATTENDANCE COSTS-TRAVEL/CONVN	611	355	483	-20.89%
HEATING	363,119	272,295	350,000	-3.61%
OTHER UTILITIES	732,823	548,834	730,000	-0.39%
INSURANCE	129,118	129,118	128,718	-0.31%
TELEPHONE	25,000	17,631	25,000	0.00%
CONSULTING / ARCHITECT FEES	0	12,195		
EXPENDITURE RECOVERIES	-23,000	-26,477	-23,000	0.00%
DEPARTMENT TOTAL	\$2,373,620	\$1,932,532	\$2,476,316	4.33%
TOTAL OPERATING EXPENDITURES	\$33,051,626	\$29,485,734	\$34,395,634	4.07%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

HASTINGS/QUINTE LONG-TERM CARE- CENTENNIAL MANOR 2025 OPERATING BUDGET

EXHIBIT H

	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
EXPENDITURES				
WAGES	9,893,745	8,864,093	10,296,276	4.07%
FRINGE BENEFITS	2,720,780	2,473,659	2,754,254	1.23%
HEATING, HYDRO & WATER	498,653	391,044	503,713	1.01%
SUB TOTAL	\$13,113,179	\$11,728,796	\$13,554,243	3.36%
ALL OTHER EXPENSES	3,108,719	2,584,868	3,149,095	1.30%
CONTRIBUTION TO RESERVES	0	10,357	0	
TOTAL EXPENDITURES	\$16,221,898	\$14,324,021	\$16,703,338	2.97%
REVENUE				
PROVINCIAL SUBSIDY	6,041,921	5,444,684	6,010,695	-0.52%
RESIDENT-BASIC ACCOMMODATION	2,424,141	2,300,945	2,505,021	3.34%
RESIDENT-PREF. ACCOMMODATION	375,647	344,555	372,765	-0.77%
PROVINCIAL SUBSIDY-PHYSICIAN ON-CALL	16,272	17,307	17,412	7.01%
- RAI MDS INITIATIVE-SUSTAINABILILITY	63,311	57,847	64,345	1.63%
- HIGH NEEDS NURSING	28,485	26,298	29,211	2.55%

- INTEGRATED TECHNOLOGY SOLUTIONS	45,360	51,567	45,372	0.03%
- DIRECT CARE STAFFING	106,008	97,174	106,008	0.00%
- BSO FUNDING	72,012	66,011	72,012	0.00%
- QUALITY ATTAINMENT PREMIUM	16,809	15,357	17,166	2.12%
- COMPREHENSIVE MINOR CAPITAL	146,664	223,989	146,664	0.00%
- RN, RPN & PSW SUPPLEMENT STAFFING	2,461,560	2,268,470	2,498,217	1.49%
- ALLIED HEALTH PROFESSIONAL STAFFING SUPPLEMENT	228,780	209,475	230,218	0.63%
- SUPPORTING PROFESSIONAL GROWTH FUNDING	22,125	1,398	19,242	-13.03%
- PSW PERMANENT WAGE ENHANCEMENT	537,612	408,739	545,820	1.53%
- IPAC PERSONNEL/TRAINING/EDUCATE	146,160	142,881	148,188	1.39%
- NURSE PRACTITIONER	122,856	67,961	158,184	28.76%
HEALTH AND WELL BEING FUNDING	9,756	813	0	-100.00%
ONE-TIME OTHER ACCOMMODATIONS	279,730	279,700	248,850	-11.04%
LOCAL PRIORITIES AND TRAINING EQUIPMENT FUNDING	36,674	31,478	10,400	-71.64%
MISC. REVENUE (RENT / OTHER)	80,108	152,708	86,109	7.49%
RESERVE CONTRIBUTIONS			3,561	
DONATIONS		13,086		
TOTAL REVENUE	\$13,261,991	\$12,222,443	\$13,335,460	0.55%
TOTAL OPERATING	\$2,959,907	\$2,101,578	\$3,367,878	13.78%
CAPITAL				
CAPITAL LEVY	688,065	630,726	688,065	0.00%
LONG TERM DEBT COST	0		0	
PROVINCIAL DEBT SERVICING ALLOWANCE	0		0	
TOTAL CAPITAL	\$688,065	\$630,726	\$688,065	0.00%
NET COST	\$3,647,972	\$2,732,304	\$4,055,943	11.18%
DISTRIBUTION OF NET COSTS	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
HASTINGS COUNTY	1,493,115	1,118,332	1,667,398	41.11%
QUINTE WEST	1,519,745	1,138,277	1,692,139	41.72%
BELLEVILLE - (THURLOW / QUINTE WEST ANNEX)	635,112	475,694	696,405	17.17%
TOTALS	\$3,647,972	\$2,732,303	\$4,055,942	100.00%

EXPENDITURES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
RECREATION & THERAPY SERVICES				
SALARIES	439,257	363,180	476,296	8.43%
FRINGE BENEFITS	120,798	101,380	127,410	5.47%
SALARIES - STAFFING SUPPLEMENT	179,437	164,293	181,179	0.97%
FRINGE BENEFITS - STAFFING SUPPLEMENT	49,343	45,182	48,465	-1.78%
PURCHASED SERVICE - PHYSIOTHERAPY	127,200	81,391	127,200	0.00%
- OTHER	12,148	3,928	8,257	-32.03%
DIETITIAN SERVICES	800	429	800	0.00%
SUPPLIES-(HOBBY/CRAFTS/RECRTN)	3,562	1,577	3,562	0.00%
EQUIPMENT - REPLACEMENTS	1,000	2,968	2,263	126.31%
EQUIPMENT - MAINTENANCE	300		300	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV	1,500	2,555	1,771	18.04%
ATTENDANCE COSTS-TRAVEL/CONVNT.	2,000	5,312	1,888	-5.62%
VEHICLE OPERATIONS	2,035	1,378	0	-100.00%
OTHER EXPENSES		66		
EXPENDITURE RECOVERIES		-2,237		
DEPARTMENT TOTAL	\$939,380	\$771,402	\$979,390	4.26%
DIETARY SERVICES				
SALARIES	803,745	759,751	836,979	4.13%
FRINGE BENEFITS	221,030	212,081	223,892	1.29%
RAW FOOD	585,107	543,370	596,596	1.96%
PURCHASED SERVICES	40,670	7,933	11,543	-71.62%
SUPPLIES	34,491	21,092	34,528	0.10%
EQUIPMENT/DISHES-REPLACEMENTS	59,381	44,115	52,792	-11.10%
EDUCATION/TRAINING-SUPPLIES/SERV	4,223	3,527	4,310	2.06%
EXPENDITURE RECOVERIES	-124,000	-143,202	-124,000	0.00%
DEPARTMENT TOTAL	\$1,624,646	\$1,448,667	\$1,636,640	0.74%

NURSING & PERSONAL CARE				
SALARIES	5,016,564	4,367,534	5,257,270	4.80%
FRINGE BENEFITS	1,379,575	1,226,522	1,406,320	1.94%
SALARIES - STAFFING SUPPLEMENT	1,930,651	1,779,194	1,956,308	1.33%
FRINGE BENEFITS - STAFFING SUPPLEMENT	530,909	489,276	523,312	-1.43%
NURSE PRACTITIONER	127,215	67,961	127,215	0.00%
MEDICAL DIRECTOR	40,857	34,700	40,857	0.00%
PHYSICIAN ON CALL FEES	16,558	13,718	16,558	0.00%
PURCHASED SERVICES	61,759	51,373	61,877	0.19%
MEDICAL & NURSING SUPPLIES	45,840	42,596	53,264	16.20%
HIGH NEEDS SUPPLIES-PER DIEM	28,907	26,447	29,417	1.76%
HIGH NEEDS SUPPLIES-CLAIMS BASED	0	6,221	0	
INCONTINENT SUPPLIES	65,371	64,176	73,542	12.50%
EQUIPMENT - NEW	46,285	52,150	11,798	-74.51%
EQUIPMENT - REPLACEMENTS	31,364	38,872	23,486	-25.12%
EQUIPMENT - MAINTENANCE	560		560	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV	12,347	4,084	9,423	-23.68%
ATTENDANCE COSTS-TRAVEL/CONVNT.	2,544	2,605	7,123	180.00%
OTHER EXPENSES	1,628	365	1,221	-25.00%
EXPENDITURE RECOVERIES	-50,000	-34,623	-30,000	-40.00%
DEPARTMENT TOTAL	\$9,288,934	\$8,234,569	\$9,569,551	3.02%

EXPENDITURES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
HOUSEKEEPING SERVICES				
SALARIES	490,387	504,104	510,201	4.04%
FRINGE BENEFITS	134,857	140,718	136,479	1.20%
PURCHASED SERVICES	5,164	0	0	-100.00%
SUPPLIES	53,037	45,386	57,972	9.31%
EQUIPMENT - NEW	2,921	0	2,921	0.00%
EQUIPMENT - REPLACEMENTS	21,926	21,410	4,941	-77.47%
EDUCATION/TRAINING-SUPPLIES/SERV	1,119	0	0	-100.00%
DEPARTMENT TOTAL	\$709,410	\$711,618	\$712,513	0.44%

LAUNDRY & LINEN SERVICE				
SALARIES	234,062	240,609	243,464	4.02%
FRINGE BENEFITS	64,367	67,165	65,127	1.18%
LAUNDRY SUPPLIES	9,178	2,941	9,321	1.57%
EQUIPMENT - NEW	411	0	411	0.00%
EQUIPMENT - REPLACEMENTS	4,347	5,178	4,556	4.81%
LINEN REPLACEMENT	31,218	44,823	33,281	6.61%
EDUCATION/TRAINING-SUPPLIES/SERV	1,018	2,189	0	-100.00%
EXPENDITURE RECOVERIES	-71,000	-69,102	-71,000	0.00%
DEPARTMENT TOTAL	\$273,601	\$293,803	\$285,161	4.23%

GENERAL & ADMINISTRATIVE				
SALARIES	508,057	454,661	534,854	5.27%
FRINGE BENEFITS	139,716	126,917	143,073	2.40%
ADVERTISING	2,849	2,311	2,035	-28.58%
PURCHASE OF SERVICE	101,666	77,866	93,494	-8.04%
COMMITTEE FEES	5,064	0	5,064	0.00%
COMMON COSTS	666,700	611,142	691,200	3.67%
INTERDEPARTMENT HARDWARE/SOFTWARE CHARGES	26,400	24,200	28,600	8.33%
AUDIT FEES	6,000	3,326	5,877	-2.05%
LEGAL FEES	40,704	7,545	40,704	0.00%
POSTAGE	1,526	1,498	1,526	0.00%
PRINTING & STATIONERY	14,246	14,608	14,246	0.00%
EQUIPMENT - REPLACEMENTS	64,048	47,411	207,580	224.10%
CONTRIBUTION TO RESERVES - OPERATING	0	10,357	0	
ASSOCIATION MEMBERSHIPS	12,996	13,142	12,996	0.00%
EDUCATION/TRAINING-SUPPLIES/SERV	10,176	661	10,176	0.00%
ATTENDANCE COSTS-TRAVEL/CONVNT.	21,064	11,260	15,288	-27.42%
PURCHASES FROM DONATIONS	0	1,626	0	
OTHER EXPENSES	6,606	6,360	8,356	26.49%
BANK INTEREST CHARGES	800	293	800	0.00%
EXPENDITURE RECOVERIES		-5,441		
DEPARTMENT TOTAL	\$1,628,619	\$1,409,743	\$1,815,870	11.50%

EXPENDITURES	2025 BUDGET \$	NOV. 2025 ACTUAL \$	2026 BUDGET \$	%
BUILDING / FACILITY SERVICES				
SALARIES	291,585	230,767	299,725	2.79%
FRINGE BENEFITS	80,186	64,418	80,176	-0.01%
PURCHASED SERVICE - INTERDEPARTMENTAL RENT FROM NHPB	313,252	287,148	325,839	4.02%
- INTERDEPARTMENTAL CHARGES OFFSET TO NHPB	-129,446	-118,659	-145,424	12.34%
- SERVICE CONTRACTS	258,158	230,283	316,549	22.62%
EQUIPMENT - NEW	137,376	103,999	45,419	-66.94%
EQUIPMENT - REPLACEMENTS	121,974	108,377	89,873	-26.32%
EQUIPMENT - MAINTENANCE	79,365	73,923	101,831	28.31%
BUILDING REPAIRS & MAINTENANCE	84,949	71,538	67,314	-20.76%
ATTENDANCE COSTS-TRAVEL/CONVNT.	3,000	667	1,500	-50.00%
ELECTRICITY	206,285	170,653	213,713	3.60%
GAS-PROPANE	204,884	156,748	210,000	2.50%
WATER & SEWER	87,484	63,643	80,000	-8.55%
INSURANCE PREMIUM	98,927	98,927	98,370	-0.56%
TELEPHONE	27,240	21,756	27,240	0.00%
OTHER EXPENSES	5,088	5,699	5,088	0.00%
EXPENDITURE RECOVERIES	-113,000	-115,666	-113,000	0.00%
DEPARTMENT TOTAL	\$1,757,307	\$1,454,221	\$1,704,213	-3.02%
TOTAL OPERATING EXPENDITURES	\$16,221,898	\$14,324,023	\$16,703,338	2.97%

* November 2025 Actuals are presented within Hastings County's 2026 Budget as the 2025 fiscal year has not been formally closed.

CAPITAL BUDGET

In December 2021, Council approved an update to the County's Asset Management Plan (AMP). The AMP and Building Condition Assessments (BCA) have been utilized to identify and prioritize projects included in the current and multi-year capital plans. An update of the AMP is scheduled for the spring of 2026 as well as a refresh of the BCA.

The projects scheduled for 2026 are included in the capital budget schedule with a brief description and their priority level.

Capital projects were prioritized using the following categorization:

- Priority 1 Legislated/mandated, health & safety or operational failure
- Priority 2 Lifecycle management/end of life, operational efficiency or cost reductions
- Priority 3 Lifecycle replacement, scheduled end of life
- Priority 4 Service enhancement

Departments assessed Priority levels when making capital project decisions due to funding constraints.

Canada Community Building Fund (formerly Federal Gas Tax)

The Canada Community Building Fund allocation for 2026 is \$1,361,750, unchanged from 2025. Historically it is recommended that the County retain the incremental increase of \$54,470 and the balance of the funds be distributed to the member municipalities.

2026 CAPITAL BUDGET

EXPENDITURES	GENERAL	COMMUNITY & HUMAN SERVICES	EMERGENCY SERVICES	LONG-TERM CARE HASTINGS MANOR	CENTENNIAL MANOR	TOTAL
CAPITAL PROJECTS	\$ 4,188,034	\$ 15,249,575	\$ 2,311,993	\$ 3,229,881	\$ 1,450,598	\$26,430,081
DISTRIBUTION OF 2026 CCBF	1,307,280					1,307,280
CCBF RESERVE FUND	54,470					54,470
TOTAL EXPENDITURES	\$5,549,784	\$15,249,575	\$2,311,993	\$3,229,881	\$1,450,598	27,791,831
REVENUE						
CCBF FUNDING 2026	1,361,750					1,361,750
OPHI FUNDING		188,001				188,001
CMHC RETROFIT FUNDING		591,898				591,898
COCHI FUNDING		820,812				820,812
EV CHARGER GRANT	300,000					300,000
CONTRIBUTION FROM RESERVES						0
COMPUTER RESERVE	515,260					515,260
ROADS RESERVE	1,622,483					1,622,483
GENERAL RESERVES	1,750,291					1,750,291
CONTINGENCY FUND						0
HOUSING RESERVES		2,676,392				2,676,392
HQPS RESERVES			2,311,993			2,311,993
HASTINGS MANOR RESERVES				3,229,881		3,229,881
CENTENNIAL MANOR RESERVES					1,450,598	1,450,598
DEBT		10,972,472				10,972,472
TOTAL REVENUE	\$5,549,784	\$15,249,575	\$2,311,993	\$3,229,881	\$1,450,598	27,791,831

GENERAL GOVERNMENT CAPITAL BUDGET

COUNTY ADMINISTRATION BUILDING

PROJECT: COUNTY ADMINISTRATION BUILDING – STONE HOUSE WINDOW REPLACEMENT

Priority: P1

Budget: \$45,000

Justification: The stone house windows and surrounding trim are aged and past their useful life. New windows will provide operational saving due to increased thermal efficiency.

PROJECT: COUNTY ADMINISTRATION BUILDING - CHURCH STREET ENTRANCE INTERLOCK REPAIRS

Priority: P1

Budget: \$35,000

Justification: The existing interlock is heaving and sinking in various locations creating hazardous conditions. Leveling out a new base and interlock will provide a smooth, safe walking surface while enhancing drainage.

PROJECT: COUNTY ADMINISTRATION BUILDING - SERVER ROOM AC

Priority: P2

Budget: \$200,000

Justification: The existing computer server room's cooling system is aging and prone to high maintenance resources and unreliable operation. A new system will ensure temperature, humidity control and safety of vital computer equipment.

IT INVESTMENTS

PROJECT: COMPUTER/CELL REPLACEMENT

Priority: P2

Budget: \$386,250

Justification: The Computer/Cell Replacement includes regular end user hardware life cycle replacements of desktops, laptops and mobile devices as well as M365 productivity software. Desktops, Laptops and tablet devices are replaced on a four-year schedule. Mobile phones are on a two-year replacement cycle. The regular replacement ensures systems can operate efficiently with little down time due to hardware failures. M365 productivity software includes the latest productivity apps, such as Microsoft Teams, Word, Excel, PowerPoint, Outlook, OneDrive, and SharePoint.

PROJECT: NETWORK INFRASTRUCTURE ADMIN BUILDING

Priority: P2

Budget: \$100,000

Justification: The Communication Room Network Switch upgrade is a life cycle replacement. The hardware replacement is necessary to ensure the switches maintain vendor hardware support and continue to receive software and security updates.

NORTH HASTINGS PROFESSIONAL BUILDING

PROJECT: WINDOW REPLACEMENT

Priority: P3

Budget: \$160,180 (Shared cost with Centennial Manor)

Justification: The windows in the NHPB have reached their useful life cycle. Upgrading these windows will save on heating and cooling costs to operate the facility.

PROJECT: ROOF REPLACEMENT

Priority: P3

Budget: \$417,537 (Shared cost with Centennial Manor)

Justification: The Professional Services Building roof has reached the end of its useful life cycle. A roof assessment was completed in 2019 and provided detailed information on areas of concern. The roof has surpassed the 5-year end of life from the 2019 assessment and is recommended to be replaced with a low maintenance, standing seam metal roof.

PROJECT: REPAVE DRIVEWAY AND PARKING LOTS

Priority: P1

Budget: \$306,870 (Shared cost with Centennial Manor)

Justification: Manor Lane has significant cracks and pothole repairs annually. Repaving is recommended to ensure all vehicle traffic attending the facility can do so in a safe manner. The parking lots are deteriorating annually. As part of the driveway repaving, it is recommended to re-pave the large parking lot areas of the facility including the main entrance parking lot and rear of QHC parking lot. These areas are affected by the frost and are causing significant cracking, uneven surfaces, and potholes.

PROJECT: REPOINTING BRICKWORK AND PARGING

Priority: P3

Budget: \$23,850 (Shared cost with Centennial Manor)

Justification: Continual building maintenance is needed for all facilities. Repointing brickwork and parging to ensure a long-life expectancy of the facility is needed. Affected areas that require repair will be addressed and monitored for further deterioration.

PROJECT: EAVESTROUGH AND DOWNSPOUTS NHPB

Priority: P3

Budget: \$31,800 (Shared cost with Centennial Manor)

Justification: The eavestrough and downspouts are showing their age and with an upgraded roof being planned this year, now is the time to replace the eavestroughs and downspouts as well. This will ensure adequate drainage from the new roof system.

ROADS

PROJECT: CRACKS AND SEAL MAINTENANCE – ALL ROADS

Priority: P2

Budget: \$60,000

Justification: This is part of our ongoing preventative maintenance program to maintain an appropriate surface and extend the life of the roads.

PROJECT: REPAVE HIGHWAY 2 – SECTION 1C -DESIGN ONLY (WINDMILL CORNER)

Priority: P3

Budget: \$124,151

Justification: This section of road was identified through the 2022 Roads Needs Study to be repaved in 2027. This project includes the design and engineering required to create tender documents for release, with planned reconstruction of this road in 2027.

PROJECT: SALMON RIVER BRIDGE REPAIRS – DESIGN ONLY (OLD HIGHWAY 2)

Priority: P3

Budget: \$41,925

Justification: The bridge has been identified for repairs in 2027. The permitting, engineering, and consulting portion is a multi-month process and is necessary to undertake in 2026 so the construction tender can be released in early 2027.

PROJECT: YORK ROAD BRIDGE REPAIRS

Priority: P1

Budget: \$1,116,256

Justification: The bridge has been identified for major reconstruction in 2026. The permitting, engineering and consulting portion took place in 2025, and the construction tender package will be released in early 2026.

PROJECT: REPAVE HIGHWAY 2 – SECTION 1A – DESIGN ONLY (MILLTOWN ROAD)

Priority: P3

Budget: \$124,151

Justification: This section of road has been identified through the 2022 Roads Needs Study to be repaved in 2027. This project includes the design and engineering required to create tender documents so the tender for reconstruction can be released in 2027.

PROJECT	2026 PROJECTS \$	COMMENTS	PRIORITY LEVEL
COUNTY ADMINISTRATION BUILDING			
STONEHOUSE WINDOW & FRAME REPLACEMENT	45,000		P1
CHURCH ST. ENTRANCE INTERLOCK REPAIRS	35,000		P1
SERVER ROOM AC	200,000		P2
CARRYFORWARDS			
ADMIN BUILDING PAINTING (2024)	75,000	ONE FLOOR (YEAR 1 OF 3)	P3
BUILDING SIGNAGE ENHANCEMENTS (2025)	48,200		P4
REPLACE 3 BOILERS (2025)	80,000		P2
TOTAL ADMINISTRATION BUILDING	\$483,200		
IT INVESTMENTS			
COMPUTER/CELL REPLACEMENT	386,250	LIFE CYCLE REPLACEMENT	P2
NETWORK INFRASTRUCTURE ADMIN BUILDING	100,000		P2
CARRYFORWARDS			
HUMAN RESOURCES INFORMATION SYSTEM (HRIS)	29,010		P2
TOTAL IT INVESTMENTS	\$515,260		

NORTH HASTINGS PROFESSIONAL BUILDING			
WINDOW REPLACEMENT	160,180		P3
ROOF REPLACEMENT	417,537		P3
REPAVING DRIVEWAY AND PARKING LOTS	306,870		P1
REPOINT BRICKWORK AND PARGING	23,850		P3
EAVESTROUGH AND DOWNSPOUTS	31,800		P3
CARRYFORWARDS			
ELECTRIC VEHICLE CHARGING STATIONS	388,100	MINISTRY GRANT \$300,000	P4
GENERATOR REPLACEMENT	66,250	IN PROCESS	P1
GENERATOR AUTOMATIC TRANSFER SWITCH AND DISTRIBUTION SYSTEM UPGRADES	172,503	IN PROCESS	P1
TOTAL NORTH HASTINGS PROFESSIONAL BUILDING	\$1,567,091		
ROADS PROJECT			
CRACKS AND SEAL MAINTENANCE	60,000		P2
REPAVE HWY2 SECTION 1C-DESIGN (WINDMILL CORNER)	124,151		P3
SALMON RIVER BRIDGE REPAIRS -DESIGN (OLD HWY 2)	41,925		P3
YORK ROAD BRIDGE REPAIRS	1,116,256		P1
REPAVE HWY2 SECTION 1A-DESIGN (MILLTOWN RD)	124,151		P3
CARRYFORWARDS			

UPGRADE TRAFFIC LIGHT CABINET	50,000	SPRING 2026 INSTALL	P1
YORK ROAD BRIDGE REPAIRS DESIGN CONSULTING	86,000		P1
SHOULDER REPAIRS - HWY 2 & SHANNONVILLE RD	20,000		P2
TOTAL ROADS	\$1,622,483		
TOTAL	\$4,188,034		
	1,877,880	P1 - LEGISLATED/MANDATE, HEALTH & SAFETY, OPERATIONAL FAILURE	
	875,260	P2 - LIFECYCLE MANAGEMENT, OPERATIONAL EFFICIENCY	
	998,594	P3 - LIFECYCLE REPLACEMENT BASED ON USEFUL LIFE	
	436,300	P4 - SERVICE ENHANCEMENT	
	\$4,188,034		

	ROADS \$	COMPUTER \$	CAPITAL \$	CANADA COMMUNITY-BUILDING FUND (CCBF) \$	TOTAL \$
OPENING RESERVE (PRELIMINARY)	1,603,906	659,872	1,886,441	351,841	4,502,060
2026 CONTRIBUTION	296,300	361,800	335,563	64,000	1,057,663
GRANTS / DONATIONS			300,000		300,000
DEBT FINANCING					0
CURRENT YEAR CAPITAL PROJECTS	-1,622,483	-515,260	-2,050,291		-4,188,034
CLOSING RESERVES	\$277,723	\$506,412	\$471,713	\$415,841	\$1,671,689

ADMINISTRATIVE/GENERAL GOVERNMENT CAPITAL BUDGET

MULTI-YEAR FORECAST

PROJECT	2027	2028	2029	2030	2031	PRIORITY LEVEL
COUNTY ADMINISTRATION BUILDING						
REPLACE WINDOWS (GLAZING ONLY/KEEP FRAMES)	204,886	211,033				P2
REPLACE GLASS CURTAIN WALL (GLAZING ONLY/KEEP FRAMES)		196,964				P2
RETAINING WALL POINTING	25,000			30,000		P2
REPAVE PARKING LOT			463,710			P3
ADMIN BUILDING PAINTING	75,000	75,000				P3
FIRE ALARM UPGRADES				173,891		P2
INTERIOR STAIR RENOVATIONS					143,286	P3
BUILDING SIGNAGE ENHANCEMENTS	25,000	25,000				P4
TOTAL ADMINISTRATION BUILDING	\$329,886	\$507,997	\$463,710	\$203,891	\$143,286	
IT INVESTMENTS						
COMPUTER/CELL REPLACEMENT	397,838	409,773	422,066	434,728	447,770	P2
ADMIN BUILDING PHONE SYSTEM REPLACEMENT			150,000			P3
NETWORK INFRASTRUCTURE ADMIN BUILDING					125,000	P2
TOTAL IT INVESTMENTS	\$397,838	\$409,773	\$572,066	\$434,728	\$572,770	
NORTH HASTINGS PROFESSIONAL BUILDING						
REPLACE SHEET FLOORING	79,500					P3
CEILING TILE REPLACEMENT	55,618					P3

ELECTRICAL ROOM HEAT PUMPS		14,057				P3
REPLACE VCT FLOORING TILES				11,930		P3
BOILERS X 2	109,180					P2
DRYTYPE SPRINKLER UPDATE					253,139	P3
COOLING TOWER				289,910		P2
TOTAL NORTH HASTINGS PROFESSIONAL BUILDING	\$244,298	\$14,057	\$11,930	\$289,910	\$253,139	
ROADS PROJECT						
CRACKS AND SEAL MAINTENANCE	62,000	64,000	66,000	68,000	70,000	P2
REPAVE HWY 2 SECTION 1C (WINDMILL CORNER)	2,889,971					P3
SALMON RIVER BRIDGE REPAIRS (OLD HWY 2)	701,722					P3
REPAVE HWY 2 SECTION 1A (MILLTOWN RD)	2,592,326					P3
CAPE SEAL BAYSHORE RD SECTION 3	162,979					P3
REPAVE SHANNONVILLE RD SECTION 4A	107,957	1,038,772				P3
TOTAL ROADS	\$6,516,955	\$1,102,772	\$66,000	\$68,000	\$70,000	
TOTAL	\$7,488,977	\$2,034,599	\$1,113,706	\$996,529	\$1,039,195	

	ROADS	COMPUTER	CAPITAL	CANADA COMMUNITY-BUILDING FUND (CCBF)	TOTAL
OPENING RESERVE, 2027	277,723	506,412	471,713	415,841	1,671,689
CONTRIBUTION	301,889	361,800	364,543	64,000	1,092,232
CAPITAL EXPENDITURES	-6,516,955	-397,838	-574,185		-7,488,977
	\$-5,937,342	\$470,374	\$262,071	\$479,841	\$-4,725,056

OPENING RESERVE, 2028	-5,937,342	470,374	262,071	479,841	-4,725,056
CONTRIBUTION	310,946	372,654	375,479	64,000	1,123,079
CAPITAL EXPENDITURES	-1,102,772	-409,773	-522,054		-2,034,599
	\$-6,729,168	\$433,255	\$115,496	\$543,841	\$-5,636,577
OPENING RESERVE, 2029	-6,729,168	433,255	115,496	543,841	-5,636,577
CONTRIBUTION	320,274	383,834	386,743	64,000	1,154,851
CAPITAL EXPENDITURES	-66,000	-572,066	-475,640		-1,113,706
	\$-6,474,894	\$245,022	\$26,600	\$607,841	\$-5,595,432
OPENING RESERVE, 2030	-6,474,894	245,022	26,600	607,841	-5,595,432
CONTRIBUTION	329,882	395,349	398,346	64,000	1,187,577
CAPITAL EXPENDITURES	-68,000	-434,728	-493,801		-996,529
	\$-6,213,012	\$205,642	\$-68,855	\$671,841	\$-5,404,385
OPENING RESERVE, 2031	-6,213,012	205,642	-68,855	671,841	-5,404,385
CONTRIBUTION	339,779	407,209	410,296	64,000	1,221,284
CAPITAL EXPENDITURES	-70,000	-572,770	-396,425		-1,039,195
	\$-5,943,233	\$40,081	\$-54,984	\$735,841	\$-5,222,296

COMMUNITY AND HUMAN SERVICES CAPITAL BUDGET

HOUSING

PROJECT: FURNACE & WATER HEATER REPLACEMENTS – VARIOUS LOCATIONS

Priority: P1

Budget: \$259,600

Justification: This item is for the replacement of furnaces and water heaters as they fail operationally or fail inspections. It is in lieu of blanket, scheduled replacements and directs funds to where the need exists.

PROJECT: EXTERIOR LIGHTING – 424 BLEECKER AVE, BELLEVILLE

Priority: P2

Budget: \$116,300

Justification: This project will replace existing insufficient lighting around the parking lot and walkways. Upgrading the lighting and adding new LED fixtures will result in reduced maintenance, energy cost savings, and improved lighting for the complex.

PROJECT: COMMON AREA LIGHTING UPGRADES – 5 TURNBULL ST, BELLEVILLE

Priority: P2

Budget: \$114,900

Justification: This item will replace the old fluorescent lighting with modern, efficient LED lighting. There will be increased lighting resulting in greater safety and there will be ongoing operational energy savings. The payback period on these lighting enhancements will be within 5 years of the date of installation.

PROJECT: MAKEUP AIR UNIT REPLACEMENT INCL A/C – 5 TURNBULL ST, BELLEVILLE; 7 TURNBULL ST, BELLEVILLE; 24 BROWN ST, BELLEVILLE

Priority: P1

Budget: \$799,600

Justification: The makeup air units are aging and becoming an operational burden. New units will provide required fresh air to the common spaces as well as providing air conditioning to enhance comfort and meet our current initiative.

PROJECT: PRIMARY ELECTRICAL PANEL REPLACEMENT – 245 BRIDGE ST W, BELLEVILLE

Priority: P3

Budget: \$51,900

Justification: The electrical panels are original to the building, and replacement parts are no longer manufactured. The upgrade will make future repairs possible and consolidate multiple outdated joined panels.

PROJECT: CAMERA SYSTEM UPGRADES/ADDITION – CHS MADOC & TRENTON OFFICES

Priority: P2

Budget: \$48,000

Justification: The Madoc office will receive a new camera system and card reader door access. The Trenton office will receive an upgrade to our new standard camera system as well as an expansion of camera coverage. Additional cameras and card readers will serve to enhance security.

PROJECT: CAMERA SYSTEM UPGRADES/ADDITIONS – VARIOUS HOUSING LOCATIONS

Priority: P2

Budget: \$188,000

Justification: The installed camera system for all housing properties will be expanded to cover more areas, aiding tenant/property safety. These additional cameras will serve to enhance security.

PROJECT: ELEVATOR MONITORING UPGRADES – VARIOUS PROPERTIES

Priority: P1

Budget: \$41,310

Justification: The elevator emergency monitoring systems at 4 housing properties are due for upgrades. The newer technology lets the elevators be monitored via cellular resulting in operational cost savings by deleting phone lines.

PROJECT: NEW SMOKE/CO2 DETECTORS WITH STROBE – VARIOUS PROPERTIES

Priority: P1

Budget: \$8,013

Justification: Strobe system upgrades are required to tenant accommodations to ensure proper safe functioning of various apartment building life-safety systems.

PROJECT: LIFE SAFETY SPRINKLER REPAIRS – VARIOUS PROPERTIES

Priority: P1

Budget: \$95,559

Justification: Existing fire sprinkler systems were found to have deficiencies requiring repairs to ensure proper system function and tenant safety in the event of an emergency.

PROJECT: VESTIBULE KEY CONTROL ACCESS – VARIOUS LOCATIONS

Priority: P3

Budget: \$271,200

Justification: Automated key distribution modules are to be installed at some housing building locations. With centralized computer control and access privileges, this will increase efficiency and security for management/tracking of building keys.

PROJECT: BALCONY REMEDIATION – 40 MILL ST, FRANKFORD

Priority: P1

Budget: \$155,800

Justification: The balconies are degraded. Structure, waterproofing and railings will be inspected and replaced to bring the balconies to current standards.

PROJECT: EXTERIOR DOOR REPLACEMENT – VARIOUS PROPERTIES

Priority: P2

Budget: \$869

Justification: Exterior door repairs are to be completed at two properties where damage has occurred.

PROJECT: AUTOMATIC DOOR OPERATORS – VARIOUS PROPERTIES

Priority: P2

Budget: \$3,292

Justification: Exterior doors require automated functionality enhancement to accommodate tenants and further improve accessibility to residential units.

PROJECT: INSULATION UPGRADES – VARIOUS LOCATIONS

Priority: P3

Budget: \$150,000

Justification: The attic insulation at various properties will be upgraded to meet or exceed current insulation standards. There will be increased operational savings as well as increased occupant comfort.

PROJECT: KITCHEN AND BATHROOM REPLACEMENTS – VARIOUS LOCATIONS

Priority: P1

Budget: \$800,000

Justification: This item is for replacement of these areas based on operational failure, damages, and mold. This affects vacant and occupied units and staff will direct the funds where they are needed.

PROJECT: COMMON AREA FLOORING REPLACEMENT – 7 TURNBULL ST, BELLEVILLE

Priority: P2

Budget: \$113,242

Justification: The flooring at this location is old and beyond its useful service life. Replacement with new flooring will result in a safer space and a new product will be easier to maintain and keep sanitized.

PROJECT: TV NOTICE BOARDS – VARIOUS LOCATIONS

Priority: P3

Budget: \$30,795

Justification: Installation of new TV notice boards will provide better communication to tenants for events or contractor service interruptions occurring at the building.

PROJECT: BASEMENT REMEDIATION – 236 DUNDAS ST, TRENTON

Priority: P1

Budget: \$363,400

Justification: The basement/crawlspace ventilation system requires immediate replacement. The project scope includes the remediation of the building structure, and replacement of old plumbing. The project will bring the crawlspace to a properly conditioned and maintainable state.

PROJECT: LIFT REPAIRS – VARIOUS PROPERTIES

Priority: P1

Budget: \$13,621

Justification: Various passenger lifts require repair to adhere to safety standards and facilitate tenant access to the upper levels of our apartment buildings.

PROJECT: BATHROOM ABATEMENT – VARIOUS PROPERTIES

Priority: P1

Budget: \$6,410

Justification: Various bathrooms require removal and replacement of damaged materials to maintain functional performance and adhere to our service delivery standards.

PROJECT: CONCRETE PATIO REPLACEMENTS – NORTH PARK ST, BELLEVILLE

Priority: P1

Budget: \$226,700

Justification: Tenant patios at this housing complex are made of old uneven patio stones. They are a constant maintenance and safety issue. Replacement with a proper gravel base and new concrete surfaces will alleviate these concerns.

PROJECT: CONCRETE PATIO REPLACEMENTS – VARIOUS LOCATIONS

Priority: P1

Budget: \$136,255

Justification: Tenant patios are made of old uneven patio stones. These are a constant maintenance and safety issue. Replacement with a proper gravel base and new concrete surfaces will alleviate these concerns.

PROJECT: FENCING REPLACEMENTS – VARIOUS LOCATIONS

Priority: P2

Budget: \$100,245

Justification: Wooden fences are at the end of their useful life, resulting in maintenance and safety concerns. Replacement with new fencing will provide tenants with some rear yard privacy.

COMMUNITY & HUMAN SERVICES 2026 CAPITAL EXPENDITURE PLAN

PROJECT	LOCATION	2026 PROJECTS	CMHC 30% FUNDED PROJECTS	70% MUNICIPAL COST	PRIORITY LEVEL
2026 MECHANICAL/ELECTRICAL SYSTEMS					
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	259,600	77,880	181,720	P1
EXTERIOR LIGHTING	424 BLEECKER	116,300	34,890	81,410	P2
COMMON AREA LIGHTING UPGRADES	5 TURNBULL	114,900	34,470	80,430	P2
MAKE UP AIR UNIT REPLACEMENT INCL A/C	5 TURNBULL	321,900	96,570	225,330	P1
MAKE UP AIR UNIT REPLACEMENT INCL A/C	7 TURNBULL	155,800	46,740	109,060	P1
MAKE UP AIR UNIT REPLACEMENT INCL A/C	24 BROWN	321,900	96,570	225,330	P1
PRIMARY ELECTRICAL SUPPLY PANEL	245 BRIDGE ST W	51,900			P3
CAMERA SYSTEM UPGRADE AT 2 CHS OFFICES	MADOC & TRENTON	48,000			P2
CAMERA SYSTEM UPGRADES/ADDITIONS (COCHI/OPHI)	VARIOUS LOCATIONS	188,000			P2
ELEVATOR MONITORING UPGRADES (COCHI/OPHI)	VARIOUS LOCATIONS	41,310			P1
NEW SMOKE/CO2 DETECTORS WITH STROBE (COCHI/OPHI)	VARIOUS LOCATIONS	8,013			P1
LIFE SAFETY SPRINKLER REPAIRS (COCHI/OPHI)	VARIOUS LOCATIONS	95,559			P1
2026 EXTERIOR REPAIRS					
VESTIBULE KEY CONTROL ACCESS (COCHI/OPHI)	VARIOUS LOCATIONS	271,200			P3
BALCONY REMEDIATION	40 MILL	155,800			P1
EXTERIOR DOOR REPLACEMENT (COCHI/OPHI)	VARIOUS LOCATIONS	869			P2
AUTOMATIC DOOR OPERATORS (COCHI/OPHI)	VARIOUS LOCATIONS	3,292			P2
2026 INTERIOR REPAIRS					

INSULATION UPGRADES	VARIOUS LOCATIONS	150,000	45,000	105,000	P3
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS LOCATIONS	800,000			P1
COMMON AREA FLOORING REPLACEMENT (COCHI/OPHI)	7 TURNBULL	113,242			P2
TV NOTICE BOARDS (COCHI/OPHI)	VARIOUS LOCATIONS	30,795			P3
BASEMENT REMEDIATION	236 DUNDAS	363,400			P1
LIFT REPAIRS (COCHI/OPHI)	VARIOUS LOCATIONS	13,621			P1
BATHROOM ABATEMENT (COCHI/OPHI)	VARIOUS LOCATIONS	6,410			P1
2026 SITE WORK					
PATIO REPLACEMENTS	NORTH PARK	226,700			P1
PATIO REPLACEMENTS (COCHI/OPHI)	VARIOUS LOCATIONS	136,255			P1
FENCING REPLACEMENTS (COCHI/OPHI)	VARIOUS LOCATIONS	100,245			P2
			\$4,095,012	\$432,120	\$1,008,280
2026 CAPITAL BUDGET		2,906,269			P1 - LEGISLATED/MANDATE, HEALTH & SAFETY, OPERATIONAL FAILURE
		684,848			P2 - END OF USEFUL LIFE; LIFECYCLE MANAGEMENT, COST REDUCTION IF COMPLETED, OPERATIONAL EFFICIENCY
		503,895			P3 - LIFECYCLE REPLACEMENT, SCHEDULED END OF LIFE
		-			P4 - SERVICE ENHANCEMENT

	\$4,095,012
CARRY FORWARD CAPITAL PROJECTS	11,154,563
	\$15,249,575

RESERVE	
OPENING RESERVE (PRELIMINARY)	5,131,845
2026 CONTRIBUTION	3,664,854
OPHI ONTARIO RENOVATIONS CAPITAL FUNDING 2026	188,001
COCHI REPAIR COMPONENT FUNDING 2026	820,812
CMHC RETROFIT FUNDING RECOGNIZED IN 2026	591,898
DEBT FINANCING SOUTH ST. QUINTE WEST	10,972,472
CAPITAL PROJECTS	(15,249,575)
CLOSING RESERVES	\$6,120,308

COMMUNITY & HUMAN SERVICES 2026 CAPITAL EXPENDITURE PLAN

CARRY FORWARD PROJECTS

PROJECT	LOCATION	BUDGETS APPROVED BY COUNCIL	ADDITIONAL BUDGET REQUEST TO COMPLETE	EXPENSES INCURRED TO DEC 31, 2025	PROJECTED FUTURE SPENDING TO COMPLETE	PRIORITY LEVEL
NEW CONSTRUCTION						
32 UNIT APARTMENT BUILDING - QUINTE WEST	20 SOUTH ST	17,018,092	-2,000,000	5,036,199	9,981,893	P4
ELEVATORS AND LIFTS						
LIFT REPLACEMENT WITH ELEVATOR - CMHC RETROFIT FUNDED	25 STATION	600,000		519,241	80,759	P2
ELECTRICAL/MECHANICAL						
REPLACE WATER RECIRCULATION LINES, CEILING & LED LIGHTING - CMHC	43 MATTHEW	193,600			193,600	P2
UPGRADE EXTERIOR LIGHTING - CMHC RETROFIT FUNDED	NORTH PARK	110,000			110,000	P2
TRANSFORMER REPLACEMENT	25 STATION	250,000			250,000	P1
REPLACE WATER RECIRCULATION LINES & CEILING - CMHC RETROFIT FUNDED	204 CHURCH	98,600			98,600	P1
LED LIGHT UPGRADE - CMHC RETROFIT FUND	43 MATTHEW	20,000			20,000	P2
LED LIGHT UPGRADE - CMHC RETROFIT FUND	204 CHURCH	15,000			15,000	P2
EXTERIOR REPAIRS						
REPLACE BALCONY PATIO DOORS - CMHC RETROFIT FUNDED	45 CRESWELL	150,000		1,764	148,236	P2
CURTAIN WALL REHABILITATION - CMHC RETROFIT FUNDED	24 BROWN	95,000		81	94,919	P2
WINDOW AND EXTERIOR DOOR REPLACEMENT - CMHC RETROFIT FUNDED	247 BRIDGE W	230,000		87,592	142,408	P2

INTERIOR REPAIRS						
COMMON AREA REPAIRS (OPHI FUNDED 100%)	VARIOUS LOCATIONS	253,551		234,402	19,149	P2
CARRYFORWARD CAPITAL PROJECTS BUDGET		\$19,033,843	-\$2,000,000	\$5,879,280	\$11,154,563	

COMMUNITY & HUMAN SERVICES 2026 CAPITAL BUDGET

MULTI-YEAR FORECAST

PROJECT	LOCATION	PRIORITY	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$
2027							
30% FUNDED BY CMHC RETROFIT PROGRAM							
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	268,400				
EXTERIOR LIGHTING	GOULD	P2	129,800				
MAKE UP AIR UNIT REPLACEMENT INCL A/C	315 EDMON	P3	96,200				
MAKE UP AIR UNIT REPLACEMENT INCL A/C	47 WELLINGTON	P3	187,900				
MAKE UP AIR UNIT REPLACEMENT INCL A/C	27 WELLINGTON	P3	187,900				
FRONT PARKING LOT & SIDEWALKS/RAMP	236 DUNDAS	P2	316,800				
INSULATION UPGRADES	VARIOUS LOCATIONS	P3	161,100				
NON-CMHC FUNDED PROJECTS							
ANNUAL CAMERA LICENCING FEE (EVERY 5 YEARS)	ALL HOUSING SITES	P1	56,500				
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	819,200				
CAMERA SYSTEM UPGRADES/ADDITIONS	VARIOUS	P2	53,700				
ROOF REPLACEMENT	185 CANNIFTON	P1	64,400				
ROOF REPLACEMENT	139 ONTARIO	P1	64,400				
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3	85,900				
2ND FLOOR CORRIDOR FLOORING REPLACEMENT	25 WELLINGTON	P3	102,000				
REPLACE ELECTRICAL DISTRIBUTION PANELS	ELGIN TRIPP	P3	88,600				
REPAVE PARKING LOTS	PINE	P3	386,700				
CEILING TILE REPLACEMENT	25 WELLINGTON	P3	57,900				
REPAVE DRIVEWAY	BRANT GREEN MAIN	P3	182,900				
2028							
30% FUNDED BY CMHC RETROFIT PROGRAM							
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1		274,900			
EIFS/STUCCO REPLACEMENT	24 BROWN	P1		494,800			
MAKE UP AIR UNIT REPLACEMENT INCL A/C	485 BRIDGE ST E	P3		178,500			
MAKE UP AIR UNIT REPLACEMENT INCL A/C	23 MCCAMON	P3		197,900			
EXTERIOR LIGHTING	PINE	P2		105,200			
INSULATION UPGRADES	VARIOUS LOCATIONS	P3		164,900			
NON-CMHC FUNDED PROJECTS							
PLAYGROUND REHAB	PINE	P3		439,800			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1		838,900			
CAMERA SYSTEM UPGRADES/ADDITIONS	VARIOUS	P2		55,000			
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3		88,000			
CEILING TILE REPLACEMENT	25 STATION	P3		66,000			
REPLACE HALLWAY FLOORING	185 CANNIFTON	P3		49,500			
REPLACE ENTRY & STAIRWELL DOORS	25 STATION	P3		75,400			

UPGRADE COMMON WASHROOMS	24 BROWN	P3	22,000
REPLACE SIDEWALKS	40 MILL ST	P2	49,500
REPLACE SIDEWALKS	21 ALBERT	P2	49,500
REPLACE SIDEWALKS	24 CRESWELL	P3	16,500
REPAVE PARKING LOT	247 BRIDGE	P3	211,400
REPLACE VINYL SIDING, SOFFITS & EAVESTROUGH	PINE	P3	321,300
FENCING REPLACEMENT	59 RUSSELL	P3	230,900
2029			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	859,000
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	281,500
CAMERA SYSTEM UPGRADES/ADDITIONS	VARIOUS	P2	56,300
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3	90,100
REPOINT BRICKWORK	YORK & KENT	P3	95,700
REPOINT BRICKWORK	BRANT GREEN MAIN	P3	45,000
REPLACE FRONT STEPS	YORK & KENT	P1	371,500
BALCONY REFURBISHMENT	47 WELLINGTON	P2	135,100
BALCONY REFURBISHMENT	43 MATTHEW	P2	123,800
SIDEWALK REPLACEMENT	JANLYN CR	P2	90,100
REPAVE PARKING LOT	245 BRIDGE	P3	195,300
REPLACE SIDEWALKS	MARSH	P2	90,100
REPLACE ASPHALT PARKING	MARSH	P3	112,600
REPLACE CEILING TILE	7 TURNBULL	P3	59,600
2030			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	879,600
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	288,200
UPGRADES TO CAMERA SYSTEM	VARIOUS	P2	57,600
ROOF REPLACEMENT	45 CRESWELL	P2	201,800
VEHICLE REPLACEMENT (X1)	HOUSING MAINTENANCE	P3	92,200
ACT CEILING REPLACEMENT	47 WELLINGTON	P3	18,600
BALCONY REFURBISHMENT	27 WELLINGTON	P2	63,400
LIFT MODERNIZATION	185 CANNIFTON	P2	186,800
RE-PAVE PARKING LOTS	ETWM	P3	202,100
REPLACE SIDEWALKS	NORTH PARK	P3	167,200
REPLACE COMMON AREA DOORS	45 CRESWELL	P3	96,800
FENCING REPLACEMENT	ELGIN TRIPP W MOIRA	P3	172,900
PARKING LOT REPAVING	NORTH PARK	P3	373,500
2031			
KITCHEN AND BATHROOM REPLACEMENTS	VARIOUS	P1	900,700
FURNACE & WATER HEATER REPLACEMENTS	VARIOUS LOCATIONS	P1	295,100
UPGRADES TO CAMERA SYSTEM	VARIOUS	P2	59,000
SMOKE DETECTOR REPLACEMENT	ALL HOUSING SITES	P1	590,300
ROOF REPLACEMENT	BRANT MAIN GREEN	P2	454,500
ROOF REPLACEMENT	43 MATTHEW	P2	354,200

FENCING REPLACEMENT	PINE ST	P3					118,100
BALCONY RAILING REFURBISHMENT	485 BRIDGE E	P2					206,600
WINDOW REPLACEMENT	24 CRESWELL	P3					59,000
ELECTRICAL PANEL UPGRADE	MARSH DR	P3					118,100
ELECTRICAL PANEL UPGRADE	NORTH PARK	P3					198,600
ROOF REPLACEMENT	NORTH PARK	P3					318,800
TOTAL			\$3,310,300	\$3,929,900	\$2,605,700	\$2,800,700	\$3,673,000

	2027 \$	2028 \$	2029 \$	2030 \$	2031 \$
OPENING RESERVE (ESTIMATED)	6,120,308	5,667,075	4,651,385	5,018,178	5,249,422
CONTRIBUTION	2,857,068	2,914,209	2,972,493	3,031,943	3,092,582
EXPENDITURES	-3,310,300	-3,929,900	-2,605,700	-2,800,700	-3,673,000
CLOSING RESERVE	\$5,667,075	\$4,651,385	\$5,018,178	\$5,249,422	\$4,669,004
P1 - LEGISLATED/MANDATE, HEALTH & SAFETY, OPERATIONAL FAILURE					
P2 - END OF USEFUL LIFE; LIFECYCLE MANAGEMENT, COST REDUCTION IF COMPLETED, OPERATIONAL EFFICIENCY					
P3 - LIFECYCLE REPLACEMENT, SCHEDULED END OF LIFE					
P4 - SERVICE ENHANCEMENT					

**HASTINGS/ QUINTE EMERGENCY SERVICES CAPITAL BUDGET
PARAMEDIC SERVICES**

HASTINGS/QUINTE PARAMEDIC SERVICES 2026 CAPITAL EXPENDITURE PLAN

PROJECT	2026 PROJECTS \$	COMMENTS	PRIORITY LEVEL
HASTINGS/QUINTE			
AMBULANCES (3)	803,400		P2
AMBULANCE REMOUNTS (2)	387,807		P2
DEFIBRILLATORS	988,800		P2
ADMIN VEHICLE	65,000		P2
SERVER REPLACEMENT	10,000		P2
TIME CLOCKS	56,986		P2
TOTAL HASTINGS/QUINTE	\$2,311,993		
PRINCE EDWARD COUNTY			
AMBULANCE (1)	202,278		P2
AMBULANCE EQUIPMENT/MEDICAL SUPPLIES	50,000		P2
TOUGHBOOK/IPAD	6,000		P2
POWER STRETCHER	28,401		P2
POWER LOAD	34,551		P2
DEFIBRILLATORS (3)	123,600		P2
TIME CLOCK	7,123		P2
TOTAL PRINCE EDWARD COUNTY	\$451,953		

MOHAWKS OF THE BAY OF QUINTE		
DEFIBRILLATORS	82,400	P2
TIME CLOCK	7,123	P2
TOTAL MOHAWKS OF THE BAY OF QUINTE	\$89,523	
	0	P1 - LEGISLATED/MANDATE, HEALTH AND SAFETY, OPERATIONAL FAILURE
	2,311,993	P2 - LIFECYCLE MANAGEMENT; EFFICIENCY/COST REDUCTION IF COMPLETED
	0	P3 - LIFECYCLE REPLACEMENT, SCHEDULED REPLACEMENT
	0	P4 - SERVICE ENHANCEMENT
	\$2,311,993	
RESERVE		
OPENING RESERVE (PRELIMINARY)	1,484,404	
2026 CONTRIBUTION	1,600,000	
CAPITAL EXPENDITURES	-2,311,993	
CLOSING RESERVES	\$772,411	

HASTINGS/QUINTE PARAMEDIC SERVICES CAPITAL BUDGET

MULTI-YEAR FORECAST

PROJECT	2027	2028	2029	2030	2031	PRIORITY
HASTINGS/QUINTE						
# AMBULANCES TO BE REPLACED	4	5	4	5	4	
AMBULANCES (3% INFLATION FACTOR)	1,103,336	1,420,545	1,170,529	1,507,056	1,241,814	P2
POWER LOADS						P2
POWER STRETCHERS						P2
DEFIBRILLATORS						P2
EMERGENCY RESPONSE VEHICLES						P2
MAINTENANCE VEHICLE (TRANSIT VAN)						P2
ADMIN VEHICLE						P2
TOUGHBOOKS/IPADS			139,113			P2
BANCROFT BASE ROOFING		242,807				P3
SERVER REPLACEMENT					11,593	P2
COMMUNITY PARAMEDIC RESPONSE VEHICLE (HISH)					69,556	P2
TOTAL HASTINGS/QUINTE	\$1,103,336	\$1,663,352	\$1,309,642	\$1,507,056	\$1,322,964	
PRINCE EDWARD COUNTY						
AMBULANCES (1)		285,000		302,357		P2
POWER STRETCHERS						P2
POWER LOADS						P2
DEFIBRILLATORS						P2
TOUGHBOOKS/IPADS			16,000			P2
TOTAL PEC	\$ -	\$285,000	\$16,000	\$302,357	\$ -	
MOHAWKS OF THE BAY OF QUINTE						
AMBULANCES (1)				303,000		P2
MAINTENANCE VEHICLE (TRANSIT VAN)					77,613	P2
POWER STRETCHERS						P2
POWER LOADS						P2

DEFIBRILLATORS						P2
TOUGHBOOKS/IPADS			16,000			P2
TOTAL MOHAWKS OF THE BAY OF QUINTE	\$ -	\$ -	\$16,000	\$303,000	\$77,613	
OPENING RESERVE	772,411	1,369,075	1,505,722	2,096,080	2,589,024	
CONTRIBUTION	1,700,000	1,800,000	1,900,000	2,000,000	2,100,000	
GRANTS / DEBT						
CAPITAL EXPENDITURES	-1,103,336	-1,663,352	-1,309,642	-1,507,056	-1,322,964	
CLOSING RESERVE	\$1,369,075	\$1,505,722	\$2,096,080	\$2,589,024	\$3,366,060	

HASTINGS/QUINTE LONG-TERM CARE CAPITAL BUDGET HASTINGS MANOR

PROJECT: BUILDING ENVELOPE SEALANT AND LEAKAGE REPAIRS

Priority: P2

Budget: \$600,000

Justification: The building has many leaks around windows, wall tie ins and different areas where the exterior wall was not sealed properly. This project involves removing bricks in problem areas and resealing the building to prevent leaks inside the resident home areas.

PROJECT: RESIDENT ROOM FLOOR REPLACEMENT

Priority: P2

Budget: \$240,000

Justification: Flooring throughout the building is dated and deteriorating. This is a multi-year project with work occurring when rooms are vacant to avoid the disruption to residents.

PROJECT: HALLWAY PAINTING (GROUND FLOOR)

Priority: P2

Budget: \$80,000

Justification: This is a continuation of repairing and repainting the interior of the building. The existing paint is damaged and faded.

PROJECT: CEILING TRACK FOR MECHANICAL LIFTS

Priority: P1

Budget: \$517,881

Justification: This multi-year project plans for a ceiling lift installed in every resident room; ceiling lifts in the rooms make for a safer environment for residents and staff. Portable lifts can be awkward and difficult to use, resulting in many staff injuries throughout the year as well as sharing 1-2 lifts for 32 different residents. This leads to long wait times for residents who need assistance with dressing or toileting. A ceiling lift is a safer and more comfortable option for the residents and staff.

PROJECT: COMMUNICATION ROOM UPGRADES

Priority: P3

Budget: \$100,000

Justification: Our communications software is becoming outdated and requires replacement to meet the needs of the home.

PROJECT: SERVER UPGRADE

Priority: P3

Budget \$15,000

Justification: This is a planned 5-year life cycle on server software update.

PROJECT: AUTOMATIC TRANSFER SWITCH

Priority: P1

Budget: \$180,000

Justification: The 20-year-old transfer switch is outdated and does not align phases of City power over to generator power. This hard cut of power is detrimental to our equipment and computer software and this change will decrease the repairs and breakdowns of equipment as a result of mandated weekly testing.

PROJECT: LIFT REPLACEMENTS

Priority: P3

Budget: \$75,000

Justification: Portable lifts have a lifecycle of 10 years. Many of the lifts are reaching their end of life and require replacement.

PROJECT: RESIDENT ROOM CURTAIN REPLACEMENT

Priority: P3

Budget: \$50,000

Justification: Resident room curtains are original to the building and require replacement due to wear. The original material is no longer available and to ensure consistent aesthetics, replacement is required.

PROJECT: SOILED UTILITY ROOM

Priority: P1

Budget: \$15,000

Justification: The soiled utility room Hopper sinks (16) require replacement to comply with updated Infection Prevention and Control Standards.

PROJECTS: RESIDENT ROOM CHAIR REPLACEMENT

Priority: P1

Budget: \$42,000

Justification: Our current chairs do not meet Infection Control standards and as a result of breakage our current inventory does not allow the supply to all residents which is a requirement of the *Fixing Long-term Care Act, 2021*.

PROJECTS: ARJO NINJO STERILIZER – 2

Priority: P1

Budget: \$31,000

Justification: This multi-year project will replace all our current sterilizers. Parts are no longer available for them to be repaired.

PROJECTS: TOILET REPLACEMENT – 30

Priority: P2

Budget: \$19,000

Justification: Parts are no longer available to repair the original Crane toilets. This is a multi-year project and equipment will be replaced as breakdown occurs or rooms are vacant.

FIRE ALARM SYSTEM UPGRADES

Priority: P1

Budget: \$220,000

Justification: The Fire Alarm Panel and associated wiring has reached the end of its life cycle; parts are difficult to source for repairs, and the equipment has reached the end of the serviceable life. As this is a life safety system, the functionality of this system is critical for maintaining the building's occupancy and must be upgraded to modern technology and equipment.

HASTINGS MANOR 2026 CAPITAL EXPENDITURE PLAN

PROJECT	2026 PROJECTS \$	COMMENTS	PRIORITY LEVEL
BUILDING ENVELOPE SEALANT AND LEAKAGE REPAIRS	600,000		P2
RESIDENT ROOM FLOOR REPLACEMENTS	240,000		P2
HALLWAY PAINTING	80,000		P2
CEILING TRACK FOR MECHANIC LIFTS	517,881		P1
COMMUNICATION ROOM UPGRADES	100,000		P3
SERVER UPGRADE	15,000		P3
AUTOMATIC TRANSFER SWITCH	180,000		P1
LIFT REPLACEMENTS	75,000		P3
RESIDENT ROOM CURTAIN REPLACEMENT	50,000		P3
SOILED UTILITY ROOM	15,000		P1
RESIDENT ROOM CHAIR REPLACEMENT	42,000		P1
ARJO NINJO STERILIZER - 2	31,000		P1
TOILETS - 30	19,000		P2
FIRE ALARM SYSTEM UPGRADES	220,000		P1
CARRY FORWARDS			
HANDRAIL AND WALL PROTECTION (1ST FLOOR, SPA ROOM) (2024)	150,000		P2
LED LIGHTING RETROFIT (FULL BUILDING) (2024)	15,000		P2
HALLWAY PAINTING 2ND FLOOR	80,000	TO BE COMPLETE EARLY 2026	P2
ROOFING HARDSCAPING 2ND FLOOR	800,000	TENDER TO BE ISSUED EARLY 2026	P2
TOTAL	\$3,229,881		
	1,005,881	P1 - LEGISLATED/MANDATE, HEALTH AND SAFETY, OPERATIONAL FAILURE	

	1,984,000	P2 - LIFECYCLE MANAGEMENT, EFFICIENCY/COST REDUCTION IF COMPLETED
	240,000	P3 - LIFECYCLE REPLACEMENT, SCHEDULED REPLACEMENT
	0	P4 - SERVICE ENHANCEMENT
	\$3,229,881	
RESERVE		
OPENING RESERVE (PRELIMINARY)	4,078,675	
2026 CONTRIBUTION	1,637,039	
CURRENT YEAR CAPITAL PROJECTS	-3,229,881	
CLOSING RESERVES	\$2,485,833	

HASTINGS MANOR CAPITAL BUDGET

MULTI-YEAR FORECAST

PROJECT	2027	2028	2029	2030	2031	PRIORITY LEVEL
BUILDING ENVELOPE SEALANT AND LEAKAGE REPAIRS	300,000					P2
INTERIOR WINDOW SILL REPLACEMENTS	125,000	125,000	125,000	125,000	125,000	P1
RESIDENT ROOM FLOOR REPLACEMENTS	240,000	240,000				P2
MAKE UP AIR UNIT UPGRADES	650,000	300,000	300,000	350,000	360,000	P3
AIR HANDLER UNIT UPGRADES			230,000	250,000		P3
DRIVEWAY REPAIRS/REPAVING			400,000			P3
KITCHEN REFURBISHMENT	100,000					P3
REPLACE 4 BOILERS		625,000				P3
MODERNIZE 2 PASSENGER ELEVATORS		472,714				P3
MODERNIZE SERVICE ELEVATOR		236,357				P3
WINDOW REPLACEMENT			1,080,000			P3
SERVERY UPDATES	175,049	180,300	185,709	191,280		P3

PATHWAY REPAIRS				580,000		P3
CEILING TRACK FOR MECHANIC LIFTS	533,417	549,420				P1
SERVER UPGRADE				15,000		P3
INTERIOR DOOR REPLACEMENT				812,000		P2
LIFT REPLACEMENTS	77,250	50,000				P3
RESIDENT ROOM CURTAIN REPLACEMENT	51,500	53,045	54,636			P3
SOILED UTILITY ROOM	20,000	25,000				P1
NEC PHONE REPLACEMENT				150,000		P3
	\$2,272,216	\$2,856,835	\$2,375,345	\$1,646,280	\$1,312,000	
OPENING RESERVE	2,485,833	1,850,657	630,860	-107,446	-116,687	
CONTRIBUTION	1,637,039	1,637,039	1,637,039	1,637,039	1,637,039	
CAPITAL EXPENDITURES	-2,272,216	-2,856,835	-2,375,345	-1,646,280	-1,312,000	
CLOSING RESERVE	\$1,850,657	\$630,860	\$-107,446	\$-116,687	\$208,352	
P1 - LEGISLATED/MANDATE, HEALTH AND SAFETY, OPERATIONAL FAILURE						
P2 - LIFECYCLE MANAGEMENT, EFFICIENCY/COST REDUCTION IF COMPLETED						
P3 - LIFECYCLE REPLACEMENT, SCHEDULED REPLACEMENT						
P4 - SERVICE ENHANCEMENT						

CENTENNIAL MANOR

PROJECT: RESIDENT ROOM FLOORING REPAIR AND REPLACEMENT

Priority: P1

Budget: \$31,827

Justification: The resident room flooring is original and needs replacing. This is a multi-year project with work occurring when rooms are vacant to avoid the disruption to residents.

PROJECT: WINDOW REPLACEMENT NHHHC (47/53 SPLIT)

Priority: P3

Budget: \$142,047

Justification: The windows in the NHHHC have reached their useful life cycle. Upgrading these windows will save on heating and cooling costs to operate the facility.

PROJECT: ROOF REPLACEMENT NHHHC (47/53 SPLIT)

Priority: P1

Budget: \$370,269

Justification: The NHHHC roof has reached its end of useful life cycle. A roof assessment was completed in 2019 and provided detail on areas of concern. The roof has surpassed the 5-year end of life from the 2019 assessment and is recommended to be replaced with a low maintenance, standing seam metal roof.

PROJECT: FREIGHT ELEVATOR REFURBISHMENT

Priority: P1

Budget: \$250,000

Justification: The Centennial Manor freight elevator requires updating as parts are no longer available for this unit. A full controls refurbishment as well as interior updating is recommended to take place to ensure this elevator can operate for years to come.

PROJECT: REPAVE DRIVEWAY & PARKING LOTS (47/53 SPLIT)

Priority: P1

Budget: \$272,130

Justification: Manor Lane is experiencing significant cracks and pothole repairs annually. Repaving is recommended to ensure all vehicle traffic attending the facility can do so in a safe manner. The parking lots are also deteriorating and as part of the driveway repaving project, it is recommended to repave the large parking lot areas of the facility at the same time. These areas include the main entrance parking lot and rear parking lot.

PROJECT: REPOINT BRICKWORK AND PARGING NHHC (47/53 SPLIT)

Priority: P3

Budget: \$21,150

Justification: Continual exterior building maintenance is needed for all facilities. Repoint brickwork and parging to ensure a long life expectancy of the facility is needed. Affected areas that need repaired will be addressed and monitored for further deterioration.

PROJECT: EAVESTROUGH AND DOWNSPOUTS NHHC (47/53 SPLIT)

Priority: P3

Budget: \$28,200

Justification: The eavestrough and downspouts are showing their age and with an upgraded roof being planned this year, now is the time to replace the eavestroughs and downspouts as well. This will ensure adequate drainage from the new roof system.

CENTENNIAL MANOR 2026 CAPITAL EXPENDITURE PLAN

PROJECT	2026 PROJECTS \$	COMMENTS	PRIORITY LEVEL
FLOORING REPAIR AND REPLACEMENT	31,827		P1
NHPB WINDOW REPLACEMENT (47/53% SPLIT)	142,047		P3
NHPB ROOF REPLACEMENT (47/53% SPLIT)	370,269		P1
FREIGHT ELEVATOR REFURBISHMENT	250,000		P1
REPAVE DRIVEWAY AND PARKING LOTS (47/53% SPLIT)	272,130		P1
REPOINT BRICKWORK AND PARGING (47/53% SPLIT)	21,150		P3
NHPB EAVESTROUGH AND DOWNSPOUTS (47/53% SPLIT)	28,200		P3
CARRYFORWARD PROJECTS			
GENERATOR REPLACEMENT (2024) (47/53% SPLIT)	58,750		P1
GENERATOR AUTOMATIC TRANSFER SWITCH & DISTRIBUTION SYSTEM UPGRADES (2024) (47/53% SPLIT)	152,975		P1
FIRST FLOOR REPLACEMENT (COMMON AREAS)	100,750		P1
BED PAN FLUSHER REMOVAL AND REPLACEMENT	22,500		P1
TOTAL	\$1,450,598		
	1,259,201	P1 - LEGISLATED/MANDATE, HEALTH AND SAFETY, OPERATIONAL FAILURE	

	0	P2 - LIFECYCLE MANAGEMENT, EFFICIENCY/COST REDUCTION IF COMPLETED
	191,397	P3 - LIFECYCLE REPLACEMENT, SCHEDULED REPLACEMENT
	0	P4 - SERVICE ENHANCEMENT
	\$1,450,598	
RESERVE		
OPENING RESERVE (PRELIMINARY)	1,653,611	
2026 CONTRIBUTION	688,065	
CAPITAL EXPENDITURES	-1,450,598	
CLOSING RESERVES	\$891,078	

CENTENNIAL MANOR CAPITAL BUDGET

MULTI-YEAR FORECAST

PROJECT	2027	2028	2029	2030	2031	PRIORITY
LTC BOILER REPLACEMENT (2 UNITS)	206,000					P2
REPLACE CEILING TILE - NHPB SPLIT	49,322					P3
BOILER REPLACEMENT - NHPB SPLIT (2 UNITS)	96,820					P2
FLOORING REPAIR AND REPLACEMENT	32,782	33,765				P1
REPLACE SHEET FLOORING	70,500					P3
RESIDENT ROOM BATHROOM RENOVATIONS	159,135	163,909				P3
REPLACE FIRE ALARM PANEL				50,000		P1
TUB REPLACEMENT	37,132	38,245	39,393			P2
PUBLIC WASHROOM REFURBISHMENT			45,000			P3
SECURITY DOOR SWIPES RESIDENT HOME AREAS			180,000			P4
REPLACE VCT FLOORING TILES			10,580			P3
RESIDENT FURNITURE COMMON AREAS	20,000	20,600	21,218	21,855		P2
KITCHEN FLOOR REPLACEMENT				18,000		P1

RESIDENT ROOM WINDOW REPLACEMENT	356,259					P2
EXTERIOR SIDING REPLACEMENT			85,000			P3
COOLING TOWER/CHILLER REPLACEMENT - NHPB SPLIT				257,090		P2
NURSING STATION UPGRADE (4 UNITS)	100,000					P3
ELECTRICAL ROOM HEAT PUMPS - NHPB SPLIT			12,466			P3
DRYTYPE SPRINKLER UPDATE - NHPB SPLIT				224,482		P3
SHINGLE REPLACEMENT				500,000		P3
TRANSFORMER				250,000		P3
		\$ 1,127,949	\$ 268,985	\$381,191	\$ 346,945	\$ 974,482
OPENING RESERVE	891,078	451,195	870,274	1,177,149	1,518,269	
CONTRIBUTION	688,065	688,065	688,065	688,065	688,065	
CAPITAL EXPENDITURES	-1,127,949	-268,985	-381,191	-346,945	-974,482	
CLOSING RESERVE	451,195	870,274	1,177,149	1,518,269	1,231,852	
P1 - LEGISLATED/MANDATE, HEALTH AND SAFETY, OPERATIONAL FAILURE						
P2 - LIFECYCLE MANAGEMENT, EFFICIENCY/COST REDUCTION IF COMPLETED						
P3 - LIFECYCLE REPLACEMENT, SCHEDULED REPLACEMENT						
P4 - SERVICE ENHANCEMENT						

SCHEDULE OF RESERVE AND RESERVE FUNDS

	ACCOUNT #	2026 PRELIMINARY OPENING BALANCE	2026 CONTRIBUTION	2026 (EXPENSE)	2026 PROJECTED ENDING BALANCE
COUNTY RESERVES					
GENERAL WORKING FUNDS	10-00-00-24000	3,439,281			3,439,281
ROADS CAPITAL	10-00-00-24011	1,603,906	296,300	1,622,483	277,723
CANADA COMMUNITY BUILDING FUND (CCBF)	10-00-00-24025	351,841	64,000	0	415,841
DESKTOP COMPUTER REPLACEMENT	10-00-00-24016	659,872	361,800	515,260	506,412
GENERAL CONTINGENCY	10-00-00-24022	1,828,537	72,400	82,000	1,818,937
MODERNIZATION GRANT	10-00-00-24035	16,683		16,683	0
PLANNING RESERVES	10-00-00-24003	371,834	15,000		386,834
ECONOMIC DEVELOPMENT	10-00-00-24023	463,864			463,864
RESERVE FOR DOCTOR RECRUITMENT	10-00-00-24018	521,003		179,500	341,503
CAPITAL RESERVE	10-00-00-24030	1,886,441	635,563	2,050,291	471,713
ONTARIO COMMUNITY INFRASTRUCTURE FUND (OCIF)	10-00-00-24033	307,071	135,000	94,642	347,429
COMMUNITY AND HEALTH PARTNERSHIPS	10-00-00-24036	195,000		99,000	96,000
INSURANCE PREMIUMS	10-07-00-24037	29,678			29,678
HEALTH UNIT	10-00-00-24039	0	375,231	100,000	275,231
TOTAL COUNTY RESERVES		\$11,675,011	\$1,955,294	\$4,759,859	\$8,870,446
SHARED RESERVES					
WSIB RESERVES					
GENERAL WSIB FUTURE COST	10-00-00-24010	260,625			260,625
HASTINGS MANOR WSIB FUTURE COSTS	70-00-00-24010	1,006,822			1,006,822
HQPS/CHS WSIB FUTURE COSTS	40-00-00-24010	1,877,826	500,000		2,377,826

CENTENNIAL MANOR WSIB FUTURE COSTS	80-00-00-24010	581,750			581,750
POA WSIB FUTURE COSTS	15-00-00-24010	8,495			8,495
		\$3,735,518	\$500,000	\$0	\$4,235,518
POA					
POA RESERVE (CAMS)	15-00-00-24000	\$85,000	\$20,000		\$105,000
HASTINGS/QUINTE EMERGENCY SERVICES					
HQPS 100% MUNICIPAL RESERVE	40-00-00-24030	859,555		310,000	549,555
AMBULANCE EQUIPMENT, VEHICLES AND BUILDINGS	40-00-00-24005	1,484,404	1,600,000	2,311,993	772,411
		\$2,343,959	\$1,600,000	\$2,621,993	\$1,321,966
COMMUNITY AND HUMAN SERVICES					
CHS - GENERAL CONTINGENCY	40-00-00-24007	2,151,994		37,651	2,114,343
NATIONAL CHILD BENEFIT RESERVE	40-00-00-24008	43,159			43,159
SOCIAL HOUSING - FEDERAL BLOCK FUNDING OFFSET RESERVE	42-00-00-24004	150,000			150,000
SOCIAL HOUSING CAPITAL	42-00-00-24001	5,131,845	2,801,384	3,696,322	4,236,907
SOCIAL HOUSING RESERVE FOR QUINTE WEST HOUSING CONSTRUCTION	42-00-00-24007	0	863,470	863,470	0
SOCIAL HOUSING FUTURE DEVELOPMENTS	42-00-00-24009	299,678			299,678
		\$7,776,676	\$3,664,854	\$4,597,443	\$6,844,087
HASTINGS MANOR					
HASTINGS MANOR - FUTURE EXPENDITURE	70-00-00-24001	892,102		76,583	815,519
HASTINGS MANOR - CAPITAL	70-00-00-24002	4,078,675	1,637,039	3,229,881	2,485,833
HASTINGS MANOR - HM FUND CONTRIBUTIONS	70-00-00-24004	50,148			50,148
HASTINGS MANOR - RECREATION	70-00-00-24005	9,329			9,329

HASTINGS MANOR - DONATIONS	70-00-00-24020	32,036			32,036
		\$5,062,290	\$1,637,039	\$3,306,464	\$3,392,865
CENTENNIAL MANOR					
CENTENNIAL MANOR - CAPITAL	80-00-00-24001	1,653,611	688,065	1,450,598	891,078
CENTENNIAL MANOR - NON CAPITAL RESERVE	80-00-00-24028	452,482		3,561	448,921
CENTENNIAL MANOR - RECREATION	80-00-00-24005	8,405			8,405
CENTENNIAL MANOR - DONATIONS	80-00-00-24020	89,861			89,861
		\$2,204,359	\$688,065	\$1,454,159	\$1,438,265
TOTAL SHARED RESERVES		\$21,207,802	\$8,109,958	\$11,980,059	\$17,337,701
TOTAL COUNTY & SHARED RESERVES		\$32,882,813	\$10,065,252	\$16,739,918	\$26,208,147

HASTINGS COUNTY RESERVES DESCRIPTION

OWNERSHIP	NAME OF RESERVE	CATEGORY	PURPOSE/GOALS	COMMENTS
County	Desktop Computer Replacement	A	To fund computer, cell phones and Microsoft M365 licensing replacement over life cycle.	Departments charge based on replacement cost and cycle
County	Roads Capital	A	Fund costs of capital road/bridge projects County owns 9.6 km of road and an annual contribution to this reserve is funded by the levy. Revenue received by County from Aggregates to be contributed to reserve on an annual basis.	
CHS (Shared)	Social Housing - Capital	A	Annual levy to fund capital requirements and replacement of the existng social housing portfolio.	Minimum funding based on amortization; asset management plan and building condition assessments will provide ongoing direction.
Emergency Services (Shared)	Ambulance Equipment, Vehicles and Buildings	A	Annual levy to fund capital requirements and replacement of the Emergency Services vehicles, equipment and buildings over their lifecycle.	Provincial funding formula funds amortization not capital.
HM (Shared)	Hastings Manor Capital	A	Annual levy to fund capital requirements and replacement of Hastings Manor.	
CM (Shared)	Centennial Manor Capital	A	Annual levy to fund capital requirements and replacement of Centennial Manor.	
County	General Capital Reserve	A	Annual levy to fund capital requirements and replacement of Administration building, NHPB and roads.	Target of 1% of tax levy
POA (Shared)	POA Reserve	A	Contribution to finance the replacement costs of the CAMS software when a new solution is developed.	
County	Planning Reserves	B	To fund the Official Plan review and ongoing updates.	
County	Canada Community Benefit Fund	B	Infrastructure specific.	Formerly Federal Gas Tax

County	Doctor Recruitment	B	Funds Set Aside for Doctor Recruitment Candidates.	Repayment of funds from candidates returned to the County.
County	Economic Development Reserves	B	Surplus to reinvest in future year budgets for County's share of projects and Trail related projects.	One-time project costs
CHS (Shared)	Reserved for Quinte West New Build	B	Funds from the sale of housing portfolio single family dwellings to be replaced with multi-residential.	Funds for the South St. Quinte West new build.
County	Ontario Community Infrastructure Fund (OCIF)	B	Infrastructure and Asset Management related.	Funding through Ontario Ministry of Infrastructure.
County	Modernization Grant	B	For the Electronic Document and Rention Management System.	Funding from the Municipal Modernization Program.
County	Community and Health Partnerships	B	Reserve for uncommitted annual funds.	
HM (Shared)	Hastings Manor HM Fund Contributions	B	Funding placed in reserve from the closure of the Hastings Manor Foundation Fund (2023).	To be used with intent of the HM Foundations principles
HM (Shared)	Hastings Manor - Donations	B	Reserve for donations to Hastings Manor.	To be used to improve the resident's quality of life
CM (Shared)	Centennial Manor - Donations	B	Reserve for donations to Centennial Manor.	To be used to improve the resident's quality of life
CHS (Shared)	Housing Future Development Project Fund	B	Funds from the sale of housing portfolio single family dwellings to be replaced with multi-residential.	Funds for the housing future developments.
County	General Contingency	C	Funding for unexpected and one-time expenditures. Mitigate exposure to risks (insurance deductibles, severance, liability, deficits).	
CHS (Shared)	Community and Human Services - General Contingency	C	Joint reserve fund to support Community and Human Services contingencies, one-time costs.	
CHS (Shared)	Social Housing - Federal Block Funding Offset Reserve	C	Joint reserve fund to offset declining revenue stream from Federal Block Funding	

Emergency Services (Shared)	Emergency Services 100% Municipal Reserve	C	Joint reserve fund to support Emergency Services contingencies, one-time costs not shared 50/50 with Province.	
HM (Shared)	Hastings Manor Future Expenditures	C	Joint reserve fund to support HM contingencies, one-time costs.	
CM (Shared)	Centennial Manor Future Expenditures	C	Joint reserve fund to support HM contingencies, one-time costs.	
County	Health Unit	C	Voluntary Health Unit merger municipal levy harmonization funding from the Province.	
County	General Working Funds	D	To reduce or eliminate the need for temporary borrowings & minimize interest costs. Target balance of fund is 25% of annual levy.	Fund should not be utilized for funding one-time projects.
HM (Shared)	Hastings Manor - Recreation	D	Funds raised from the Tuck Shop for resident activities.	
CM (Shared)	Centennial Manor - Recreation	D	Funds raised from the Tuck Shop for resident activities.	
County	Insurance Premiums	E	To offset costs of insurance investigations & deductibles.	
County	Future WSIB Costs	E	The County is self-insured for WSIB, this reserve provides a contingency in the case of large and/or excessive claims.	The County has an insurance policy for WSIB claims in excess of \$500,000 (\$1,000,000 for Paramedics).
POA (Shared)	POA - Future WSIB Costs	E	To fund one-time extraordinary WSIB related costs	
CHS (Shared)	Emergency Services/CHS - Future WSIB Costs	E	To fund one-time extraordinary WSIB related costs	
HM (Shared)	Hastings Manor - Future WSIB Costs	E	To fund one-time extraordinary WSIB related costs	
CM (Shared)	Cent Manor - Future WSIB Costs	E	To fund one-time extraordinary WSIB related costs	
	Reserve Fund Categories:			
	A - Asset Replacement		C - Contingency Reserve	E - Self Insurance
	B - Project Reserves		D - Working Capital	

Schedule A:

2026 Hastings County Returned Roll CVA

RTCQ	Ratio	Discount	2026 County Rate	Bancroft	Carlow-Mayo	Centre Hastings	Deseronto	Faraday	Hastings Highlands	Limerick	Madoc	Marmora and Lake	Stirling-Rawdon	Tudor and Cashel	Tweed	Tyendinaga	Wollaston	County Wide	Weighted Assessment
RT	1.0000	1.00	0.00371008	\$336,849,600	\$158,090,200	\$500,167,200	\$104,601,300	\$351,818,300	\$1,012,844,900	\$132,724,000	\$210,871,700	\$622,074,300	\$462,245,102	\$186,194,200	\$595,935,839	\$439,426,000	\$180,026,200	\$5,293,868,841	\$5,293,868,841
FT	0.2500	1.00	0.00092752	\$1,957,800	\$6,140,000	\$57,821,100	\$217,600	\$459,500	\$4,568,400	\$0	\$37,791,200	\$15,439,900	\$134,100,330	\$474,300	\$49,685,300	\$71,343,700	\$2,665,400	\$382,664,530	\$95,666,133
TT	0.2500	1.00	0.00092752	\$8,918,600	\$6,032,000	\$2,966,200	\$0	\$10,249,500	\$16,884,500	\$8,234,100	\$1,765,700	\$10,183,200	\$2,320,700	\$4,623,400	\$7,309,540	\$2,474,500	\$7,155,000	\$89,116,940	\$22,279,235
NT	1.0000	1.00	0.00371008	\$3,677,500	\$0	\$1,147,000	\$1,048,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,389,900	\$0	\$0	\$8,262,400	\$8,262,400
MT	1.0000	1.00	0.00371008	\$18,733,800	\$0	\$4,834,600	\$3,056,000	\$0	\$0	\$0	\$0	\$4,963,100	\$6,050,600	\$0	\$4,999,900	\$0	\$0	\$42,638,000	\$42,638,000
CT	1.1000	1.00	0.00408109	\$70,545,400	\$688,300	\$23,879,600	\$4,484,300	\$7,368,800	\$21,263,200	\$1,662,000	\$6,169,000	\$20,207,500	\$24,822,298	\$453,600	\$32,645,921	\$12,048,800	\$1,880,900	\$228,119,619	\$250,931,581
CH	1.1000	1.00	0.00408109	\$1,151,000	\$0	\$93,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$934,000	\$0	\$0	\$2,178,000	\$2,395,800
GT	1.1000	1.00	0.00408109	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$94,000	\$0	\$54,000	\$0	\$0	\$0	\$0	\$148,000	\$162,800
CU	1.1000	1.00	0.00408109	\$923,800	\$0	\$375,300	\$0	\$102,800	\$519,300	\$0	\$153,200	\$161,000	\$109,800	\$0	\$524,500	\$27,200	\$36,900	\$2,933,800	\$3,227,180
CX	1.1000	1.00	0.00408109	\$1,315,200	\$0	\$1,178,500	\$297,500	\$125,000	\$237,000	\$0	\$2,400,000	\$1,455,500	\$623,500	\$0	\$358,100	\$323,500	\$37,000	\$8,350,800	\$9,185,880
C7	1.1000	0.25	0.00102027	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,900	\$0	\$10,600	\$0	\$0	\$27,500	\$7,563
IT	1.1000	1.00	0.00408109	\$2,254,400	\$735,700	\$3,447,100	\$1,488,000	\$1,706,700	\$2,702,200	\$0	\$5,365,800	\$1,851,300	\$3,200,900	\$0	\$2,177,900	\$1,174,500	\$381,000	\$26,485,500	\$29,134,050
IH	1.1000	1.00	0.00408109	\$35,700	\$0	\$12,200	\$10,400	\$0	\$0	\$0	\$0	\$53,500	\$37,800	\$0	\$52,000	\$13,500	\$29,000	\$244,100	\$268,510
IU	1.1000	1.00	0.00408109	\$520,400	\$0	\$530,100	\$210,600	\$221,000	\$42,100	\$0	\$55,200	\$100,000	\$16,400	\$0	\$75,300	\$0	\$0	\$1,771,100	\$1,948,210
IK	1.1000	1.00	0.00408109	\$35,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,200	\$38,720
LU	1.1000	1.00	0.00408109	\$0	\$0	\$0	\$0	\$0	\$685,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$685,200	\$753,720
IX	1.1000	1.00	0.00408109	\$155,600	\$0	\$411,600	\$62,000	\$36,000	\$512,000	\$0	\$49,500	\$121,000	\$62,000	\$0	\$66,000	\$93,000	\$0	\$1,568,700	\$1,725,570
IJ	1.1000	1.00	0.00408109	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,200	\$0	\$0	\$0	\$0	\$0	\$10,200	\$11,220
VT	1.1000	1.00	0.00408109	\$372,200	\$0	\$807,300	\$0	\$52,500	\$1,963,800	\$237,200	\$788,300	\$885,700	\$25,300	\$0	\$173,900	\$328,900	\$0	\$5,635,100	\$6,198,610
PT	0.8219	1.00	0.00304931	\$0	\$0	\$2,728,000	\$391,000	\$0	\$0	\$0	\$429,000	\$1,104,000	\$1,228,000	\$0	\$849,000	\$15,920,000	\$0	\$22,649,000	\$18,615,213
				\$447,446,200	\$171,686,200	\$600,398,800	\$115,866,700	\$372,140,100	\$1,062,222,600	\$142,857,300	\$265,932,600	\$678,610,200	\$634,913,630	\$191,745,500	\$698,187,700	\$543,173,600	\$192,211,400	\$6,117,392,530	\$5,787,319,235
RF	1.0000	1.00	0.00371008	\$46,500	\$0	\$36,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$890,000	\$0	\$973,300	
RG	1.0000	1.00	0.00371008	\$132,000	\$14,000	\$113,000	\$0	\$242,000	\$235,400	\$473,500	\$81,500	\$31,000	\$0	\$436,000	\$274,600	\$299,700	\$0	\$2,332,700	
RP	1.0000	1.00	0.00371008	\$39,700	\$364,200	\$0	\$0	\$8,900	\$1,059,400	\$63,500	\$0	\$240,400	\$0	\$1,000,400	\$1,071,900	\$0	\$5,400	\$3,853,800	
CF	1.1000	1.00	0.00408109	\$1,872,000	\$0	\$169,000	\$1,716,900	\$40,200	\$627,300	\$358,800	\$223,200	\$1,050,900	\$450,900	\$36,300	\$614,700	\$189,100	\$215,400	\$7,564,700	
CG	1.1000	1.00	0.00408109	\$2,492,600	\$380,100	\$399,000	\$223,000	\$0	\$2,355,600	\$540,000	\$543,000	\$0	\$332,000	\$0	\$1,390,000	\$410,700	\$158,000	\$9,224,000	
CP	1.1000	1.00	0.00408109	\$0	\$9,700	\$0	\$0	\$1,032,000	\$214,100	\$0	\$0	\$0	\$0	\$6,300	\$0	\$0	\$0	\$1,262,100	
CW	1.1000	1.00	0.00408109	\$156,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$156,400	
CV	1.1000	1.00	0.00408109	\$0	\$0	\$0	\$178,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$178,100	
CZ	1.1000	1.00	0.00408109	\$0	\$0	\$31,000	\$0	\$104,000	\$353,500	\$0	\$0	\$0	\$53,000	\$109,200	\$0	\$0	\$0	\$650,700	
IP	1.1000	1.00	0.00408109	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$57,000	\$0	\$0	\$57,000	
VP	1.1000	1.00	0.00408109	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,500	\$0	\$0	\$0	\$20,500	
HF	1.1000	1.00	0.00408109	\$189,000	\$32,000	\$0	\$0	\$63,300	\$160,300	\$25,100	\$84,800	\$114,100	\$6,400	\$700	\$16,000	\$0	\$130,600	\$822,300	
HP	1.1000	1.00	0.00408109	\$0	\$29,100	\$0	\$0	\$0	\$98,500	\$0	\$0	\$0	\$0	\$1,200	\$0	\$0	\$0	\$128,800	
				\$4,928,200	\$829,100	\$748,800	\$2,118,000	\$1,490,400	\$5,104,100	\$1,460,900	\$932,500	\$1,436,400	\$842,300	\$1,610,600	\$3,424,200	\$1,789,500	\$509,400	\$27,224,400	
				\$452,374,400	\$172,515,300	\$601,147,600	\$117,984,700	\$373,630,500	\$1,067,326,700	\$144,318,200	\$266,865,100	\$680,046,600	\$635,755,930	\$193,356,100	\$701,611,900	\$544,963,100	\$192,720,800	\$6,144,616,930	

NOTE: TOTALS MAY VARY AMONGST SCHEDULES DUE TO ROUNDING DIFFERENCES.

Schedule B:

Hastings County 2026 General Upper-Tier Taxable Levy Estimate by Local Municipality

RTCQ	Ratio	Discount	2026 County Rate	Bancroft	Carlow-Mayo	Centre Hastings	Deseronto	Faraday	Hastings Highlands	Limerick	Madoc	Marmora and Lake	Stirling-Rawdon	Tudor and Cashel	Tweed	Tyendinaga	Wollaston	County Wide
RT	1.0000	1.00	0.00371008	\$1,249,738.96	\$586,527.29	\$1,855,660.33	\$388,079.19	\$1,305,274.04	\$3,757,735.61	\$492,416.66	\$782,350.88	\$2,307,945.42	\$1,714,966.31	\$690,795.38	\$2,210,969.64	\$1,630,305.61	\$667,911.60	\$19,640,676.92
FT	0.2500	1.00	0.00092752	\$1,815.90	\$5,694.97	\$53,630.23	\$201.83	\$426.20	\$4,237.28	\$0.00	\$35,052.09	\$14,320.82	\$124,380.74	\$439.92	\$46,084.11	\$66,172.71	\$2,472.21	\$354,929.01
TT	0.2500	1.00	0.00092752	\$8,272.18	\$5,594.80	\$2,751.21	\$0.00	\$9,506.62	\$15,660.71	\$7,637.29	\$1,637.72	\$9,445.12	\$2,152.50	\$4,288.30	\$6,779.74	\$2,295.15	\$6,636.41	\$82,657.75
NT	1.0000	1.00	0.00371008	\$13,643.82	\$0.00	\$4,255.46	\$3,888.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,866.72	\$0.00	\$0.00	\$30,654.16
MT	1.0000	1.00	0.00371008	\$69,503.90	\$0.00	\$17,936.75	\$11,338.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,413.50	\$22,448.21	\$0.00	\$18,550.03	\$0.00	\$0.00	\$158,190.39
CT	1.1000	1.00	0.00408109	\$287,902.13	\$2,809.01	\$97,454.80	\$18,300.83	\$30,072.74	\$86,777.03	\$6,782.77	\$25,176.24	\$82,468.63	\$101,302.03	\$1,851.18	\$133,230.94	\$49,172.24	\$7,676.12	\$930,976.69
CH	1.1000	1.00	0.00408109	\$4,697.33	\$0.00	\$379.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,811.74	\$0.00	\$0.00	\$8,888.61
GT	1.1000	1.00	0.00408109	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$383.62	\$0.00	\$220.38	\$0.00	\$0.00	\$0.00	\$0.00	\$604.00
CU	1.1000	1.00	0.00408109	\$3,770.11	\$0.00	\$1,531.63	\$0.00	\$419.54	\$2,119.31	\$0.00	\$625.22	\$657.06	\$448.10	\$0.00	\$2,140.53	\$111.01	\$150.59	\$11,973.10
CX	1.1000	1.00	0.00408109	\$5,367.45	\$0.00	\$4,809.56	\$1,214.12	\$510.14	\$967.22	\$0.00	\$9,794.62	\$5,940.03	\$2,544.56	\$0.00	\$1,461.44	\$1,320.23	\$151.00	\$34,080.37
C7	1.1000	0.25	0.00102027	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$17.24	\$0.00	\$10.81	\$0.00	\$0.00	\$28.05
IT	1.1000	1.00	0.00408109	\$9,200.41	\$3,002.46	\$14,067.93	\$6,072.66	\$6,965.20	\$11,027.92	\$0.00	\$21,898.31	\$7,555.32	\$13,063.16	\$0.00	\$8,888.21	\$4,793.24	\$1,554.90	\$108,089.72
IH	1.1000	1.00	0.00408109	\$145.69	\$0.00	\$49.79	\$42.44	\$0.00	\$0.00	\$0.00	\$0.00	\$218.34	\$154.27	\$0.00	\$212.22	\$55.09	\$118.35	\$996.19
IU	1.1000	1.00	0.00408109	\$2,123.80	\$0.00	\$2,163.39	\$859.48	\$901.92	\$171.81	\$0.00	\$225.28	\$408.11	\$66.93	\$0.00	\$307.31	\$0.00	\$0.00	\$7,228.03
IK	1.1000	1.00	0.00408109	\$143.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$143.65
LU	1.1000	1.00	0.00408109	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,796.36	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,796.36
IX	1.1000	1.00	0.00408109	\$635.02	\$0.00	\$1,679.78	\$253.03	\$146.92	\$2,089.52	\$0.00	\$202.01	\$493.81	\$253.03	\$0.00	\$269.35	\$379.54	\$0.00	\$6,402.01
IJ	1.1000	1.00	0.00408109	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$41.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$41.63
VT	1.1000	1.00	0.00408109	\$1,518.98	\$0.00	\$3,294.66	\$0.00	\$214.26	\$8,014.44	\$968.03	\$3,217.12	\$3,614.62	\$103.25	\$0.00	\$709.70	\$1,342.27	\$0.00	\$22,997.33
PT	0.8219	1.00	0.00304931	\$0.00	\$0.00	\$8,318.52	\$1,192.28	\$0.00	\$0.00	\$0.00	\$1,308.15	\$3,366.44	\$3,744.55	\$0.00	\$2,588.86	\$48,545.02	\$0.00	\$69,063.82
				\$1,658,479.33	\$603,628.53	\$2,067,983.58	\$431,442.02	\$1,354,437.58	\$3,891,597.21	\$507,804.75	\$881,871.26	\$2,454,888.85	\$1,985,865.26	\$697,374.78	\$2,444,881.35	\$1,804,492.11	\$686,671.18	\$21,471,417.79
RF	1.0000	1.00	0.00371008	\$172.52	\$0.00	\$136.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,301.97	\$0.00	\$3,611.02
RG	1.0000	1.00	0.00371008	\$489.73	\$51.94	\$419.24	\$0.00	\$897.84	\$873.35	\$1,756.72	\$302.37	\$115.01	\$0.00	\$1,617.59	\$1,018.79	\$1,111.91	\$0.00	\$8,654.49
RP	1.0000	1.00	0.00371008	\$147.29	\$1,351.21	\$0.00	\$0.00	\$33.02	\$3,930.46	\$235.59	\$0.00	\$891.90	\$0.00	\$3,711.56	\$3,976.83	\$0.00	\$20.03	\$14,297.89
CF	1.1000	1.00	0.00408109	\$7,639.80	\$0.00	\$689.70	\$7,006.82	\$164.06	\$2,560.07	\$1,464.30	\$910.90	\$4,288.82	\$1,840.16	\$148.14	\$2,508.65	\$771.73	\$879.07	\$30,872.22
CG	1.1000	1.00	0.00408109	\$10,172.52	\$1,551.22	\$1,628.35	\$910.08	\$0.00	\$9,613.42	\$2,203.79	\$2,216.03	\$0.00	\$1,354.92	\$0.00	\$5,672.72	\$1,676.10	\$644.81	\$37,643.96
CP	1.1000	1.00	0.00408109	\$0.00	\$39.59	\$0.00	\$0.00	\$4,211.68	\$873.76	\$0.00	\$0.00	\$0.00	\$0.00	\$25.71	\$0.00	\$0.00	\$0.00	\$5,150.74
CW	1.1000	1.00	0.00408109	\$638.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$638.28
CV	1.1000	1.00	0.00408109	\$0.00	\$0.00	\$0.00	\$726.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$726.84
CZ	1.1000	1.00	0.00408109	\$0.00	\$0.00	\$126.51	\$0.00	\$424.43	\$1,442.67	\$0.00	\$0.00	\$0.00	\$216.30	\$445.66	\$0.00	\$0.00	\$0.00	\$2,655.57
IP	1.1000	1.00	0.00408109	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$232.62	\$0.00	\$0.00	\$232.62
VP	1.1000	1.00	0.00408109	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$83.66	\$0.00	\$0.00	\$0.00	\$83.66
HF	1.1000	1.00	0.00408109	\$771.33	\$130.59	\$0.00	\$0.00	\$258.33	\$654.20	\$102.44	\$346.08	\$465.65	\$26.12	\$2.86	\$65.30	\$0.00	\$532.99	\$3,355.89
HP	1.1000	1.00	0.00408109	\$0.00	\$118.76	\$0.00	\$0.00	\$0.00	\$401.99	\$0.00	\$0.00	\$0.00	\$0.00	\$4.90	\$0.00	\$0.00	\$0.00	\$525.65
				\$20,031.47	\$3,243.31	\$3,000.33	\$8,643.74	\$5,989.36	\$20,349.92	\$5,762.84	\$3,775.38	\$5,761.38	\$3,437.50	\$6,040.08	\$13,474.91	\$6,861.71	\$2,076.90	\$108,448.83
				\$1,678,510.80	\$606,871.84	\$2,070,983.91	\$440,085.76	\$1,360,426.94	\$3,911,947.13	\$513,567.59	\$885,646.64	\$2,460,650.23	\$1,989,302.76	\$703,414.86	\$2,458,356.26	\$1,811,353.82	\$688,748.08	\$21,579,866.62

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